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ABSTRACT

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A computer model for providing information to assist space administrators at the University of Toronto in planning classroom requirements is presented in this thesis. The requirements generated are compared against available rooms and measures of utilization computed. The model reacts to changes in parameters describing the system which allows the resource implications of alternative space planning decisions to be considered. (Author)

### A COMPUTER SIMULATION MODEL FOR PLANNING INSTRUCTIONAL FACILITIES AT THE UNIVERSITY OF TORONTO

by

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This thesis is submitted in partial fulfillment of the requirements for the degree of MASTER OF APPLIED SCIENCE

Department of Industrial Engineering
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W. F. Sceviour



### ABSTRACT

A computer model for providing information to assist space administrators at the University of Toronto in planning classroom requirements, is presented in this thesis. The requirements generated are compared against available rooms and measures of utilization computed. The model reacts to changes in parameters describing the system which allows the resource implications of alternative space planning decisions to be considered.



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### I INTRODUCTION

### I.l University Space Planning - The Problem

The University of Toronto, with an enrollment of 27,000 (including part-time students), is the largest University in Canada, and is situated on a very expensive 160 acre plot of land in downtown Toronto. Increasing enrollment, increasing demand for educational services, expanding research activity, and the ever-changing curricula are stressing the University's physical facilities. This heavy demand for space emphasizes the need for efficient management and utilization of existing space and more systematic and careful planning of new facilities. Capital appropriations for physical facilities must be properly controlled and planned; otherwise excessive sums of money may be allocated for incorrect and inadequate facilities. The complexities of this urban institution, rapidly changing educational goals, rising construction and land costs, lack of information, and many other problems burden University space planners. There are, however, three conventional solutions to solve the space problem.

First, restrict the size of the student body to fit available space. This method, although feasible, is incompatible with the University's goal to provide for all qualified students the opportunity to receive a formal education beyond high school.

Second, increase the physical facilities to accommodate the proliferating student body. This approach is concordant with institutional aims but not entirely practicable



because of scarce University resources and a heavy demand on public funds by the various Ontario Universities.

Third, create a higher utilization of existing space to accommodate more students along with a well planned building program for inadequate facilities. This approach is the desirable one, but the most difficult to fulfill. several important planning steps. A detailed plant study must be made and/or updated to indicate available space and equipment, present utilization, and adequacy for present University enroll-Since most major University expenses such as administration and plant operation, teaching staff, maintenance, building construction, and teaching equipment relate to the function of instruction, the instructional programs should be evaluated to determine optimum class sizes, faculty teaching load, unit expenditures for instruction, suitability of physical facilities for programs, and so on. The characteristics of the students including geographical origin, professional and vocational goals, their passing, failing, transfer, and dropout rates must be studied and combined with forecasting formulas to prognosticate enrollment at the University and the breakdown of this enrollment into the many academic departments. The University's fiscal policies and financial structure requires careful analysis to reveal trends in the University's primary sources of funds, and the present and expected expenditure of these funds for the institution's various programs (the latter known as 'Program Budgeting'). The final planning step is integrating the results from each of the studies to determine the extent of instructional plant necessary. Then, appropriate faculty and administrative



committees in conjunction with a competent architect can determine the size, location, design and timetable of new construction or renovation.

At a large University like Toronto, the space planning studies outlined seem a formidable undertaking when considering the time, manpower, and money involved. Fortunately, the University of Toronto possesses one of the largest and most sophisticated computer systems in Canada. The use of the computer's high speed for information processing, and University analysis and planning, was investigated in early 1965 with the development of a systems simulation model for the Faculty of Arts and Science, bearing the acronym CAMPUS (Comprehensive Analytical Method for Planning in the University Sphere). This model contains a space requirements section which forecasts space for professorial offices, lecture rooms, laboratories, administrative offices, etc. The pilot study indicated many advantages of a computer simulation model for University space planners and decision makers. Space planning studies can be undertaken and large volumes of data rapidly analyzed to enable planners to renovate or build for changes in educational objectives and methods, and increasing enrollment.

### I.2 Institutional Research and Simulation

To investigate and solve the problems of higher education and to carry on institutional self-studies, many universities and colleges now employ an analytical group under a director of institutional research. According to Henry S. Dyer (7) institutional research is centered around two points



of view. The first approach is theoretically orientated, long term studies of the inner workings and science of educational institutions. The institutional research group should devote itself solely to research and be relatively free from solving current operational problems. The second view is that institutional research should be assigned the responsibility for studies necessary for the making of important decisions about policy and procedure. The analytical effort should emphasize the means of using limited resources to better advantage.

The University of Toronto and most other universities with institutional research bureaus are endeavouring to integrate both of these approaches. Operational research, uninformed by theory is less effective. New theorems and techniques must be developed or adapted from the literature and applied to provide better solutions for institutional problems. An institution must have well organized information and data systems in order to measure the resource implications of its policies and goals.

One of the newer techniques employed by institutional researchers is experimentation with university simulation models. Observation, familiarization, and discussion of the university system leads to the formulation of hypotheses explaining the system's operations and behaviour. These hypotheses are translated into a set of mathematical equations (a model) which describes the system and can be used to predict changes in the state of the system. Usually the mathematical model is written according to a particular set of rules so that the model can be



processed by a computer rather than solved analytically. The model must be tested and validated to determine whether the desired correspondence between it and the real system has been attained. Simulation is the process of conducting and analyzing experiments on the model instead of attempting the experiments with the real system. Experiments are carried out by varying the model's decision parameters and the numerical values assigned to the model's independent variables.

The construction of a simulation model for planning lecture room facilities at the University of Toronto is explained in this report. In addition, the process of investigating the implications of changes in the university system by experimentation on the simulation model is illustrated.

### I.3 The CAMPUS Model

The CAMPUS model is a systems simulation computer model developed to provide information which will assist University of Toronto administrators. The model is a series of routines to analyze input data on University activities, compute the resulting resource requirements over a specified time period, and display the information on computer-prepared reports and graphs. The CAMPUS model consists of the following four main sections:

- 1. Enrollment Formulation
- 2. Resource Loading
- 3. Space Requirements
- 4. Budgetary Calculations

Based on forecasted entering enrollment, and passing, failing, transfer, and dropout rates, the Enrollment Formulation section computes for each department the number of subject-



students (lecture and laboratory) expected in each academic year for each session simulated. The computations of the En= rollment Formulation section are transferred to the Resource Loading section which calculates and reports the staff requirements and teaching workload of all academic departments. Certain parameters set by department decision makers, such as teaching hours per week per staff member, desired class sizes, number of hours per week in each lecture and laboratory subject taught, and so on, must be supplied. Next, the Space Requirements section of CAMPUS computes requirements for lecture rooms, laboratories, professorial offices, libraries, and other types of space, and compares the requirements against present and projected facilities. Space deficiencies and space utilizations are reported, and the costs of constructing new facilities to cover shortages are estimated. The final section determines the departmental and faculty budgets for the various types of academic staff, non-academic salaries, research funds, The time series of the most important annual expenditures are drawn by the CalComp Plotter.

The CAMPUS model was developed originally to assess the feasibility of the systems simulation approach to university problems. It was limited to undergraduate instructional activities within the Faculty of Arts and Science of the University of Toronto. There was considerable interest in the pilot project, and the experience gained from CAMPUS indicated the construction of a systems simulation model for the University of Toronto was feasible. Consequently, the Office of Institutional Research undertook the implementation of the pilot



model and the expansion and development of CAMPUS as a systems simulation model for the entire University, including both undergraduate and graduate instruction.

Further, more detailed information on the CAMPUS model may be obtained from the publication A New Tool for Educational Administrators. (10)

### I.4 Project Objectives and Organization of this Thesis

The primary objective of the research work of this thesis was the development and improvement of the elementary space planning methodology of the Space Requirements Section of CAMPUS. The research work was to include the insertion of real rather than hypothetical data into the model. Initially two approaches to the problem were conceived, namely:

- (i) Development of a system simulation model for determining the physical facilities requirements (including lecture rooms, laboratories, offices, libraries, and other areas) for a small group of departments such as those that form the Faculty of Applied Science and Engineering or the Faculty of Arts and Science.
- (ii) Development of a university wide planning model for selected types of space.

Approach (i) would involve the study of problems associated with forecasting requirements for many types of space. However, such a study, even for a small faculty, would require a lengthy literature search, collection of copious amounts of data, and perhaps considerable modification when extending the model to include other faculties at the University



of Toronto. Important inter-relationships among faculties such as the cross-appointing of professors, the flow of students from one faculty to another for lectures, and the allocation of space in a building occupied by two faculties, can only be examined in a larger university-wide model. Clearly, the development of a university space planning module within the framework of the CAMPUS model was the wisest and most practical goal. Since data were available from the Department of Statistics and Records describing the University's lecture room facilities, and because of the author's undergraduate experience and interest in the problems of low seat and room utilizations, approach (ii) was initiated for tutorial, seminar, and lecture rooms.

The goal of the thesis project was to develop, implement, and test:

- a system for integrating the CAMPUS model input enrollment data and projecting future lecture room requirements.
- a routine to provide statistics on available lecture rooms.
- a matching procedure for comparing lecture room requirements against available space, calculating utilization of space, and defining space deficiencies.

This report is presented in two major divisions the body and the appendix. The body of the thesis describes
what the computer program does, and the appendix answers how
the program does this. The body contains a description of
each aspect of the methodology, and the many considerations
essential to the development of a space management and planning program. Section VI of the body is rather unique in that



it can be examined separately by educational planners and space researchers of other institutions to enable them to gain an appreciation of the model. Institutions contemplating the use of the computer in a formal space planning program could then obtain further detail from the remainder of the body of the thesis and the appendix. The reader of the complete report will benefit by now reading Section VI then returning to body Sections II through V. The computer produced reports from the program subroutines were reduced and placed together in Section VI rather than being interspersed in the commentary of the other Sections of the body.

The appendix contains the supporting information for an in-depth examination of the model mechanics. Detailed flowcharts, program subroutine listings, and the glossary of variable names will be of assistance in understanding the operation of the program, and in tailoring it to another institution.

### II THE MAIN PROGRAM

of approximately 1000 FORTRAN IV instructions broken into six sections as shown in the 'Overall Program Structure' diagram of Appendix B. The group of statements which controls the calling of the various subroutines is referred to as the main program. A complete listing of the computer statements and flowcharts for the main program can be found in Appendix B. The main program contains the instructions necessary to read the data cards, control the calling of different subroutines over several simulation periods (depending on the input values of control parameters), and print several reports.

The accuracy of the information produced by the mathematical relationships of the model is dependent on the numerical values assigned to the independent variables of these relationships. The sources and meaning of the input data, problems associated with obtaining these data, and some assumptions are described below. The variables are listed in the sequence that data are read into the computer, and the actual numerical values for the variables are enumerated in Appendix C.

- a) NDP, NFACUL, NDIST, NTOTAL, NPRIOR, IACA, NINTI, IBEGIN, IEND, UTEAWK, SUTAL, RUTIL, SSTOP, SKIP, SULOW, SULOWD, THIS, COSTIN These are the system parameters. Their function is outlined in Section VI, Table I, and that section demonstrates the different information that may be produced by varying the values of these system parameters.
- b) BLDG, NBLDG, NROOM, SEATS, NODEPT, NUPDTE, NRES, SQFT, NCHECK,



- NFAC These are the array names of the input information describing each seminar, lecture, and tutorial room available in the University of Toronto's physical plant. The meaning of the information is explained in Section IV of the thesis and will not be examined here.
- ROLEES, STR, HL, ITEST The data furnished by these arrays c) are extremely important for the calculation of classroom requirements as described in Section III.4. The arrays ROLEES, STR, and HL, contain the forecasts from the Enrollment Formulation module of CAMPUS of the number of enrollees, the average class size, and the average number of weekly hours per lecture subject, respectively, for each academic year of every department. An 'enrollee' is defined as a subject-student. For example, suppose that two hundred third year engineering students were taking a History course. The number of enrollees or subject-students is 1x200 or 200. Further, these two hundred enrollees would be added to the enrollee total for third year honours History since this department must provide the staff and space for instruction. The summation of the number of students expected in each of the subjects offered in a particular academic year equals the enrollee forecast. The average class size is simply the weighted average of the class sizes taught in all the subjects offered in a particular academic year. The average number of weekly hours per lecture subject is obtained by dividing the total number of lecture hours for all subjects by the total number of sections taught.

The Enrollment Formulation section of CAMPUS generates the departmental enrollee forecasts by breaking the



entering or new enrollment into the many University departments, by applying failing, passing, and transfer rates to the previous year's enrollment, by multiplying the number of students enrolled times the number of departmental subjects offered to their own students, and where necessary, transferring enrollees among departments. The methodology is outlined in the Office of Institutional Research publication OIR-6. The research work for this thesis was carried on concurrently with the development of the Enrollment Formulation section and the insertion of real data into that section. However, the Office of Institutional Research was unable to provide the forecasts contained in ROLEES, STR, and HL in a machine processable form in time for testing of the thesis program. For this reason, enrollment data from the University of Toronto President's Report for the year ended June 1966 was analyzed by hand for each academic department. A sample analysis for the Botany department is shown in Figures II-1, 2, and 3. This analysis will clarify the meaning and calculation of the information contained in ROLEES, STR, and HL. The number of enrollees computed for the base period was increased by two percent each simulation period to provide an indication of the space requirements of each department over the next ten years.

Two methods for calculating classroom requirements are described in section III.4; one using the average class size as the size of room desired, and the other requiring a distribution dividing the enrollee forecast into various room



### PRESIDENT'S REPORT

### INSTRUCTION IN THE FACULTIES, SCHOOLS, AND INSTITUTES OF THE UNIVERSITY, 1965-1966

### FACULTY OF ARTS AND SCIENCE

### UNIVERSITY OF TORONTO

### Botany

	No, of	No. of Sections	Given to Students	No. of Students		No. of Weekly Hours	
Name of Subject	Subject		of the Faculty of	Lect.	Lab.	Lect.	Lab.
Biology	<b>31</b> 0	<b>2</b>	Arts & Science	191	191	1	6
Biology	<b>4</b> 90	1	Acts & Science	18	18	3	31
<b>B</b> otany	100	1	Arts & Science	74	74	$\mathbf{i}$	3,
Botany	101	1	Arts & Science	35	$3\overline{5}$	ī	ž
Botany	110	$\frac{4}{2}$	Arts & Science	<b>3</b> 30	330	1 4 2 2	3 <sup>1</sup> 4 2 3 8 4 2
Botany	<b>17</b> 0	2	Arts & Science	158	158	$ar{2}$	4.
Botany	200	1	Arts & Science	6	6	$\bar{2}$	9
Botany	210	${f 2}$	Arts & Science	77	77		2
•	(With 110)			• • •	• •		
Botany	<b>270</b>	1	Arts & Science	10		3	
Botany	271	ī	Arts & Science	41	41	2	2
Botany	<b>272</b>	$ar{f 2}$	Arts & Science	71	71	3	9
Botany	300	$egin{array}{c} 1 \\ 2 \\ 1 \end{array}$	Arts & Science	6	6	9	ก็
Botany	310	ī	Arts & Science	10	10	5	2
Botany	311	1 3 1	Arts & Science	70	70	3 2 3 2 2 2 2 2 3	3 2 2 3 9
Botany	<b>32</b> 0	ĭ	Arts & Science	13	10	2	9
Botany	<b>3</b> 70	î	Arts & Science	30	. 30	2	1
Botany	371	1 2 1 1	Arts & Science			2	1 2
Botany	372	1	Arts & Science	33	33	3	3
Botany	373	1	Arts & Science	-	6	•	1
Botany	374	1	Arts & Science	ð	ð	Ī	3
Botany	470	1 1	Arts & Science	3	3	1 1 1 1	1½ 3 1 3 3 3 3 3 3
Botany	$\frac{470}{471}$	7	Arts & Science	3	3	Ī	3
Botany	$\frac{471}{472}$			8	8	i	3
Botany		1 1	Arts & Science	2	2	1	3
Botany	473/1003	1	Arts & Science	2	2	1	3
Detem	454 /1001		Graduate Studies	53382242228	5338224222	_	
Botany	474/1024	1	Arts & Science	2	2	1	3
D.4	475 /2001	1	Graduate Studies	2	2	_	
Botany	475/1021	1	Arts & Science	2	2	<b>2</b>	3
TD = 4	450	-	Graduate Studies		8		
Botany	476	1	Arts & Science	10	10	1	$\frac{3}{3}$
Botany	477/1040	1	Arts & Science	6	6	· 1	3
TD .	4 . 77	_	Graduate Studies	4	4		
Botany	1st Year	1	Food Sciences	28	<b>2</b> 8	1	3
* .	1st Year	_	Forestry	23	<b>23</b>		
Botany	3rd Year	1	Forestry	$\frac{22}{3}$	$\frac{22}{3}$	$\begin{array}{c} 2 \\ 1 \end{array}$	<b>2</b>
Botany	1001	1	Graduate Studies	3	3	1	2 3 3 3
Botany	1005	1	Graduate Studies		3		3
Botany	1007	1	Graduate Studies		<b>2</b>		3
Botany	1023	1	Graduate Studies	4		1	
Botany	1030	1	Graduate Studies	3	3	1	3
Botany	1031	1	Graduate Studies	3 2	2	1	3 3
Botany	1053	1	Graduate Studies	1	-	$ar{f 2}$	-
Botany	1060	1	Graduate Studies	1	1	1	3
Botany	1061	1	Graduate Studies	1 2	$ar{f 2}$	ī	3
Botany	1st Year	1	Pharmacy	135	$13\overline{5}$	$ar{2}$	3 3 3
		STINNARY	DEPARTMENT OF BOTANY				
•	•	- warastatak A			400		
	•		Arts & Science	1,2161		443	$82\frac{3}{4}$
			Food Sciences	28	28	1	3
			Forestry	45	45	2	$egin{array}{c} 3^{\mathtt{T}} \\ 2^{\mathtt{T}} \\ 2^{\mathtt{T}} \end{array}$
			Graduate Studies	34	34	8	21
			Pharmacy .	135	135	<b>2</b>	3
			Total	1,458 1	441	573	1113

Figure II-1

# DEPARTMENT OF BOTANY CALCULATION OF THE ARRAYS STR, HL, AND ROLLEES DATA FROM FIGURE II-1

FIGURE II-2

STR = 122/4 = 30.5 HL = 8/4 = 2.00 ROLEES = 122.0		STR = 106/7 = 15.1 HL = 11/7 = 1.57 ROLEFS = 106.0		STR = 53/8 = 6.6 HL = 9/8 = 1.12 ROLEES = 53 STR = 16/7 = 2.3 HL = 8/7 = 1.14 ROLEES = 16
Second Year Honour		Third Year Honour		Fourth Year Honour School of Graduate Studies
10 41 35		13 30 17 5 3		0100 88 3 100 100 100 100 100 100 100 100 100 1
m 7 m	ω	<b>7</b> 11322	1.1	44444 6 44444 8
10 41 71	122	2 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3	106	3 10 10 10 10 10 10 10 10 10 10 10 10 10
H L Z	Ť		7	
270 271 272		320 370 371 373 374 try		470 471 472 473 474 475 476 477 1001 1030 1030 1031 1053 1060 1053
Botany Botany Botany		Botany Botany Botany Botany Botany - Fores		Botany

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sizes. If the average class size is to be used in the calculations for a particular academic year the indicator ITEST = 0;
otherwise ITEST = 1.

of several different sizes. A size breakdown was formulated based on the capacity of rooms constructed in the past at the University, and corresponding approximately to a division suggested by Central Room Allocation - Department of Statistics and Records. The following room size ranges (or intervals) were chosen for planning purposes:

Size (Students)	Interval Mid-point	Description				
0-20	10	Small seminar or tutorial room				
20-60	40	Large seminar room				
60-100	80	Small lecture room				
100-180	<b>1</b> 40	Large lecture room				
180 up	250	Lecture theatre				

The room size interval end points are contained in the array BINT and the mid-points in the array AMIDPT. Since a larger or smaller number of modular room sizes may be more appropriate for other institutions using this computer program, and to allow for experimentation at the University of Toronto, both arrays are dimensioned for up to seven room sizes.

e) DIST - Often many different class sizes are taught in the subjects offered by a department in a particular academic year.

A certain percentage of the enrollees in that academic year may receive instruction in small seminar or tutorial rooms, while others are instructed in lecture theatres. In order to indicate which sizes of rooms are required by a department, a measure of the percentage of enrollees expected to be attending



### <u>Department of Botany</u> <u>Example Calculation of a Percentage Distribution</u>

### Data from Figure II-2.

### Procedure:

- 1. Sum the number of enrollees in each room size range by examining the section size.
- 2. Divide by the total number of enrollees and multiply by 100% to obtain the percentage of the enrollees in each size interval.

Example: Third year General Botany - 277 enrollees.

Subject	Enrollees	Section Size	Room Size Range
Botany 300 Botany 310 Botany 311 Biology 310	6 10 <b>7</b> 0 <b>1</b> 91	6 10 23 95	0-20 students 0-20 " 20-60 " 60-100 "
Total	277		

### Percentage Distribution

Room Size Range	Calculation	Percentage
0-20 students	$(\frac{6+10}{277})$ x 100	5.7%
20-60 "	70 277 x 100	25.3%
60-100 "	191 x 100	69.0%
100-180 "		0.0%
180 and over		0.0%



classes in rooms of each size is needed. This percentage distribution is stored in the array DIST. The method of computing this distribution is illustrated in Figure II-3 for the Department of Botany, third year General.

The initial distributions were based on enrollment data by subject from the President's Report for the session 1965-66. The assumption is made that these departmental distributions remain the same for planning simulations run for several years into the future. This assumption is valid because of the difficulty in predicting a change in departmental teaching methods. In addition, the room size ranges selected are wide enough that a pedagogical decision to, say, double tutorial class sizes from seven to fourteen will not alter the percentage of enrollees requiring rooms of capacity 0-20. The departmental distributions will be adjusted annually by the Office of Institutional Research based on the enrollment data for the latest session.

departmental data. The names of the academic departments at the University are listed in Appendix A and are carried in the array DPNAME. The array DRUTIL contains the departmental room utilizations, i.e. the percentage of the time per week that available rooms are scheduled for lectures. Room scheduling at the University of Toronto is managed by Central Room Allocation and the room utilization for each department was set equal to the 60% value experienced by this central group. The ability to differentiate between the scheduling



efficiency of one department and another may be helpful for other institutions with disaggregate room scheduling. The length of the teaching week for a particular department is supplied by the array TEAWK. Frequently classes of two or three people are instructed in a professor's office rather than a tutorial room. Accordingly, the departmental room requirements for tutorial rooms are reduced by a certain percentage, stored in AMTOFF, which reflects how often this occurs. The array ASSIGN indicates how many rooms of the smallest size range are required by a department for conferences and special presentations beyond normal instructional requirements.

- BLDPRI The main program next reads this array containing a g) list of buildings for each of the forty-seven academic departments (refer to data in Appendix C). The building numbers in the list correspond to those employed by the Physical Plant Department. When the computer searches for lecture rooms to satisfy a department's needs, the first building on the list is examined, then each succeeding building is searched based on rules and assumptions stated in Section V. In general the building of first priority (first on the list) is the department's home building, and the most neighbouring buildings are listed next. In this manner appropriate classrooms for scheduling a department's lectures will probably be located close to a department's academic offices.
- h) AVGISS The requirements for lecture rooms are forecasted for five different sizes of rooms. Since the size ranges are relatively wide, it would be advantageous to know whether a



department required a room with a capacity closer to the upper or lower boundary of a size interval. For this reason the weighted average section size (AVGISS) for each interval was calculated from the enrollment data contained in the President's Report. (14) The expression used to calculate the average section size for a particular department and room size interval is:

AVGISS =  $\sum$  (Hours/week) x (Section size)  $\sum$  (Hours/week) i

for all i subjects having class sizes in that room size interval.

As an example, consider the data for the Department of Botany shown in Figure II-2, and choose the size interval of 60-100 students. The subjects with class sizes in this interval are Botany 100, Botany 110, Biology 310, and Botany 170. Therefore AVGISS = ((2x74)+(4x82)+(1x95)+(2x79))/(2+4+1+2) = 729/9 = 81 The program wow 1 search for lecture rooms in the interval 60-100, but would endeavour to find the room closest in capacity to 81 students.

i) FACNAM, NDPFAC - For the purpose of summarizing departmental information into faculty reports, the number of departments in each faculty (NDPFAC) and the names of these faculties (FACNAM) are read into the computer.

After reading numerical values for the variables described under (a) to (i), the main program calls subroutines FACIL, ORCAST, UWIDE, and MATCH for the specified number of simulation periods. Different options and reports are possible



depending on the values of the control parameters. However, this discussion is left to Section VI. The main program also contains instructions which control the calling of subroutine MATCH for several values of the seat utilization parameter SUTAL in order to achieve the best matching of required and available space. This function of the main program is described in Section V.

The main program next instructs the computer to print several different reports from the information produced by the various program subroutines. The first series of reports outline the forecasted departmental lecture room requirements. A typical departmental report is shown in Figure 7 of Section VI of the thesis. This report indicates the forecasted number of lecture room-hours for each room size range, the corresponding number of rooms required, and the values of the parameters in the relationships which calculate the number of rooms. In addition, the lecture rooms are listed that were found during the matching process to satisfy a department's needs.

Reports of the forecasted space requirements for the faculties which contain more than one department are now printed. A sample report for the Faculty of Applied Science and Engineering is shown in Figure 9 of Section VI. The shortage or surplus of lecture rooms at the faculty level could be established by comparing room requirements to facilities available in the faculty's buildings.

This lecture room planning model accepts forecasts from the Enrollment Formulation Section of CAMPUS for up to



ten simulation periods. In addition to the reports which appear for each session simulated, a time series of the total University of Toronto lecture room requirements over several years is printed on a report shown in Figure 4 of Section VI. This information is a summary of the yearly university-wide matching report described under Section V.1. The values shown for each size interval represent the actual number of rooms short or in excess of requirements after comparison with the available university facilities. The effects on future lecture room requirements of varying decision parameters such as the length of the university teaching week, lecture subject hours, and class sizes can be studied on this report.

Figure 4 includes an indication of the construction cost for rectifying a shortage of lecture rooms. Land acquisition costs are not included in the cost equation. The main program calculates construction costs using the following relationship:

Example: Construction cost of tutorial rooms (size interval number one)

 $CCOST(1) = COSTIN \times ROMEAN(1) \times AVGINT(1) \times RMDIFF(1,1)$ 

where CCOST(1) = The construction cost of rooms of the first size interval (dollars).

COSTIN = The construction cost index in dollars per square foot.

ROMEAN(1) = The average size of rooms built in the size interval 0-20 students.

AVGINT(1) = The average number of square feet per seat for tutorial rooms.

RMDIFF(1,1) = The number of rooms required in size interval one for the first simulation period.



While this is a relatively simple method of calculating costs, it yields a reasonable initial estimate of constructing lecture room space. Eventually the requirements for lecture rooms, offices, laboratories, and associated service areas will be summed to assist architects in designing and determining the size of a new academic building. During the initial planning stages, improved cost models for the various types of space will enable planners to evaluate if a building near the campus can be rented or purchased and converted into lecture rooms, offices, and laboratories more economically than constructing new facilities. As mentioned in Section VI the construction cost information is useful in estimating the relative savings expected for different space planning decisions.



### III CALCULATING AND FORECASTING SPACE REQUIREMENTS

tional facilities on a short and long term basis have evolved from the myriad of universities in United States and Canada. The sophistication of these techniques depends on a number of factors including the institution's policies and goals, managerial talent, size and complexity of the physical plant, available monetary resources, and the urgency of space problems. To illustrate some popular and current approaches, the space planning methodology of three institutions is considered. The merits and difficiencies of their methods are examined rationally and in relation to the particular problems of the University of Toronto. Finally, the objectives and concepts of the lecture room space planning model developed for the University of Toronto are described.

### III.1 University of Alberta

The University of Alberta in Edmonton has developed a long range academic plan to explore the implications of an enrollment ceiling of approximately 18,000 students, established by the provincial government. (17) The University's Academic Planning Committee has divided the enrollment into forecasted quotas for each faculty and school. To calculate the space required for its academic plan, the concept of weekly student hours (WSH) was introduced. One WSH is defined as the workload resulting from one student attending a course that meets one hour per week for the whole of the academic session. The WSH values for the quota enrollment in the various faculties



and schools were projected. A set of "net unit-area allowances" were produced by site and space consultants to convert the WSH projections into the number of square feet of space of different types (i.e. classrooms, laboratories, offices, service areas) required by a department or division. The projections of net square feet for the 18,000 full time students are made by combining the net unit-area allowances with the WSH values, and information on full time faculty enrollment and staff size. Several different ratios are employed to convert net square feet to gross square feet required.

The Board of Governors of the University believe the estimates of space needs should be reasonably accurate, within 10 percent or so. While this accuracy is probably the best that can be expected in planning buildings on any campus, the precise size, type, and number of classrooms, offices and laboratories is not given. The estimates of space needs calculated using net unit-area allowances cannot expect to be accurate if the mix of students in faculties change, or lecture and laboratory scheduling efficiency is increased, or the University teaching week is lengthened, or pedagogical methods in the various disciplines change. The importance of evaluating alternative space decisions and investigating increased utilization of the existing physical plant appears to have been underreckoned.

### III.2 University of Guelph

The University of Guelph generates an institutional enrollment prognostication which is reviewed by the college or faculty deans to determine projections for these smaller units.



Next the department heads review the faculty projections and project student enrollment in the various disciplines and in the specific subjects of that discipline. Subject by subject projections are forecasted for a period of usually five years. In addition, the department heads indicate the class sizes desired, number of subject sections, and the number of meeting periods per week for each section. The rather extensive amounts of data are analyzed and tabulated using punched cards and data processing equipment. The departmental summaries of total hours required per week in classrooms and laboratories of each size and type are then produced.

To convert the number of hours required by a department into classrooms and laboratories, the University of Guelph has adopted a planning standard of 28 hours per week daytime use for classrooms (at 67 percent station occupancy) and 20 hours per week for laboratories (80 percent station occupancy). The utilization rates are divided into the departmental weekly hour totals to obtain the number and size of classrooms and laboratories necessary to support the projected academic programs. Faculty and administrative staff, office space, residence space, physical education facilities, et cetera, are also calculated. The space requirements are then compared with available space to expose space deficiencies and assist in planning new construction or renovation. The University of Guelph has taken a physical inventory of all significant spaces on campus to facilitate this comparison.

Refraining from further detail on the Guelph system (References 6 and 15), it is clear their approach is the ultimate



; '

one for achieving sound management and planning of the University's facilities. Unfortunately, the University of Toronto is several times the size of the University of Guelph and at present unable to collect or cope with the detailed information required by the exactness of the Guelph methodology. The system for planning lecture facilities described in this thesis is a compromise between the detailed projections of the University of Guelph and the simple projection of net square feet, but the philosophies of the University of Guelph study have been retained.

### III.3 University of Wisconsin

A detailed and excellent study was completed in December, 1966, at the University of Wisconsin for the United States Office of Education titled "A Methodology for Determining Future Physical Facilities Requirements for Institutions of Higher Education." (18) The methodology described in the report is portrayed in Figure III-1. The figure shows the relationships of a complete planning system for the many types of space. To predict classroom requirements, the investigators projected full time equivalent (FTE) enrollment and the number of weekly student contact hours (SCH) generated when the FTE enrollment is distributed into the various courses and depart-The number of square feet of classroom space required is calculated by applying a space factor as shown in Figure III-2. The University of Wisconsin uses .70 square feet/SCH which is a comparable factor to other institutions which plan in the same manner (e.g. University of Minnesota (3) feet/SCH.). The Wisconsin methodology is similar to the



## PHYSICAL FACILITIES REQUIREMENTS

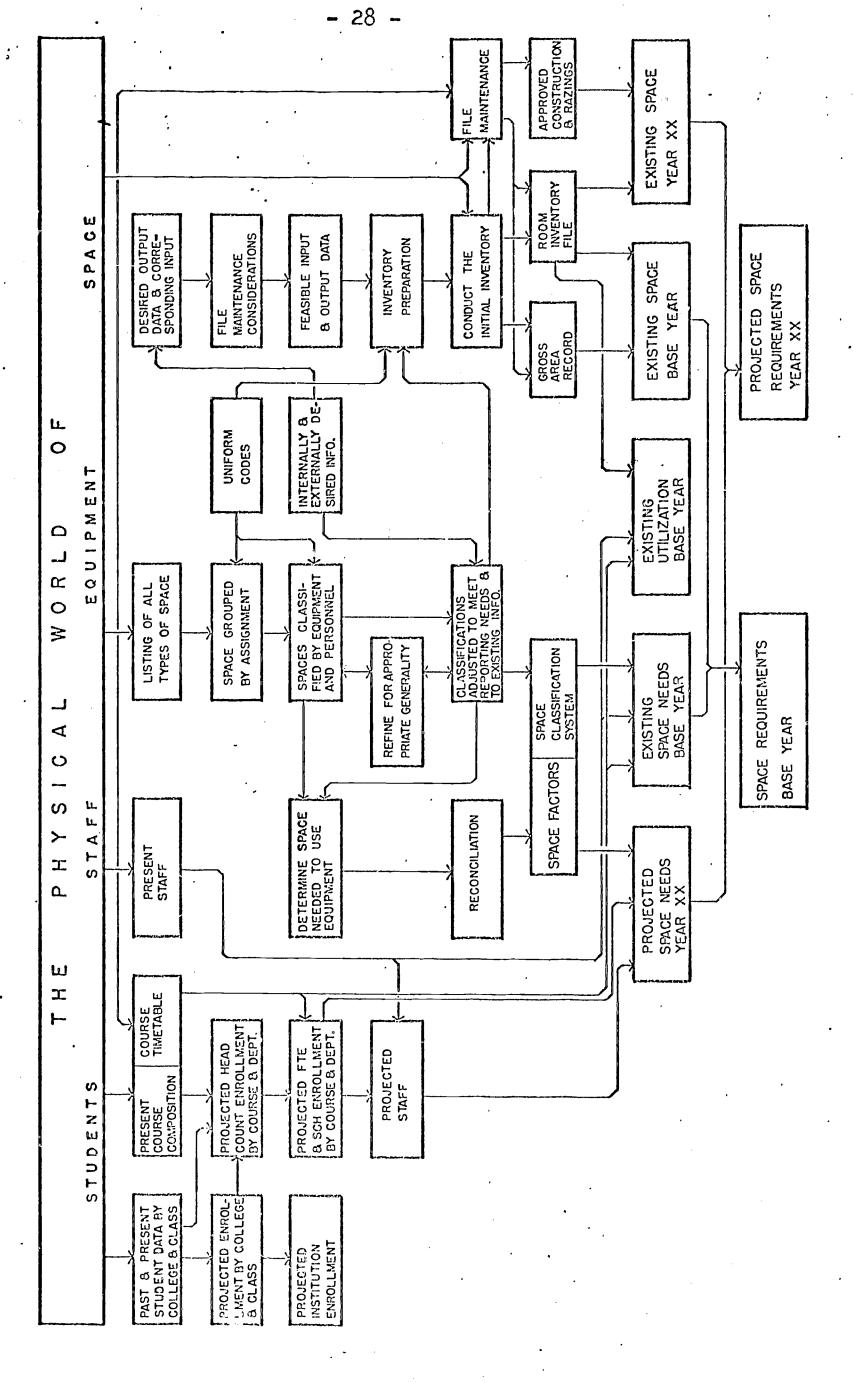




FIGURE III-1

### CHART EIGHT

### INSTITUTION

PAGE NO. 145	PROJECTED 19XX	0.00	•	PROJECTED SPACE NEEDS 19XX	38292 • 230 230 16187	00	23972 2997	8259 590
	EXISTING 1965	0.00		EXISTING SPACE NEEDS 1955	. 35584 230 15049	00	<b>22589</b> 2824	9092 649
PROJECTED SPACE NEEDS	NG PROJECTED FACULTY DATA	0 528.0 FTE ADMINISTRATIVE STAFF 8 297.0 0 640.0 FTE ACADEMIC STAFF	0 15889.0 5 11798.1	SPACE FACTORS	41 SQ, FT./SCH LAB NO CHANGE FROM EXISTING AREA .02 PERCENT OF INSTR, LAB & SPEC, LAB	SQ. FT./FTE STAFF SQ. FT./FTE STAFF	SO, FT./FTE STAFF SQ, FT./FTE STAFF	70 50, FT./SCH NON-LAB 05 SQ, FT./SCH NON-LAB
DIV-DEPT CODE 00 0000 DEPT ABBREV SAMPLE	STUDENT DATA EXISTING 1965	FTE LOWER DIVISION FTE UPPER DIVISION FTE GRADUATE 304.0	STUDENT CONTACT HOURS LAB STUDENT CONTACT HOURS NON-LAB 12988.5	SPACE CATEGORIES	INSTRUCTIONAL LABORATORY INSTRUCTIONAL SPECIAL LAB INSTRUCTIONAL LAB SERVICE 42.02	ADMINISTRATIVE OFFICE SERVICE 15	ACADEMIC OFFICE ACADEMIC OFFICE SERVICE 15	CLASSROOM SERVICE .05

FIGURE III-2

University of Alberta's academic plan (i.e. WSH are equivalent to SCH) but the Wisconsin study stresses the importance of building and maintaining a detailed inventory of available physical facilities for comparison with the calculated space requirements.

While the methodology of Figure III-1 is sound, the projected space needs are expressed in total square footage only with no disaggregation to the number of classrooms of different sizes required. Without this additional information, an architect designing a new academic building could include, say, three or four large lecture theatres, whereas several seminar rooms would more appropriately suit the class sizes desired by the departments about to occupy the building. Such an error would be very costly to rectify.

### I.4 University of Toronto

To calculate lecture room space requirements at the University of Toronto a new approach was developed incorporating the following two basic objectives:

- (i) Predict the number of rooms required of several different sizes.
- (ii) Work at the level of detail provided by the CAMPUS model Enrollment Formulation section.

In this manner the sizes of rooms required by various departments are specified for space planners, and by applying space factors the aggregate figure of total square footage required at the University can be generated.

The forecasted information from the Enrollment For-



mulation section is contained in three arrays described under Section II - RØLEES, STR, and HL. The array STR provides the average class size for each academic year of each department. Some departments at the University (e.g. School of Architecture) do not teach courses to students other than those in their own department. The average class size for these departments, therefore, indicates the size of room required. However, other departments (predominantly those in the Faculty of Arts and Science) instruct students of several other departments, and as a consequence the average class size indicated is meaningless for planning purposes considering the mix of different class sizes. To calculate space requirements for both these cases, two different methods are used.

Method I is shown in Figure III-3. The total number of enrollees forecasted is divided by the average class size to yield the number of sections required. The number of weekly hours of instruction is computed by multiplying the number of sections times the average number of hours/week for a lecture subject. This requirement for room-hours is then inserted into a class size interval determined by the average class size.

Method II is displayed in Figure III-4. This method is employed when the class sizes are different for each subject taught such as is shown for the second honours year of the Political Science and Economics department. The weighted average class size is not useful for indicating the size of room required in this instance. Instead, a distribution carried in the array DIST indicates what proportion of the enrollees can



#### METHOD I

- For calculation of space requirements when class sizes are the same.

Example: Fourth year Dentistry. Source (14) Pg. 148.

Subject Name	No. of Sections	No. of Students	No. of Weekly Hours
Dental Public Health Oral Surgery Orthodontics Periodontics Preventive Dentistry Prosthodontics Operative Dentistry	1 1 1 1 1 7	121 121 121 121 121 121 121	1 1 1 1 1 7

Values carried in the three arrays for fourth year Dentistry:

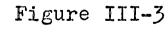
ROLEES = 847.0 STR = 121.0 HL = 1.0

Number of sections =  $\frac{847.0}{121.0}$  = 7.0

Number of room-hours required = 7.0x1.0 = 7.0

Size of room.

required = 121 seats (i.e. a room of size interval 100-180)





#### METHOD II

- For calculation of space requirements when class sizes vary.

Example: Second Year Honours Political Science and Economics. Source (14) Pp. 122-124.

A B Subject Name No. of No. of Section Size No.of Weekly Sections (A/B) Students Hours Accounting 220 1 81 29333682 81 Economics 220 311 **7**5 **10**8 224 Economics 221 108 Economics 222 79 41 79 12 223 Economics 41 Economics 189 224 95 Economics 2720 482 120 Economics 20 100 100 Political Science 6 220 120 60 Political Science 221 185 Weighted average = 95.

Values carried in the three arrays from the Enrollment Formulation section.

ROLEES = 1609.0 STR = 95.0 HL = 45./17. = 2.65

i		C <sub>i</sub>	D <sub>i</sub>	Ei	Fi	
	Room Size (Students)	Interval Mid-points	Enrollee Distribu- tion DIST	No. of Enrollees 1609.0xD	No. of Sections E <sub>i</sub> /C <sub>i</sub>	No. of Room hours Fix2.65
1. 2. 3. 4. 5.	0-20 20-60 60-100 100-180 180 up	10 40 80 140 250	0.0% 2.5% 43.1% 42.9% 11.5%	0.0 41.0 693.0 690.0 185.0	0.0 1.03 8.66 4.93 .74	0.0 2.73 22.95 13.08 1.96



be expected to require classrooms of each of the five chosen size ranges. As shown, the total number of enrollees predicted is multiplied by  $D_i$  to yield the number of enrollees by size interval. To determine the approximate number of sections that would have to be taught, the mid-points of the room size intervals were selected as a standard class size and divided into  $E_i$ . Finally, the number of room-hours per week is computed by multiplying the number of sections by the average number of weekly hours per lecture subject.

The computer program decides which method will be used by checking the value of the array ITEST for the particular department and academic year being considered.

The number of hours required in rooms of each size, whether generated by method I or II, are summed for each academic year to obtain the department total. The department totals are added to produce a University wide report. The conversion from the number of room-hours into the number of rooms required by a department is accomplished by dividing by the departmental teaching week length (hours) and by the departmental room utilization (percent).

Occasionally very few (one to five) students are enrolled in a particular subject (especially graduate courses),
and the professor may find it more expedient to teach classes
in his own office rather than scheduling a tutorial room.
Accordingly, the tutorial room requirements (size interval 0-20)
will be reduced by a certain percentage (AMTØFF) to account
for this facet of reality. In addition, if a department requires



a tutorial room(s) for special lectures, conferences, and other purposes above its teaching needs (specified by ASSIGN), that department's tutorial room requirements are increased.

The calculations described in this section are illustrated on the 'Classroom Requirements - Model Worksheet' of Section VI, Part II. Simple hand calculations may be done on the chart for a full understanding of how the forecasts of the number and sizes of rooms required are computed each simulation period. The flowcharts and listing of subroutine ORCAST, which contains the Fortran language computer instructions for calculating classroom requirements, can be examined in Appen-The forecasted requirements generated by subroutine dix B. ORCAST are summarized in the departmental and faculty reports produced by the main program, and are passed along as input to subroutines UWIDE, MATCH, and SEARCH which match these requirements against the available lecture room space.



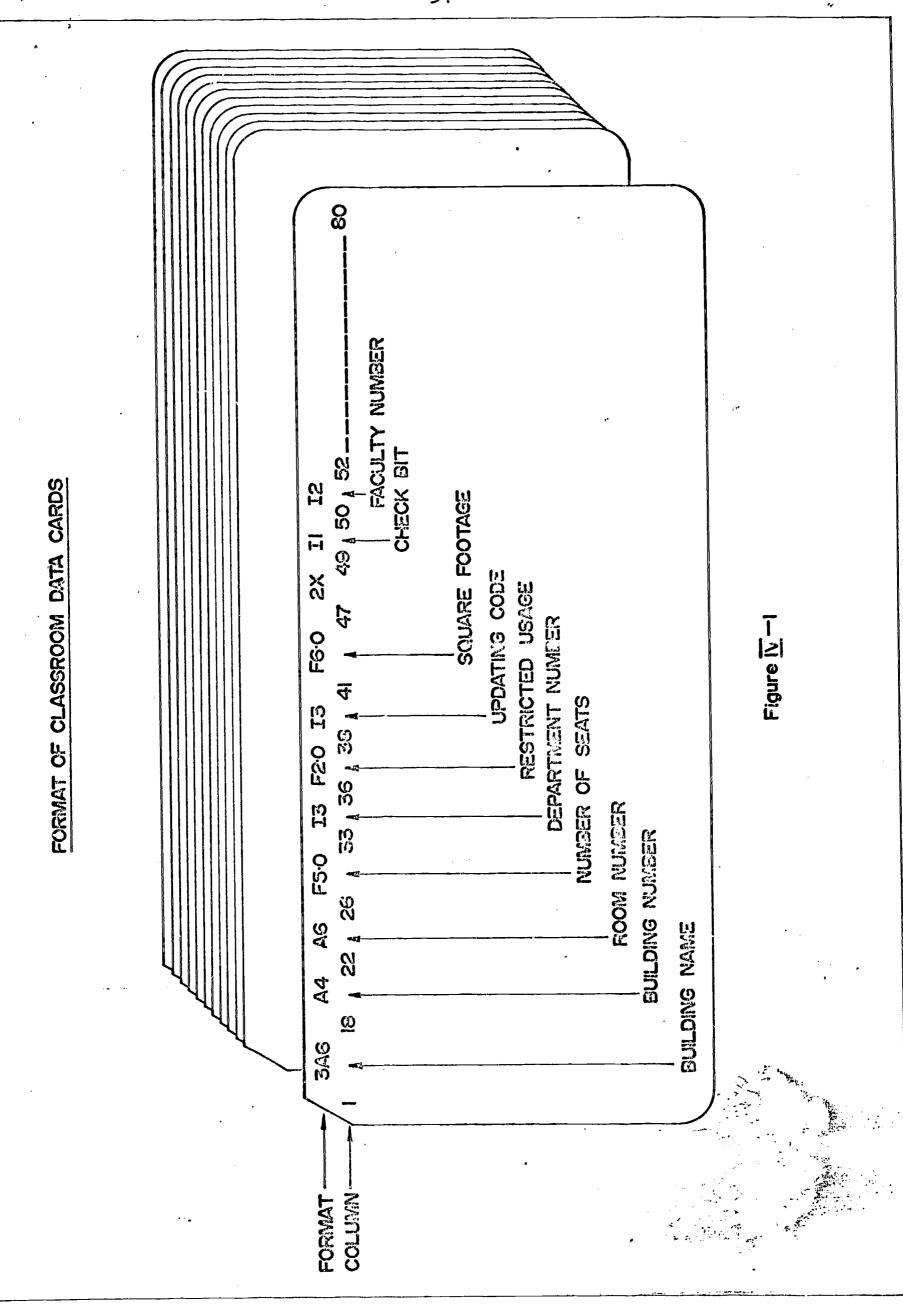
#### IV AVAILABLE LECTURE ROOM FACILITIES

#### Subroutine FACIL

For proper planning and control of new lecture room construction, university space planners require detailed information concerning the facilities currently available. addition, some flexibility is needed in order to evaluate the effect of different construction and renovation programs on the overall University of Toronto lecture room resources in the future. Subroutine ORCAST generates forecasts of the number and sizes of rooms necessary for each department for the next several years. A matching of these departmental requirements with the space available near the departments (explained under the description of subroutines MATCH and SEARCH in Section V) draws attention to the departments with the most crucial space needs. An examination of the computer output of subroutine FACIL (along with information from the other subroutines) will assist planners in relocating a department near lecture rooms more suited to its desired class sizes, or indicate which rooms might be renovated or divided, or if new construction is inevitable, specify the number and sizes of lecture rooms the architect should include in the building. The program listing, overall flowchart, and detailed flowchart for this subroutine are contained in Appendix B. Figures 14 and 15 of Section VI, Part III, show the reports produced by Subroutine FACIL.

The data for the calculations of this subroutine are supplied in the form of a card deck as shown in Figure IV-1.







One card is read for each existing or proposed lecture, seminar, and tutorial room. The specifications on existing classrooms are obtained from a magnetic tape file containing all the rooms in the University of Toronto's physical plant. Proposed classrooms can be included in the data deck by periodically checking Physical Plant Department drawings of future buildings. The precise meaning of each of the variables describing a room is outlined below.

The building name (BLDG), and the building number (NBLDG) identify the location of the room on campus (see list of Physical Plant Departments' codes for major academic buildings - Appendix A).

The room number (NROOM) is the number on the door of the room, and if the room has two differently numbered doors, generally the lower number is used.

The number of seats in the room (SEATS) is simply the sum of the seats bolted to the floor. However, where moveable seats are present and often shifted about among rooms, the proper number of seats becomes the number the room will reasonably hold without overcrowding.

If a room has been assigned for the exclusive use of a department by Central Room Allocation, that department's number (NODEPT) is placed in columns 34 to 36; otherwise the department number is zero.

Some lecture and seminar rooms (particularly those with tables and chairs) are used part of the time as conference rooms, computation laboratories, etc. The number



of weekly hours (NRES) that the room is utilized for these special purposes is contained in columns 37 and 38 of the data card. There are few multi-function rooms now, but the ability to recognize the part-time use of a room for lectures is important considering the trend towards multi-function space - e.g. the combination laboratory-lecture rooms designed for the University of Toronto's Scarborough College.

The updating code (NUPDTE) indicates whether a room will be included in the list of available classrooms for a particular session.

The square footage (SQFT) is the area of the room in square feet as measured by the Physical Plant Department.

The room assignment check bit of column 50 is explained later in the description of the operation of subroutines MATCH and SEARCH.

The final field on the data card contains the number of the faculty (NFAC) in whose jurisdiction the room lies. A report of the lecture rooms available for each Faculty (or School or College) could be generated if room scheduling were done by each Faculty.

The classroom data deck was prepared from a lecture room facilities report composed by the Department of Statistics and Records and is listed in Appendix C, pages 1-5.

Subroutine FACIL compiles and prints a list of the classrooms available during each simulation period by examining the room updating code of each room in the data deck.

The updating code comprises three digits, the latter two digits



indicating a year number. If the Physical Plant Department is planning to rent, buy, or construct additional lecture room space, the first digit of the updating code is one. example, if a room updating code of 169 is specified, the program adds this room to the list of available lecture rooms in the session 1969-1970. Similarly, if a building is scheduled for demolition or sale in, say, session 1970-71, the lecture rooms in that building carry an updating code of 270. Occasionally lecture rooms are renovated to improve lighting, blackboards, et cetera. The assumption is made that lecture room renovation does not take longer than one academic session; therefore the program temporarily removes a room from the lecture room inventory for a session when an updating code beginning with three (e.g. 368) is found. A room updating code of 000 indicates no plans exist to change the status of that room.

The partial list of rooms for session 1967-68, shown in Figure 14 of Section VI, is self explanatory except for the last column. As a measure of the utilization of lecture room space, the number of square feet per seat for each room in the University is calculated and averaged over all rooms. The deviation of the number of square feet per seat for each room from the average is reported in the last column of the computer printout. This information enables one to pinpoint space that is not well utilized assuming the average value as a standard. Subroutine FACIL also computes some statistics of interest to space administrators for the lecture rooms of each room size range. Figure 15 of Section VI summarizes the number of rooms,



seats, room-hours, and square feet available in classrooms of each different capacity range. The average number of square feet per seat for rooms of each size range is calculated, and as might be expected, the value of 16.9 square feet per seat for tutorial rooms is much higher than the large lecture theatres because of the higher percentage of aisle space in a small room. The mean room size for the available rooms in each size interval is also printed on the report. Both the mean room size and the average number of square feet per seat are used in calculating the cost of new lecture room facilities.

The information on available space generated by subroutine FACIL is passed on to other subroutines of the computer program which compare requirements for rooms against the available lecture rooms.

#### V MATCHING REQUIRED SPACE AGAINST AVAILABLE SPACE

Once the departmental lecture room space requirements have been generated, the next step in the planning process is a comparison against available facilities for the particular point in time. Answers must be obtained for important questions which arise:

- (i) how much of the required space exists already.
- (ii) are the correct sizes and types of space located near departments requiring this space.
- (iii) can a shortage of space be rectified by conversion of some underutilized existing space to a new function.
  - (iv) how much space must be obtained from new construction or rental of nearby space.
    - (v) what will the acquisition of space cost.

The computer program sums the space requirements of all departments and compares them agains, the University's lecture room facilities. The ensuing report indicates aggregate shortages or surpluses in terms of room-hours and number of rooms. Further departmental reports are produced to show the adequacy of classrooms near that department for fulfilling its needs. The reports and analyses that assist in answering the above questions are explained in the following sub-sections.

#### V.l <u>University-wide Level</u>

The university-wide matching report for lecture room facilities is shown in Figure 1 of Section VI. Such a report is generated for each term or session simulated. The information and the report are produced by subroutine



UWIDE (refer to listing and flowcharts in Appendix B) after the departmental requirements and room availabilities are ascertained. For each room size interval, the total shortage or surplus of room-hours and rooms are shown.

First consider the upper section of the report for The difference between the total number of rooms avairooms. lable and the total number of rooms required is calculated. A negative differential indicates a shortage of rooms of that size; a positive differential indicates an overage. As mentioned in Section VI, the aggregate implications of different policy decisions on lecture rooms may be indicated on the re-The five room size intervals should be treated as unique room planning intervals; however, it may be more desirable to employ larger rooms to satisfy a shortage in the smaller size intervals than to construct several small classrooms. Naturally, if not sufficient classrooms of the largest size are available, the only resorts are to construct the required number of rooms, or reduce section sizes which involves costs in providing additional staff and office space. Subroutine UWIDE evaluates whether a room shortage in a size interval can be fulfilled by a surplus of rooms in size intervals above that interval. Refer to Figure 1 of Section VI for illustration of this point. The shortage of 31.3 tutorial type rooms of the first size interval (0-20 students) can be satisfied by 5.4 rooms of the second size interval, 25.6 rooms of the third, and 0.3 rooms of the fourth size interval. real system this amounts to scheduling classes of size O to 20 students in the larger rooms. The percentage of seats



occupied will drop, but the costs of underutilizing the space may be less than the construction of new facilities. The actual overage or underage of lecture rooms of each size range after the matching process is shown in the centre of the page. In this instance the University has a surplus of 18.0 rooms of the fourth interval and a surplus of 16.1 lecture theatres.

A further possible means of fulfilling lecture room shortages is to subdivide or join rooms. For example, suppose we required two rooms of size 0 to 20 students and had one extra room of size 20-60 available; the extra room could probably be partitioned to provide two rooms of size 0 to 20, thus fulfilling the shortage. Similarly a shortage of, say, one room of size 100 to 180 students could be satisfied by removing a wall between two adjoining rooms of capacity 60 to 100 to form the larger room. The computer program does not manipulate the information on Figure 1 to evaluate this possibility. However, the analysis of available space provided by subroutine FACIL and architectural surveys may indicate to space planners where conversion or renovation of existing facilities is feasible to fulfill classroom shortages in this manner.

The lower part of the university-wide report outlines the number of hours required in classrooms of each size range. The total room-hours in the 'Required' column is a summation of the room-hour requirements of the forty-seven academic departments. The total number of room-hours in the 'Available' column is established by considering each of the existing class-rooms available for thirty-five hours (the average teaching week



for the University) less any hours restricted for special purposes beyond departmental lectures. These two columns are matched to yield any excess or shortage of room-hours, as shown in the 'Differential' column of Figure 1 of Section VI. The room utilization or the percent utilization of the weekly available room-hours is now calculated. Illustrating from Figure 1 for the first size interval:

Room utilization =  $\frac{X}{Y}$  x 100% =  $\frac{2213.2}{1855.0}$  x 100 = 119.3%

where X = required number of room-hours
Y = available number of room-hours

Obviously a utilization this high cannot be reached. In fact the maximum expected room utilization at the University of Toronto with the existing scheduling sophistication is about 60%. Few universities have a utilization appreciably higher than ours because of the complexities and difficulties of time-tabling. Our calculated room utilization is 119.3 - 60.0 = 59.3% above the utilization that Central Room Allocation can reasonably expect to attain. This value is shown in the 'Deviation from Expected Utilization' column. Therefore, the available number of room-hours must be adjusted by an index which reflects the utilization differential, namely:

$$\frac{119.3\%}{60\%} = 1.99$$

The actual number of room-hours required to satisfy demand becomes

 $1855.0 \times 1.99 = 3688.6 \text{ room-hours.}$ 

The expected shortage of room-hours is

This shortage is reported as a negative value in the 'Expected



Overage or Underage' column. The deficit of 1833.6 room-hours is much higher than the shortage of 358.2 room-hours indicated by a straight matching of requirements and availabilities. Similarly for the second, third, fourth, and fifth size intervals on Figure 1 of Section VI, the expected excess number of room-hours is less than shown under the 'Differential' column because the University of Toronto can only schedule to a room utilization of 60%.

The expected surplus or shortage of room-hours can be converted into a surplus or shortage of rooms of each size interval by dividing by the length of the University teaching week (35.0 hours in our example report). However, the 'Differential' column for rooms on Figure 1 of Section VI does not correspond completely to the number of rooms calculated from the 'Expected Overage or Underage' column. The required number of rooms in the size range O to 20 students is reduced slightly by the parameters AMTOFF and ASSIGN as described under Section III.4.

To complement the planning information displayed on the university-wide matching report, an analysis of each department's space needs is undertaken. The departmental matching process is described below.

#### V.2 Departmental Level

The matching of available lecture room facilities to requirements for space at the departmental level is controlled by subroutines MATCH and SEARCH. Basically, the routines examine the rooms available in buildings near each department's



academic and administrative offices, then following certain rules and restrictions select appropriate rooms to fulfill departmental requirements, and finally compute and print information on the matching process. The flowcharts and program listings for subroutines MATCH and SEARCH are contained in Appendix B.

Before describing the matching procedure it is useful to review the form of each department's room requirements. A distribution of the number of rooms required in each of the five chosen size intervals is supplied as input data to subroutine MATCH. In addition, for each department and every size interval the weighted average of the class sizes taught per week is computed. These veighted averages are stored in the array AVGISS (IDPT, INTRVL) and indicate the capacity of room that should be chosen in each size interval to satisfy a department's room requirements. Since the departmental requirements are forecasted in five unique room size ranges, subroutine MATCH endeavours to satisfy the requirements of all departments for the first size interval, then loops back and repeats the process for the next size interval, and so on. Thus the following description of the operation of subroutines MATCH and SEARCH for one size interval applies to the matching of rooms in all size intervals.

In order to properly evaluate how adequately the myriad of room sizes on this campus satisfy the requirements of departments located in buildings scattered over the campus, the following procedures were programmed into the model:



- 1. The departmental requirements are matched sequentially (in the order of the list of departments in Appendix A).
- 2. The program tries to satisfy whole number room requirements only. For example, if a department requires 3.3 rooms of a certain size per week, three rooms would be matched from the available facilities. The treatment of fractional room requirements will be discussed subsequently.
- 3. Only one room at a time is matched in order to prevent a department from fulfilling its requirements while another department is unable to find rooms. In other words, if two or three departments are housed in the same building, before a second room is assigned to one of the departments, a search for one room for each department (requiring at least one room) must have been completed.
- 4. The list of five buildings (the array BLDPRI) is searched in order from the first building to the fifth. Generally the first building contains the department's offices and staff, and the remaining buildings are closest geographically to the first.
- 5. The fifth building on the list is specified as ZERO for all departments. The ZERO indicates to the program to search for any remaining rooms in the University rather than in a particular building. The user has the option of selecting this feature by setting the parameter NPRIOR.
- 6. The buildings of second, third, fourth, and fifth priority on a department's list are not examined until the second, third, fourth, and fifth iterations respectively through all the departments. The program always starts at the



first building on the list.

- 7. If the room requirements of all departments in a size interval have been matched, the program transfers to the next room size interval.
- 8. A count of the number of rooms matched in a size interval is maintained. If this count equals the number of rooms available, the program transfers to the next size interval.

The matching procedure described above is shown in the flowchart of Figure V-1.

When subroutine MATCH calls subroutine SEARCH to find a suitable room, the following arguments are supplied in the calling statement:

INTRVL, IJ - these indices identify the particular room size range under concern.

IDPT - the department number.

ICOUNT - a building counter.

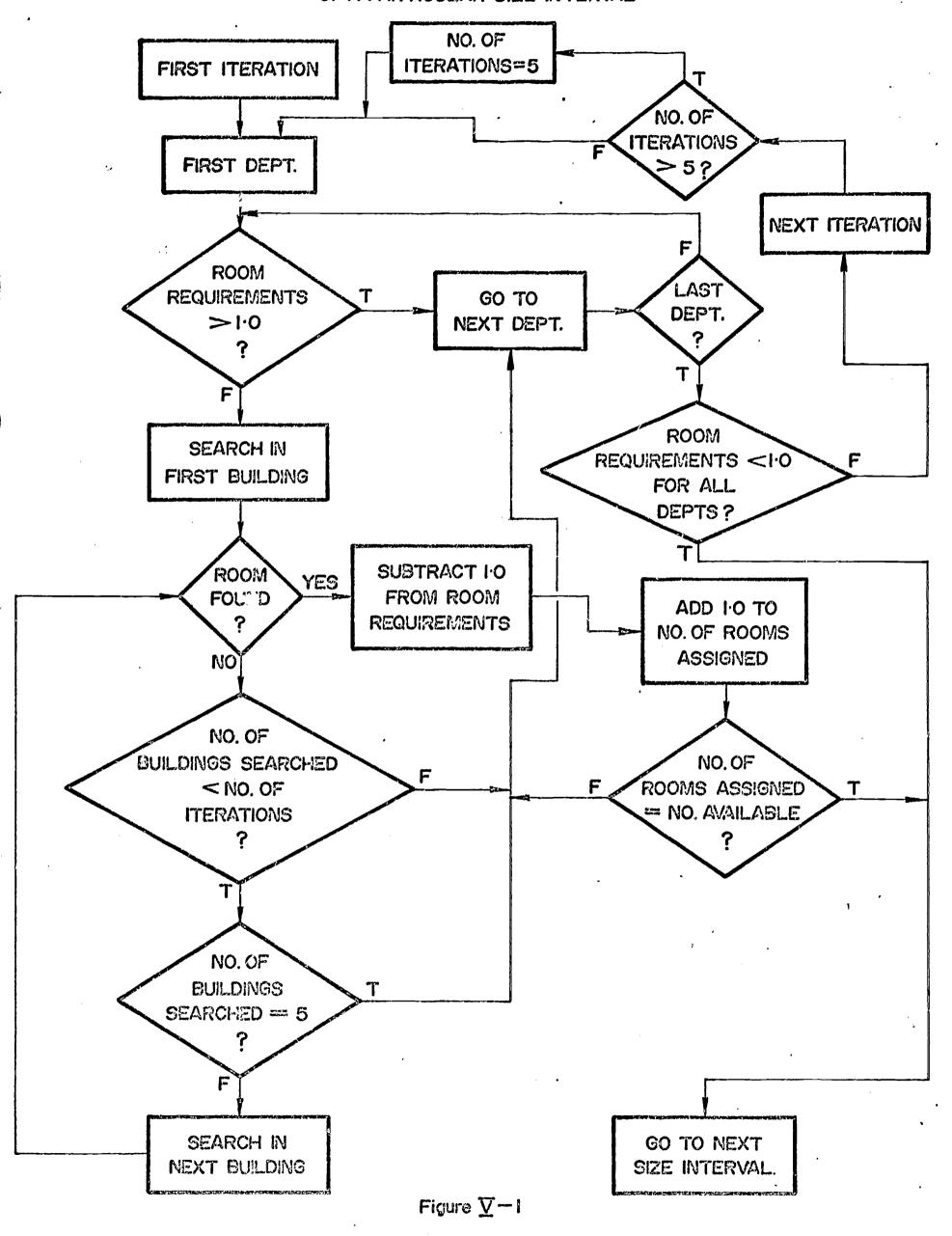
FOUND - an indicator as to whether a room has been located.

ITERAT - searching iteration number.

A search is conducted in the buildings on the list of the department indicated for a room in the size interval specified. The overall flowchart for subroutine SEARCH, contained in Appendix B, portrays the searching operation. The goal of this module is to ascertain if any room in the size interval is available near the department's academic offices. This goal is based on the assumption that students and staff should not have to venture back and forth across campus for their lectures. As an aid in determining which room in an interval is most appropriate, the weighted average class size is employed



### MATCHING PROCEDURE FOR ROOMS OF A PARTICULAR SIZE INTERVAL



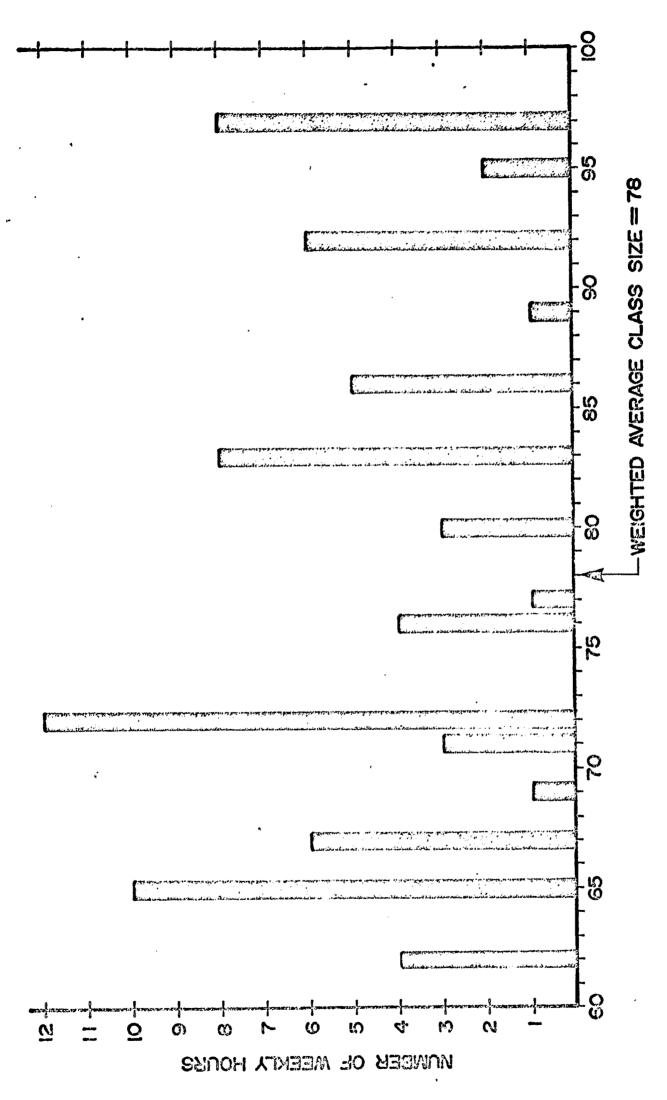
in a calculation of the seat utilization that may be expected in a room. The search proceeds as follows:

- 1. Examine the list of available lecture room facilities sequentially until the particular building being searched is found.
- 2. For lecture rooms that are available on a full time basis (i.e. NRES = 0.0) and have not been assigned to a department on a previous search (i.e. LCHECK = 0), compute a value of seat utilization by dividing the average class size by the capacity of the rooms.
- 3. From the group of possible rooms select the one in that interval that has a computed seat utilization less than or equal to 100% but closest to 100%; otherwise choose the room with a seat utilization above 100% and closest to 100%.
- 4. If a suitable room is found, store the value of seat utilization computed, set FOUND = 1.0, and tag that room as assigned (LCHECK = 1) to the department under consideration (LODEPT = IDPT).
- 5. If a room is not found, FOUND is set equal to 0.0.
- 6. Program control is transferred back to subroutine MATCH.

An important point to recognize here is that the seat utilization value calculated by subroutine SEARCH is not the same as the usual concept of seat utilization, i.e. the number of seats occupied during a lecture as a percentage of the seats available in the room. Without enrollment forecasts at the subject level, we cannot compute the seat occupancy







CLASS SIZE - NUNCER OF STUDENTS

Figure <u>∇</u>-2



of a room. Figure V-2 shows a typical departmental distribution of class sizes in the room size range 60-100 students. By weighting by the number of hours per week that a particular class size is taught, we can determine the average class size of 78 students for this interval. The capacities of selected lecture rooms are compared to this average and seat utilizations computed (some of which may be greater than 100%). A room of size 78 or greater (i.e. computed seat utilization less than or equal to 100%) would be chosen for this department; only if no such room exists, is a smaller room than 78 seats (i.e. computed seat utilization greater than 100%) selected. By this procedure, we can expect a high seat occupancy for departmental classes that will fit in the room, and the best match of a lecture room requirement in the size interval 60 to 100 to the available rooms. In the real system, class sizes that are too large for the room selected will be scheduled in a larger lec-It can be seen from Figure V-2 that in the limit ture room. as room capacity approaches 100 students, 100% of the class sizes taught by this typical department could be scheduled in the room. However, the percentage of class sizes that will fit in a room of capacity less than 100 students cannot be calculated because of the lack of subject by subject enrollment forecasts. Consequently, this program is limited to matching a room requirement to any room in the size interval. The use of the departmental weighed average class sizes enables the program to distribute rooms of many different sizes to the departments best suited for these room sizes. The matching information generated is therefore more meaningful using the weighted

average class size factor.

A sample departmental report showing the planning information provided can be found in Section VI - Figure 7. The requirements for the Department of Zoology are stated in terms of the number of room-hours and the number of rooms in each size interval. The effect of varying the parameters shown is explained in Section VI. Subroutines MATCH and SEARCH have found three rooms to match the three (whole number) rooms required. Observe that a room of size 98 students was located in Sidney Smith Hall juxtaposed to Zoology's home building -Ramsay Wright Laboratories. This information indicates first, that a room of size 60 to 100 students was not included in the planning of the building even though 27.6 teaching-hours per week involve class sizes of this range, and second, Central Room Allocation may schedule these lecture room-hour requirements in Sidney Smith Hall. The seat utilization values specified on the report are the computed values explained previously. Any unsatisfied room requirements after the matching process are reported. However, in our example report only fractional requirements are remaining.

On completion of the lecture room matching process for all departments, subroutine MATCH calculates and prints information on the utilization of space and the effectiveness of the match. A listing of the rooms remaining in a central pool of rooms, and sub-totals of the number of rooms and the number of seats unmatched in each size interval is printed in the format shown in Figures 16 and 17 of Section VI. Since only whole number room requirements are matched, all departments

must satisfy their fractional room requirements (and any unmatched whole number room requirements) from the lecture rooms remaining in this central pool. This assumption implies students and staff may be required to travel a substantial distance for a few lectures, although realistically Central Room Allocation would endeavour to schedule these few classes geographically proximate to a department's home offices, subject further to the scheduling goal of high seat occupancy. The total departmental unsatisfied room requirements are compared to the available central pool of rooms, and a shortage or excess calculated as shown in the 'Differential' column of Figure 17.

As a further indication of the results of the matching process the following three percentages are computed:

- utilization is computed to gain a relative measure of how the room capacity suits the class sizes of a department. As a room is identified as suitable for a department, the seat utilization value for that room is stored in the computer's memory. When the matching process has been completed for all departments, the average value of seat utilization is calculated for matched rooms of each size interval. These values are then averaged to obtain the overall seat utilization OVERSU. The upper portion of the computer printout displayed in Figure V-3 shows a value of 95.0% for OVERSU.
- (ii) EFFMAT If the room sizes in a particular geographic zone on campus are not appropriate for the class sizes



## S ASSIGNED TO INDIVIDUAL DEPARTMENTS 2 FOR SEAT UTILIZATION AVERAGE

# SIZE(STUDENIS)

SEAT UTILIZATION

		3	•		
54.3	100.1	96.8	88.3	130.3	A B DEDCENT
20.	•09	leo.	186.	.666	- NOTITATE IN TABLE
	26. TO				1140370

ROOMS NATCHED/NUMBER OF ROOMS TO BE MATCHED TIMES 100 1 NUMBER \*\* SIZE INTERVAL EFFICIENCY BY MATCHING

MATCHING EFFICIENCY	65.6 PERCENT 70.2 PERCENT 1(0.0 PERCENT 50.0 PERCENT 100.0 PERCENT	
STUDENTS)	20. 60. 150. 180.	
E(STUE	20 - 20 - 20 - 20 - 20 - 20 - 20 - 20 -	
SIZE(	20. 20. 60. 130.	

PERCENT 77.2 li EFFICIENCY OVERALL MATCHING

- 56 -

85.2 EFFSAT=

4 5 INTERVAL= INTERVAL= INTERVAL= 25.0 100.0 PERSAT= PERSAT= PERSAT=

FIGURE V-3

INTERVAL= To WIT PERSAT= MATCHING NUMBER

SUPPAX= 257.3

SEAT UTILIZATION = 100.0

of departments in that zone, or if simply an insufficient number of rooms are available to meet departmental requirements, the computer program will be unable
to match all the requirements to available facilities.

For each size interval the sum of the whole number room
requirements of all departments is compared to the number of rooms matched or found and a matching efficiency
calculated where:

Matching efficiency  $\frac{\text{Number of rooms matched}}{\text{Number of rooms to be matched}} \times 100\%$ The overall matching efficiency EFFMAT is the average of the matching efficiencies by size interval. An example report is shown in the centre of Figure V-3 where EFFMAT = 77.2%.

(iii) EFFSAT - Figure 17 of Section VI shows the comparison
of the total departmental unsatisfied room requirements
to the available central pool of rooms. In addition to
the 'Differential' column, subroutine MATCH calculates
for each size range the percentage of the rooms required
that are satisfied by the remaining lecture rooms,
i.e. Percentage satisfied = 

| Rooms remaining in the | Central Pool | x 100% |
| Total unsatisfied room requirements

(If this percentage is greater than 100%, it is set equal to 100%).

The average percentage satisfied EFFSAT is calculated from the values for the five size intervals and is reported as shown in Figure V-3.



As illustrated and described in Example 5 of Part III of Section VI, we may investigate searching for a room slightly larger than the upper boundary of the size interval under consideration. For example, if we are unable to locate a room of capacity 0-20 students, we may satisfy the requirement in that interval by extending our search to include, say, rooms of capacity 0-25. The upper boundary is adjusted by multiplying by 100.0/SUTAL where SUTAL is a parameter less than or equal to 100.0 and represents the reduction in seat utilization that will be tolerated. For illustration purposes, a sample calculation is shown below where SUTAL = 80%:

9	Original interval	Expanded interval
Size (students)	0 to 20	0 to 20 x 100 or 0 to 25
Computed seat utili- zation (using upper boundary as a base)	$\frac{X}{20} \times 100 = 5X\%$	$\frac{X}{25} \times 100 = 4X\%$

- where X is the weighed average section size AVGISS for some department in the first size interval.

Reduction in computed seat utilization = 
$$100 - \frac{(5X-4X)}{5X} \times 100\%$$
 =  $100 - 20\%$  =  $80\%$  of the original value.

When we expand size intervals in this manner, we can expect the average seat utilization to drop for rooms matched in each interval and hence the value OVERSU to decrease. However, by employing the larger intervals subroutine SEARCH may satisfy a room requirement hitherto unfulfilled. Consequently the matching efficiency by size interval and the overall average EFFMAT will increase. The statistic EFFSAT will increase



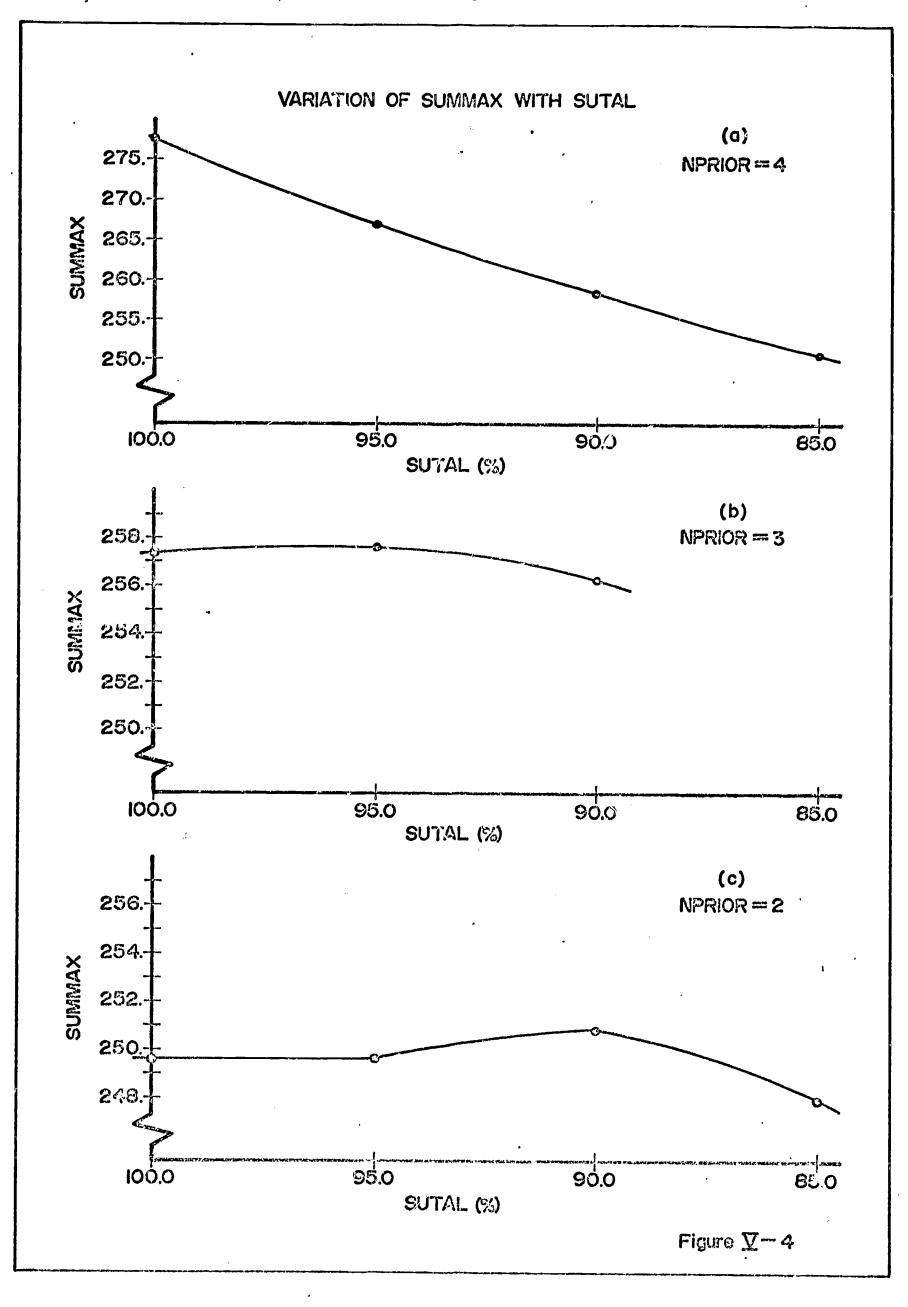
or decrease depending on the room size intervals chosen for this planning model, the class sizes desired by the academic departments, and the capacities of existing lecture rooms. From the results at the bottom of Figure 17 of Section VI, it can be seen that the unsatisfied room requirement for size interval 0 to 20 will probably decrease when larger size intervals are used because there is a surplus of rooms in the other size intervals. In turn EFFSAT will most likely increase. We hypothesize that there is an optimal value of SUTAL which, when the intervals are expanded, will produce a high value of EFFMAT and EFFSAT without an unreasonably low value of OVERSU. To test this hypothesis, the sum SUMMAX was formed where,

SUMMAX = EFFSAT + EFFMAT + OVERSU.

The value of SUMMAX is reported as shown at the bottom of Figure V-3. Each of the three percentages was weighted equally since there was no clear reason for weighting otherwise. The parameter SUTAL is varied by the computer instructions of the main program in an attempt to maximize SUMMAX. A program control parameter SSTOP described in Table I of Section VI provides the option of selecting a particular value of SUTAL or allowing the computer to run through a sequence of values. The results of some experiments performed to analyze the effects of varying SUTAL on the matching process are shown in Figure V-4 and tabulated in Figure V-5.

Figure V-4(a) indicates the best match of available rooms to requirements occurs when SUTAL = 100% or the room size intervals are unchanged. Subroutine SEARCH has examined up to







Data for Graphs Plotted in Figure V-4.

NPRIOR	SUTAL	SUMMAX	OVERSU	EFFMAT	EFFSAT
a)4	80.0	251.5	72.1	91.2	88.3
	85.0	250.7	74.0	91.0	85.7
	90.0	258.5	82.3	91.0	85.2
	95.0	267.0	94.7	87.6	84.7
	100.0	277.4	104.3	91.0	82.1
b)3	90.0	256.3	85.8	83.8	86.6
	95.0	257.6	94.3	77.2	86.1
	100.0	257.3	95.0	77.2	85.2
c)2	85.0	248.0	82.0	77.1	88.9
	90.0	250.9	85.7	76.7	88.5
	95.0	249.7	95.0	66.7	88.1
	100.0	249.7	95.8	66.7	87.3

Figure V-5

four buildings (NPRIOR = 4) in fulfilling the room requirements for each department. The matching efficiency is quite high after searching through the four buildings, so that any expansion of the room size ranges will cause the seat utilization to drop rapidly while the matching efficiency may change only slightly. This phenomenon can be seen in the tabulated values of Figure V-5(a). Very 'flat' curves resulted from the experiments performed for NPRIOR equal to 2 or 3. The maximum value of SUMMAX is obtained for a value of SUTAL less than 100%, as shown in Figure 4(b) and 4(c). When fewer buildings are searched, a department's room requirements initially may be only partially satisfied, and as the room size ranges searched are widened (i.e. SUTAL decreased) the overall matching efficiency increases to a greater degree than the drop in overall seat utilization. As the three factors OVERSU, EFFMAT, and EFFSAT are weighted equally, a reduction in SUTAL below approximately 85% causes SUMMAX to decrease rapidly since EFFMAT approaches 100% but OVERSU continues declining towards 0%.

In matching departmental room requirements to available space, space planners may run experiments as described above and in Section VI. A review of the reports produced each simulation period will assist them in evaluating the difficulties in loading projected enrollment into available lecture room facilities. As a further aid in the planning process, the final report produced by subroutine MATCH indicates the percentage of rooms matched in each building. This percentage is the proportion of rooms available in a building



tagged as suitable for satisfying some department's requirements. The report is shown in Figure 13 of Section VI. A low percentage implies that the room capacities in a building do not correspond closely to the class sizes taught by departments housed in that building, and/or unmatched rooms remain in that building. The information from this report could be used in conjunction with the departmental matching reports and reports of other types of space (i.e. academic offices, laboratories, et cetera) to assist planners in relocating a department in a more suitable building on campus.



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	The second secon

HL(IDPT,IYR)	Forecasted hours/week/subject for each department and academic year.	Used in cal by a depart subjects ta department
IBEGIN	The beginning simulation year.	Specifies t which the p
IEND	The final simulation year	Specifies t which the s
LININ	The number of size intervals.	If the numb varied, adju
NPRIOR	Number of buildings listed for a department.	The program buildings wire room require
ROLEES (IDPT,IYR)	The forecasted enrollees in each department and academic year.	This array rare run ana enrolment cl
RUTIL	University average room utilization.	The number (RUTIL which University (RUTIL to in increased re
SKIP	Program control parameter.	<pre>If SKIP = 0 executed. If SKIP = 1 executed and reports are</pre>
SSTOP	Program control parameter.	) = GOTS II

lculating the room-hours re HL depends on aught by a particular in each year. tment.

67) the calendar year (e.g. start. program will

72) the calendar year (e.g. simulation will stop.

Maximum value i size intervals of room ber of roomust NINTI.

n searches through the NPRI when satisfying a departmen rements. must be adjusted if experi a proposed departme alyzing change.

of rooms required depends nvestigate the effects of room utilization. scheduling efficiency. is a function of the Ø

.0, the complete program i ..0, subroutine MATCH is no nd the departmental matchin not printed. 0.0, the matching optimiza routine is suppressed and the user mu supply a value of SUTAL.

If SSTOP = 1.0, the optimization rout starts at SUTAL and searches for the decreasing SUTAL by THIS on ear iteration. match,

E	R	J	(	7"	
Full1	lext Pr	ovided	by El	RIC	
	* "		•	••	•

STR(IDPT,IYR)	The forecasted class sizes in each academic year of every department.	This array must be adjusted to investigathe resource implications of proposed clsize changes.
SULOW	Lowest tolerable value of seat utilization when matching departmental room requirements against available space.	The optimization routine ceases matching if SUTIL is less than or equal to SULOW. The program transfers to the printing of departmental matching reports.
SULOWD	Seat utilization parameter for the University-wide matching process.	SULOWD is used to adjust the room size interval end points.
SUTAL	Starting seat utilization in the matching process.	The program starts at SUTAL and successi decreases this by THIS when matching (if SSTOP = 1.0).
SUTIL	Seat utilization parameter used in the matching process when SSTOP = 1.0	Set equal to the previous value of seat utilization minus the decrement THIS. Used to adjust the size interval end poi
TEAWK (IDPT)	Departmental teaching week length (hours).	The forecasted room-hours requirements o a department are divided by the teaching week length to obtain room requirements/
SIHIS	Seat utilization decrement.	If SSTOP = 1.0, the starting seat utiliz is decreased by an amount THIS on each matching iteration leading to the optimu
UTEAWK	University-wide average teaching week length (hours).	The forecasted space requirements in room-hours are divided by UTEAWK to calc the number of rooms required.

EXAMPLES SHOWING THE EVALUATION OF LECTURE ROOM

SPACE PLANNING DECISIONS BY THE S.P.A.C.E.S.

SIMULATION MODEL



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#### SECTION I INTRODUCTION

The C.A.M.P.U.S. simulation planning model under development at the University of Toronto provides information for the analysis of problems facing university administrators and planners. 1/2 One of the main sections of the C.A.M.P.U.S. model is the space requirements module. This section bears the acronym S.P.A.C.E.S. (Space Planning Analysis by Computer Evaluation and Simulation) and will contain detailed models for projecting and analyzing the requirements for lecture rooms, laboratories, academic offices, administrative offices, and the many types of supporting space (residences, eating facilities, physical education facilities, and so on). Currently SPACES consists of a detailed model for lecture room space only, although programming of the computer models for the other types has begun.

The increasing enrolment at the University of Toronto (now over 27,000 full-time and part-time students), expanding research activity, and continually changing curricula are straining the institution's limited space capacity. The University must carefully manage and utilize its existing physical plant and plan systematically for renovation of existing facilities and construction of new facilities. The lecture room space planning model described herein provides information which assists space administrators in the planning of lecture room facilities for the proliferating student body and the ever-changing mix of class sizes.



<sup>1/</sup> Judy, R. W. and Levine, J. B., A New Tool for Educational.
Administrators, University of Toronto Press, 1965.

It forecasts departmental classroom or lecture room requirements and compares the available rooms to these requirements. Various experiments can be run on the model to evaluate alternative space planning decisions.

Section II of this report contains a simplified model worksheet to help the reader to learn how the model calculates classroom requirements.

Section III describes how the requirements are compared against available lecture rooms, and illustrates the various computer reports. In addition, typical planning decisions are simulated and the results analyzed. It is hoped from this brief orientation that the reader will gain insight into the model's operation and its use, as well as an appreciation of the information to be provided by planning models for other types of space.



#### SECTION II SIMPLIFIED MODEL WORKSHEET

This section describes an orientation model developed to show how the computer uses the lecture room planning model to calculate classroom requirements. This orientation model is similar in structure to the orientation model illustrating the main features of C.A.M.P.U.S. $\frac{2}{}$ ; it is a revision of the classroom requirements section of that orientation model. The model worksheet of this report begins after the enrolment formulation section described in OIR-6. Like the simplified C.A.M.P.U.S. model the worksheet contains only two academic years and two departments. It is a simplified but accurate picture of how the computer model operates for all academic years of the multitude of departments at the University of Toronto. The enrollee totals and the parameter values chosen are hypothetical and for illustration purposes only. The reader may follow the worksheet and observe the sequence of calculations performed by the computer. addition, very simple hand calculations can be performed and the results inserted.

Two methods of calculating classroom requirements are shown.

The first method is illustrated by the computations for Department 1.

If a particular academic year had a constant class size, one could schedule all the classroom hours required per week in a room equal to that class size. To perform the simple arithmetic, multiply or divide the variable generated by the previous

<sup>2/</sup> OIR-6 Orientation Examples Showing Application of the C.A.M.P.U.S. Simulation Model. B. L. Hansen and J. G. Barron, Dec. 1966.



computation by the parameter in the dotted box. For example, the number of first year sections in Department 1 equals the first year enrollees  $\frac{3}{}$  divided by the average class size, i.e. 1960  $\div$  40 = 49 sections

The second and more realistic method is illustrated on the worksheet by the calculations for Department 2. For example, if there are many different class sizes taking the subjects offered in the first year by Department 2, we must break the total number of enrollees forecasted into the number of enrollees taking classes in each room size range. Dividing this result by the midpoints of the room size interval yields the number of sections in rooms of each size. The classroom hours required are then calculated by multiplying the number of sections in each room size interval by the average number of hours per week taught per subject. For both Departments 1 and 2, the number of rooms required is computed by dividing by the length of the departmental teaching-week and then by the departmental room utilization parameters. This latter value reflects the university's ability to utilize its capacity.

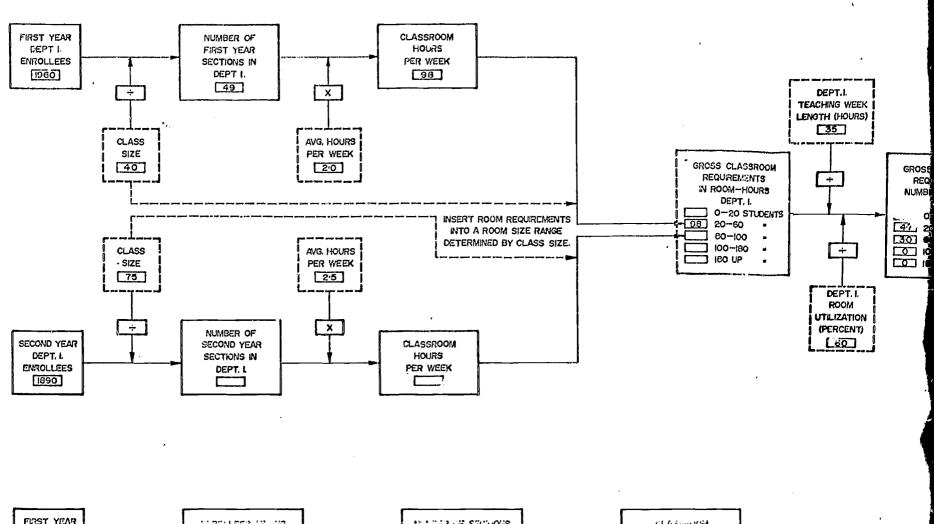
In the simplified example, the gross classroom requirements (number of rooms) have been calculated for each department and then summed for the university. The reader should obtain the same values if the methodology is followed and the computations are done correctly.

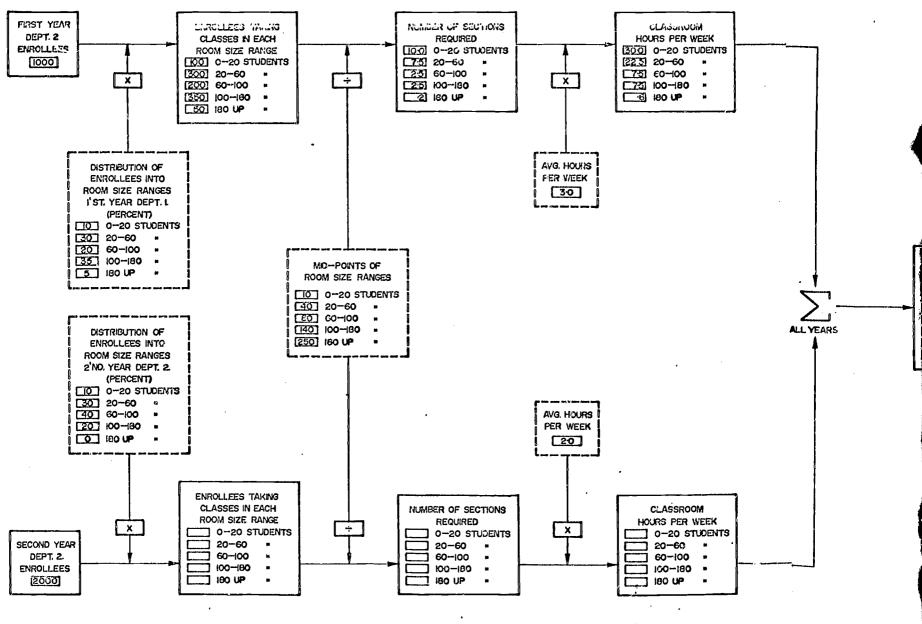


<sup>3/</sup> An enrollee equals one student taking one subject. Alternative terms sometimes used are subject-students or student-subjects.

# CLASSROOM REQUIREMENTS-MODEL W

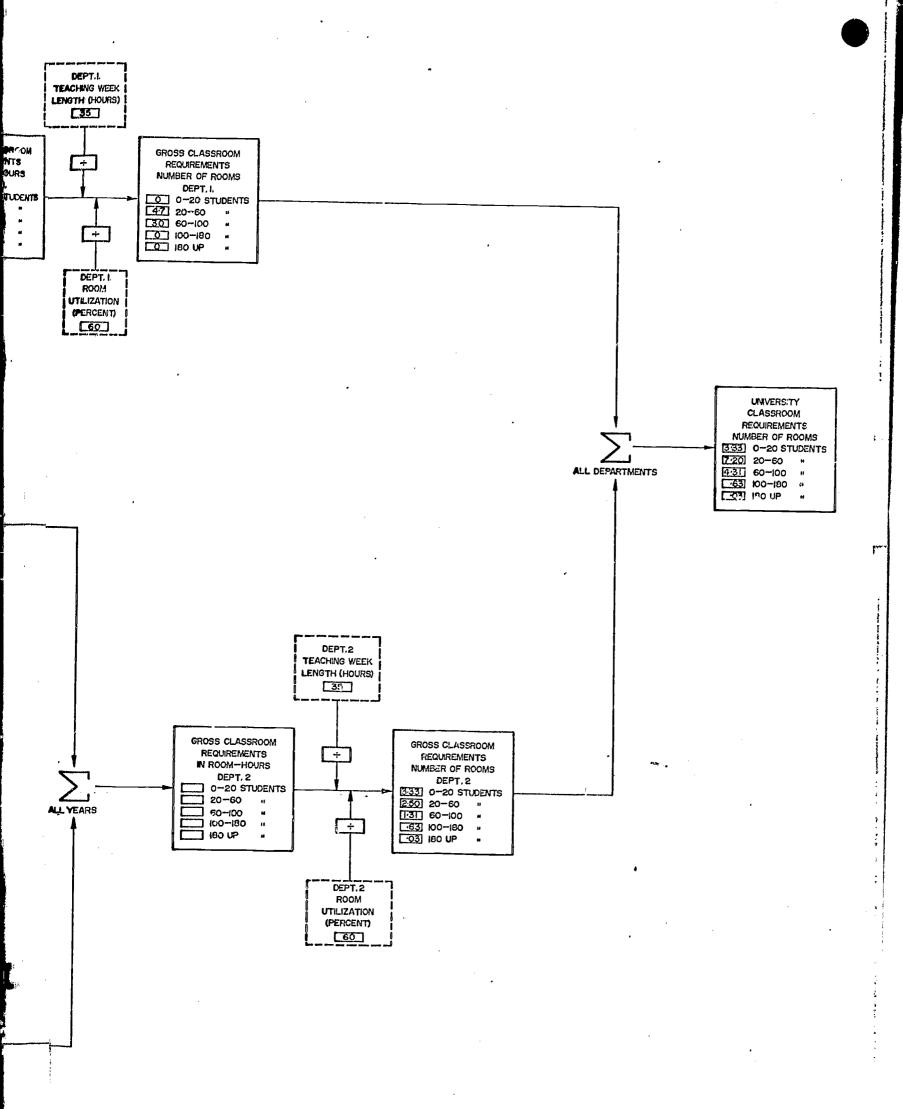
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## REMENTS-MODEL WORKSHEET



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#### SECTION III EXPERIMENTS ON THE MODEL

The computer program contains several parameters which control the possible options and experiments. These parameters, their meanings, and their uses are explained in Table 1. The resource implications of various administrative decisions are simulated by the model and illustrated in the following pages. The initial conditions are shown in Figure 1 and the initial values assigned to main parameters are as follows:

```
BINT(INTRVL) =
  0. to 20.
 20, to 60.
 60. to 100.
100. to 180.
180. and over
COSTIN = $20.00/sq. ft.
DRUTIL(IDPT) = 60.0%
IBEGIN = 66
IEND = 66
NINTI = 5
NPRIOR = 4
RUTIL = 60.0%
SKIP = 0.0
SSTOP = 0.0
SULOW = 60.0%
SULOWD = 100.0%
SUTAL = 100.0%
TEAWK(IDPT) = 35.0 hours
THIS = 10.0
UTEAWK = 35.0 hours
```



# TABLE 1 MODEL PARAMETERS

DESCRIPTION

NAME

FUNCTION

		•	
(L			
DP			
I)			
म म			
$\circ$			
AMT(			

Percentage reduction of room requirements in the smallest size interval.

Used to reduce a department's requirements for small seminar and tutorial rooms, sinca certain percentage of small classes are held in professors' offices.

ASSIGN (IDPT)

The number of additional rooms of the smallest size interval required.

Adds rooms of the smallest size range to a department's requirements if a room is needed for conferences or other special purposes.

AVGISS (IDPT, INTRVL)

The weighted average of the various class sizes that require room-hours in a particular size range.

The program searches for a room that is as close as possible in size to this number when fulfilling departmental requirements.

BINT (INTRVL)

The room size interval end points.

The number of seats in a room is compared to these end points to see in which size range the room belongs.

7

BLDPRI (IDPT, IPRIOR)

A departmental list of building priorities. Building numbers in the list correspond to those issued by the Physical Plant Department.

The program searches for suitable rooms in the first building on the list on the first iteration, then the second building on the next iteration, and so on.

COSTIN

Construction cost index \$/sq. ft.

Applied to calculate the cost of additional lecture room facilities.

DIST (LABEL, INTRV

A

Departmental enrolment size range distribution.

Divides the forecasted enrollees for a given department and academic year into the various room size intervals.

DRUTIL (IDPT)

Departmental room utilization

Adjusts departmental room requirements by a factor (100.0/DRUTIL(IDPT)) to reflect the departmental scheduling efficiency.

8
×
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DP
H
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Forecasted hours/week/subject for each department and academic year.

BEGIN

The beginning simulation year.

NINTL

IEND

The final simulation year

The number of size intervals.

NPRIOR

Number of buildings listed for a department.

ROLEES (IDPT, IYR)

The forecasted enrollees in each department and academic year.

TIL

University average room utilization.

KIP

Program control parameter.

Program control parameter.

Used in calculating the room-hours required by a department. HL depends on the subjects taught  $b_Y$  a particular department in each year.

Specifies the calendar year (e.g. 67) at which the program will start.

Specifies the calendar year (e.g. 72) at which the simulation will stop.

If the number of room size intervals is varied, adjust NINTl. Maximum value is 7.

The program searches through the NPRIOR buildings when satisfying a department's room requirements.

This array must be adjusted if experiments are run analyzing a proposed departmental enrolment change.

ø

8

The number of rooms required depends on RUTIL which is a function of the University scheduling efficiency. Vary RUTIL to investigate the effects of increased room utilization.

If SKIP = 0.0, the complete program is executed.

If SKIP = 1.0, subroutine MATCH is not executed and the departmental matching reports are not printed.

If SSTOP = 0.0, the matching optimization routine is suppressed and the user must supply a value of SUTAL.

If SSTOP = 1.0, the optimization routine starts at SUTAL and searches for the best match, decreasing SUTAL by THIS on each iteration.

The	in
T, IYR)	
STR (IDPT	

sizes

class

forecasted

of

each academic year

every department.

ULOW

Lowest tolerable value of seat utilization when matching departmental room requirements against available space.

JLOWD

Seat utilization parameter for the University-wide matching process.

ITAT.

Starting seat utilization i the matching process.

UTIL

Seat utilization parameter used in the matching process when SSTOP = 1.0

EAWK (TDD

Departmental teaching week length (hours).

THIS

Seat utilization decrement.

UTEAWK

University-wide average teaching week length (hours).

This array must be adjusted to investigate the resource implications of proposed class size changes.

The optimization routine ceases matching if SUTIL is less than or equal to SULOW. The program transfers to the printing of departmental matching reports.

SULOWD is used to adjust the room size interval end points.

The program starts at SUTAL and successively decreases this by THIS when matching (if SSTOP = 1.0).

Set equal to the previous value of seat utilization minus the decrement THIS. Used to adjust the size interval end points

9

The forecasted room-hours requirements of a department are divided by the teaching week length to obtain room requirements/week.

If SSTOP = 1.0, the starting seat utilization is decreased by an amount THIS on each matching iteration leading to the optimum match.

The forecasted space requirements in room-hours are divided by UTEAWK to calculate the number of rooms required.

# Example 1 Format of Basic University-Wide Report

Figure 1 is a university-wide report comparing forecasted lecture room space requirements in each size interval (summed over all departments) with the space available at the university. There are three sections to the report. At the top of the page the total number of rooms available is matched against the total number of rooms required and a differential is calculated. A negative differential indicates a shortage of rooms of that size; a positive differential indicates an excess. A shortage of 31.3 tutorial rooms is indicated in Figure 1. However, small classes may be taught in large rooms (but not vice-versa); therefore, in practice we may satisfy this shortage of 31.3 rooms by allocating tutorial classes to rooms in the higher size ranges. Naturally the seat utilization in these larger rooms will be quite low. The exigencies of the current situation may demand this. Further, such a redistribution of space may be more desirable than incurring the costs of constructing more rooms of size 0. to 20. The centre section of Figure 1 evaluates and reports the realities of space deficiencies if small classes are to be taught in larger rooms. The lowest section compares forecasted space requirements calculated as room-hours versus room-hours available by size The utilization of room-hours is calculated and compared interval. to the utilization that can be attained with the present scheduling efficiency of the university.



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FIGURE 1



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For example, suppose 1000 room-hours are available in a certain interval and 720 room-hours are required. Then, Required Percent Utilization =  $\frac{720}{1000}$  x 100% = 72%

Further, suppose the actual percent utilization possible through the existing loading and scheduling system is 60%, then, the available room-hours must be adjusted by an index which reflects the utilization differential, namely

$$\frac{72\%}{60\%} = 1.2$$

And, the actual number of room-hours required to satisfy demand is  $1000 \times 1.2 = 1200 \text{ room-hours}$ 

The shortage of room-hours is

1200 - 1000 = 200 room-hours

This shortage is reported in the "Expected Overage or Underage" column of the "Room-Hours" section of the report.



# Example 2 Increase in Length of Teaching Week

Suppose we desire to investigate the effect on lecture room requirements of a forty-hour teaching week rather than the present thirty-five hours (9 to 1 and 2 to 5 o'clock, 5 days a week.)

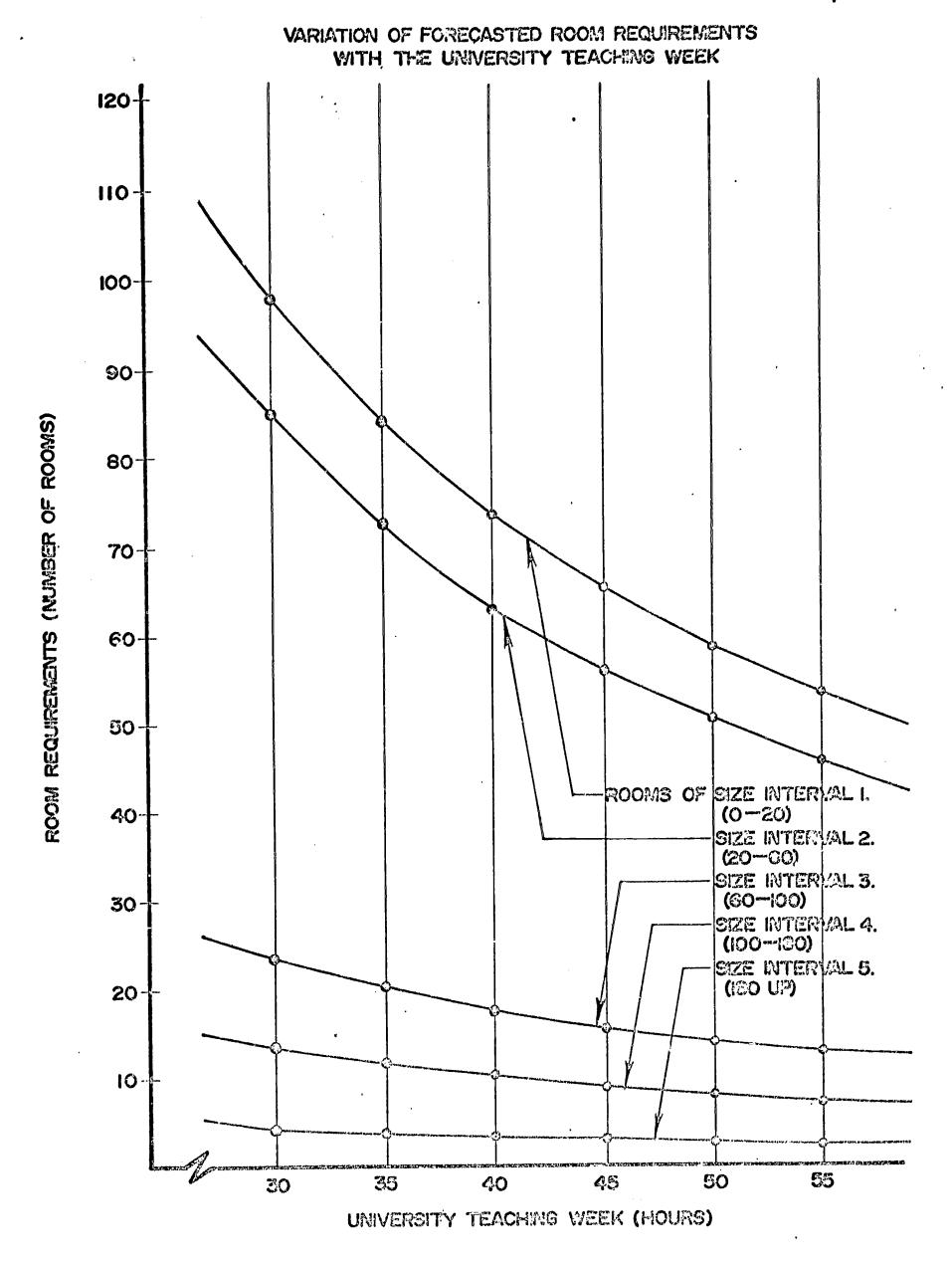
Set UTEAWK = 40.0 and set the array TEAWK(IDPT) = 40.0 (Assume all departments have the same teaching week length).

The output shown in Figure 2 indicates a drop in the forecasted rooms required over all size intervals resulting from the longer teaching week. The number of room-hours required remains the same but the availability of room-hours increases thereby helping to reduce a shortage such as exists in the size range of 0. to 20. This reduction in the forecasted total rooms required would reduce the magnitude and cost of the lecture room building program. When evaluating the proposal, this saving in construction costs could be compared against any additional costs such as higher remuneration for teaching staff, higher maintenance costs, et cetera.

Graph 1 shows the relationship of room requirements to the university teaching week length for each lecture room size interval. The reduction in room requirements through a longer teaching week can be read directly off the graph.



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#### Example 3 Increase in Room Utilization

Consider now a proposal for a more sophisticated (perhaps computerized) lecture-room scheduling system. Increased scheduling efficiency will improve the utilization of existing rooms and reduce the requirements for rooms. If the new scheduling system is expected to increase room utilization by, say 10%, we change the model room utilization parameters to 70% from the present room utilization of 60%.

Set RUTIL = 70.0 and

the array DRUTIL(IDPT) = 70.0 (Assume all departments have the same room utilization).

required and an improved position in the expected overage or shortage of room-hours. The influence of different values of room utilization on room requirements has been simulated and the results are plotted on Graph 2.

Suppose we wish to examine the long term effects of increased room utilization. The program produces the report shown in Figure 4. This report is a summary of the university room requirements over several years. In addition, a rough indicator of the cost involved in building lecture room facilities is reported. The numbers in Figure 4 are representative only since detailed enrolment forecasts for the next several years are not available yet (a 2% increase in the number of enrollees in each

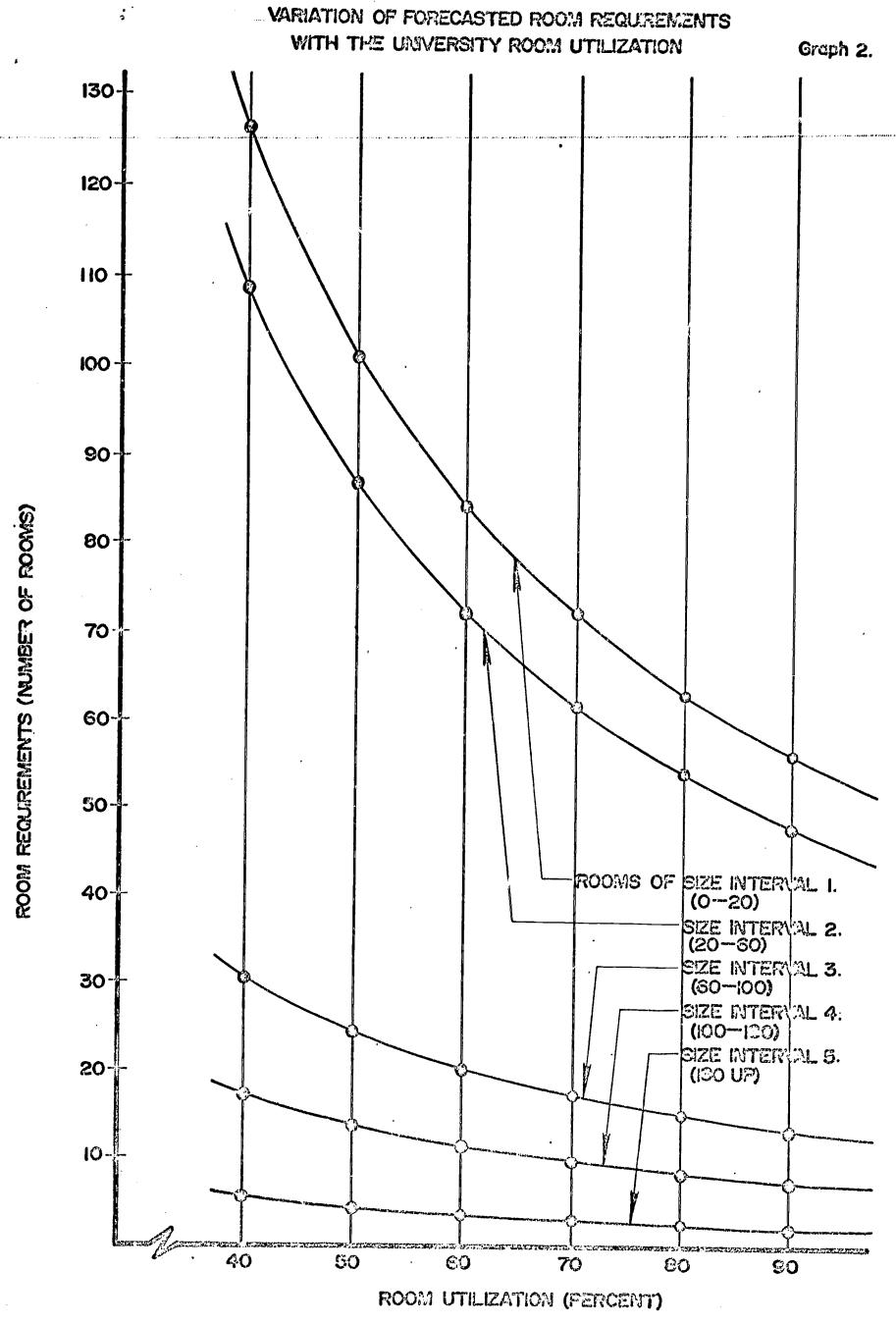


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department was assumed each simulation year), and the room inventory was constant (no rooms constructed). Figure 4 illustrates a control report with the University teaching week length equal to 35.0 hours and room utilization equal to 60.0%.

The long-run effects of increasing room utilization to 70% can be seen in Figure 5. There is not only a reduction in the number of rooms required but the University will not have a shortage of rooms until 2 years later. (Compare 1969-70 in Figure 4 to 1971-72 in Figure 5). The estimated construction cost saving is 29% (684,000 dollars) which, even as a rough estimate, demonstrates the return on a relatively small percentage increase in scheduling efficiency.



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# Example 4 Increase in Length of Teaching Week and an Associated Improvement in Room Utilization

Several parameters may be varied simultaneously to investigate the effects and inter-relationship of several space management decisions. For example, suppose an expected increase of 10% in room utilization is combined with a longer teaching week of 40 hours.

Set UTEAWK = 40.0

Set RUTIL = 70.0

Set the array TEAWK(IDPT) = 40.0

Set the array DRUTIL(IDPT) = 70.0

The combined results are shown in Figure 6. The forecasted total rooms required are lower than in Figures 2 or 3. A 10-year simulation could be run and would show a much improved position over Figure 4.

As a further indication of the information generated by the model, consider the departmental report shown in Figure 7. This is a typical departmental report which details the number of hours required in lecture rooms of each size and the number of rooms required per week. If a department requires more than one room of any size, the programme searches through the department's home building and neighbouring buildings for rooms of the correct size and type. This searching is performed on the premise that professors and students of that department would prefer lecture rooms in the appropriate size range available near the department's offices rather than to have to move back and forth across the campus. Figure 7 shows the three rooms



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REPORT PAGE 1				ANGE	UNSATISFIED ROOM RED. AFTER MATCHING	0.41	0.31 0.14 0.13			200L0GY	×								
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(one of each size range) that were tagged as suitable for Zoology's requirements. These rooms may be used by Central Room Allocation when scheduling lecture space for Zoology since these rooms correspond in size to the average class sizes in Zoology. If rooms of appropriate size are found for a department, they are subtracted from the number of rooms required to give the unsatisfied room requirements after matching. The seat utilization specified for the rooms located is computed by dividing the average class size of a department in a size interval by the size of room. The room with a computed seat utilization of closest to 100% is chosen.

The effect of a departmental room utilization increase of 10% and a longer teaching week of 40.0 hours is shown in Figure 8. Note that the Zoology department no longer requires a room in the third size range. The unsatisfied room requirements (fractional requirements) are scheduled from any rooms remaining in the central room pool. The search for the correct size of room near a department's offices is done only for whole numbers of rooms.

The departmental information shown on Figures 7 and 8 is summed to produce part of the information shown on the university-wide matching report. However, space requirements are summed at the Faculty level also, and a typical Faculty report (35.0 hour teaching week and 60.0% room utilization) is shown in Figure 9.



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### Example 5 Varying Seat Utilization Parameters

The program endeavours to find lecture rooms to match or satisfy whole number room requirements for each department in each size range. For example, the Zoology department requires a room capacity of 60 to 100 students (see Figure 7), so the program confines its search to rooms only of that size range. A suitable room was found in a neighbouring building - Sydney Smith Hall.

Suppose we wish to investigate whether a slightly larger room than 100 seats is available in a department's home building. The size interval upper end points are adjusted by SUTAL which has an initial value of 100.0% in Figure 7. Expansion of the size interval reduces the seat utilization we would expect for classes occupying the room because a larger size room is used to fulfill a room requirement normally satisfied by the size range of 60 to 100 seats. An example will illustrate this point. If the seat utilization parameter SUTAL = 65%, the program searches for a room of capacity 60 to 153 students (100 times 100/65 = 153). Figure 10 shows the result. A room with a capacity of 150 was found in Zoology's home building. Of course, the average seat utilization that may be expected is quite low (i.e. 53.7%) because we would normally allocate this room to class sizes in the 60 to 100 range.

In general, relaxing the tolerance on seat utilization below the desired level of 100% (i.e., expanding the room size



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REPORT PAGE 1					EQ. AFTER MATCHING	0.41	31 14 13											
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intervals) will cause the computed seat utilizations for matched rooms to be lower. However, by using the slightly expanded size intervals the program will be able to achieve a better matching of room requirements against available facilities. Departments that could not find a room in a particular size range might find a slightly larger room close to its academic offices. If this is so the percentage of rooms matched versus the number of rooms to be matched will be greater.

Figure 11 (SUTAL = 100%) is an output of the average seat utilization and matching efficiency for rooms of each size interval. Note that the average seat utilization may be larger than 100% as it is in the room size interval 180 to 999. The seat utilization concept of this computer model differs slightly from the usual connotation of seat utilization which is the number of seats occupied as a percentage of available seats. For our purposes the analysis proceeds in this way. A particular department could have several different class sizes requiring room-hours in a room of size 180 - 990. To account for this we compute a weighted average of the class sizes in each room size interval for each department. Suppose, for example, the weighted average of the class sizes for a department is 250. The capacities of rooms available to a department in the size interval 180 - 999 are compared to this number and values of seat utilization (250/capacity x 100%) are computed to obtain a relative measure of the goodness of fit of each room to the class sizes to be taught by that department in that room size interval. The room with a value of seat utilization closest to 100 percent (though perhaps > 100%) is chosen. It may be that some classes will not fit in the room; this problem is resolved



AVERAGE SEAT UTILIZATION FOR ROOMS ASSIGNED TO INDIVIDUAL DEPARTMENTS	STUDENTS) SEAT	20. TU 60. 60. TO 100. 100. TO 180. 180. TO 999.	OVERALL SEAT UTILIZATION = 95.1 PERCENT	G EFFICIENCY BY SIZE INTERVAL = NUMBER OF ROOMS MATCHED/NUMBER OF ROOMS TO BE MATCHED TIMES 100 PERCENT	SIZE(STUDENTS) MATCHING EFFICIENCY	10 180 83.3 TO 999. 103.0	OVERALL MATCHING EFFICIENCY = 87.6 PERCENT	FIGURE 11	(SUTAL = 1008)			
		,		MATCHING EFFIC						·		

in the real system by scheduling the larger classes in a larger room. This particular program is limited to determining if any room in a size interval is available near a department's offices to fulfill a room requirement in that size interval. The computed value of seat utilization is a further aid in deciding which room, of perhaps several in the interval, corresponds most closely to the class sizes taught by that department.

We may wish to know if an improved matching of room
requirements and lecture room facilities at the departmental
level is possible by expanding the size intervals slightly.
For instance, if the model is run with SUTAL = 65.0, the
situation changes to that shown in Figure 12. The building
search routine has found suitable rooms for all departments
requiring rooms in the first three size intervals, and high
matching efficiency in the remaining two size intervals. However,
the overall seat utilization for matched rooms has dropped to a
lower level. Experiments with many different values of SUTAL
may be run to find a desired combination of matching efficiency
and overall seat utilization.

The objective of the departmental matching process is to provide a quantitative assessment of the extent to which classrooms of the proper size are available to meet the mix of class sizes conducted by the academic departments. Rooms are tagged as suitable for scheduling a particular department's lectures. The computer program tabulates these tagged rooms and also the rooms which may be too small or much larger than the requirements of



the departments in that building. The percentage of rooms tagged or matched in each building is reported as shown in Figure 13. These percentages indicate the utilization of lecture-room space in a building. A high percentage means the rooms are suitable for the class size mix of the departments housed in the building; a high seat utilization would result if the departmental room requirements are fulfilled by these rooms. This report could also be used in conjunction with the departmental matching report and reports of other types of space to assist planners in relocating a department in another building on campus.

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#### Example 6 Physical Facilities Reports - Lecture Rooms.

The computer program compares the forecasted requirements for lecture rooms with the lecture rooms available for each year simulated. One of the program subroutines updates the list of lecture rooms for each session by:

- (1) deleting rooms which are being razed in that session
- (2) temporarily removing any rooms being renovated
- (3) adding rooms scheduled for construction in that session.

  A complete list of the rooms available for an academic session is printed in the format of Figure 14. This report contains the following information:

Building name and number

Room number

Number of seats in the room

The affiliation of the room to a faculty and/or department

Number of hours of restricted usage

Square footage of the room

Number of square feet/seat in a room

Deviation from the average number of square feet/seat for all rooms.

It may be that a particular lecture room has a reduced open capacity because a certain number of hours/week are reserved for conferences, laboratories, or other special purposes. The number of hours reserved is entered in the restricted hours column to indicate that lecture room is reserved for this amount



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FIGURE 14

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of time per week. The final column on the report is used to evaluate if a room corresponds to current standards for square feet/seat. A very large positive deviation indicates poor utilization of the space and possible need for renovation to meet the standards.

A summary of information contained in Figure 14 is shown in Figure 15 for rooms of each size range. If a new academic building containing several lecture rooms were to be proposed, the overall increase in university lecture room resources would be shown here.

During the matching process some rooms are found unsuitable for the requirements of departments near these rooms. These rooms remain in a central pool of rooms and are used to schedule any unmatched departmental room requirements. Both students and staff may have to walk further for classes, but the overall university seat utilization should be greater since departments with class sizes close to the room capacity will be scheduled in these rooms rather than in unsuitably small or large rooms in their own building. A partial listing of the unmatched available rooms is shown in Figure 16. A summary of the information for these rooms is given in Figure 17. The unmatched or unsatisfied room requirements are summed over all departments and compared to the rooms remaining to determine any excess or shortage by room size interval. Experiments on the model which



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LECTURE ROOMS REI	BUILDING NAME	BUILDING	BUILDING	ARCHITECTURE BLDG	DANING INVITATION	BOTANY BUILDING	BOTANY BUILDING	SCHOOL OF BUSINESS	SCHOOL OF BUSINESS	CONTROL OF	EDWARD JOHNSON	EOWARD JCHNSON	EDWARD JOHNSON			ELECTRICAL BLDG	FLECTRICAL BLOG	EXIENSION DIVISION	FOOD SCIENCES	FOOD SCIENCES	FOOD SCIENCES	FOOD SCIENCES	FORESTRY BUILDING	FORESTRY BUILDING	GALBRAITH BUILDING	HYGIENE BUILDING HYGIENE BUILDING	Z	2	HIGHENE BUILDING	Ξ	£	Z:	מייייייייייייייייייייייייייייייייייייי	LIBRARY SCIENCE B						MECHANICAL BLDG				

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			SIZE(STUDĖNTS) N 0. TG 20. 20. TG 60. 60. TG 100. 100. TG 180. 180. TG 999.		

affect the requirements for rooms (Examples 1-4) and the matching efficiency (Example 5) influence the reports shown in Figures 16 and 17. Therefore, this report extends the analysis of the implications of space planning decisions.



#### SECTION IV OTHER APPLICATIONS

The foregoing investigations and experiments are just a few of the lecture room space planning decisions that may be assessed by the S.P.A.C.E.S. simulation model. For one example, if the number of room size intervals (NINT1) were increased, a new set of experiments could be run. For another, the search for rooms to fulfill a department's requirements could be restricted to that department's home building (NPRIOR = 1), then to include the nearest building (NPRIOR = 2), and so on, evaluating the extent to which that department's need for rooms is satisfied at each Also, the recent Macpherson Commission Report on undergraduate instruction in the Faculty of Arts and Science recommends a reduction in the number of classroom hours per week, and greater use of the small lecture-discussion classes of not more than thirty students. The implications of the proposals set forth in the report on present and future lecture, seminar, and tutorial room space could be simulated. Lecture room space that is currently poorly utilized could be identified, and the feasibility of partitioning a room into smaller modules of capacity thirty students could be studied. A simulation planning model for laboratory space is under development which will be able to evaluate the ramifications of the Macpherson Commission recommendations on laboratories.

This brief report illustrates computer-assisted techniques which may be applied to space planning, and the types of management



information that could be provided to assist university
administrators and planning committees in decision-making.
Also, it may help university personnel to understand more fully
the space planning problems of this large and complex university.



#### VII CONCLUSION

This lecture room planning model is an improvement and expansion of the elementary conceptual reports of the Space Requirements Section of C.A.M.P.U.S. More comprehensive planning information is provided. With the insertion of real rather than hypothetical data into the model, the reports display fact rather than conjecture, and are more meaningful to University administrators. Recent administrative decisions typify an increasing awareness of the problems of space management and planning, and an interest in the simulation model approach in evaluating alternative decisions. The Office of Institutional Research is currently developing detailed planning models for other types of space such as instructional laboratories, academic and administrative offices, residences, and The Physical Plant Department is engaged in buillibraries. ding and maintaining a perpetual inventory of the University's physical facilities. Space standards and space planning factors provided from the inventory data will be used in the computer planning models. In addition, a Committee on Resource Planning has been formed by the President. The terms of reference of this committee include the investigation of increased utilization of existing space, and more systematic evaluation and planning of new facilities.

The thesis program runs on the Institute of Computer Science IBM 7094-II installation in approximately one minute per simulation period. Since the lecture room section occupies almost all of the available core storage (32K words) of the



computer, successive models for other types of space will have to be overlayed. Presently, the lecture room model runs separately from the main CAMPUS program which requires the The Office of Institutional Remachine's nine tape units. search has not decided whether to integrate the space planning models or run them separately using a data tape and/or punched cards produced by the main CAMPUS program. To facilitate integration into the structure of CAMPUS, the same variable names have been used for arrays which contain information pro-The Institute duced by the Enrollment Formulation Section. of Computer Science is planning to install further IBM System 360 equipment which will provide much greater core storage capacity and simplify the complex nature of the overlaying of the many CAMPUS routines.

It is hoped that the information generated by this thesis project will be of special use to institutions developing formal space management and planning programs, particularly those which contemplate the use of the computer.

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# APPENDIX A

Contents: Academic department codes

Major academic buildings by number

Glossary of variable names in alphabetic order



#### UNIVERSITY OF TORONTO LECTURE ROOM PLANNING MODEL

# ACADEMIC DEPARTMENT CODES

#### Arts and Science:

- Anthropology
- 2. Astronomy
- 3. Botany
- 4. Chemistry
- 5. East Asian Studies
- 6. Fine Art
- GeographyGeology
- 9. History
- 10. Islamic Studies
- 11. Italian and Hispanic Studies
- 12. Mathematics
- 13. Philosophy
- 14. Physics
- 15. Political Science and Economics
- 16. Psychology
- 17. Slavic Studies
- 18. Sociology
- 19. Zoology

#### University College:

- Classics 20.
- 21. English
- 22. Ethics
- 23. French
- 24. German
- Near Eastern Studies 25.

# Applied Science and Engineering:

- 26. Chemical Engineering
- 27. 28. Civil Engineering
- Electrical Engineering
- 29. Industrial Engineering
- 30. Mechanical Engineering
- 31. Metallurgy and Materials Science
- 32. Aerospace Studies
- School of Architecture
- School of Business
- Institute of Child Study



36. 37. 38. Institute of Computer Science

Faculty of Dentistry Dental Hygiene

Faculty of Food Sciences

Faculty of Forestry Faculty of Law 40.

41.

School of Library Science 42.

Faculty of Music 43.

School of Nursing 44.

45. Faculty of Pharmacy
46. Physical and Health Education

47. School of Social Work

The following Faculties and Colleges were coded as follows:

Faculty Code	Faculties or College	Departments
1	Arts and Science	1-19
2	University College	20-25
ブ	Applied Science and Engineering	26-32



# UNIVERSITY OF TORONTO PHYSICAL PLANT DEPARTMENT CODES

#### MAJOR ACADEMIC BUILDINGS BY NUMBER

- 1. University College
- 2. Hart House
- 3. Library
- 4. Medical and Anatomy Building
- 5. Medical Sciences Building
- 6. Humanities Library
- 7. Mining and Mill Building
- 8. Metallurgy and Wallberg Building
- 9. Old Physics Building
- 11. Botany Building
- 14. Ontario College of Education
- 15. Household Science Building
- 16. Banting Institute
- 17. Royal Ontario Museum
- 20. Electrical and Mechanical Building
- 25. Hygiene Building
- 27. Forestry Building
- 28. School of Architecture
- 31. Innis College
- 32. New College
- 33. Sidney Smith Hall
- 36. School of Nursing
- 38. School of Business
- 40. Law Building
- 50. Extension Division
- 51. Edward Johnson Building
- 52. Best Institute
- 53. Institute of Child Study
- 61A. Borden Building
- 62. Erindale College
- 64. Scarborough College
- 65. Dental Building
- 67. Superintendent's Building
- 68. Benson Building
- 70. Galbraith Building
- 72. Ramsay Wright Laboratories
- 73. Lash Miller Laboratories
- 77. Sussex Court
- 78A. New Physics Building
- 79. Pharmacy Building
- 83A. Library Science
- 83B. Library Science

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100. Royal Conservatory of Music

# GLOSSARY OF VARIABLE NAMES

Name	Meaning	Maximum Dimension
AMIDPT -	The midpoints of the lecture room size intervals.	(7)
AMTØFF -	A departmental percentage used to reduce a department's room requirements in the smallest size interval, recognizing the a certain % of these small classes are taught in professors' offices.	9
ASSIGN -	A departmental array used to add rooms the smallest size range to a department requirements if rooms are required for ferences and other uses beyond the department's teaching space needs.	t's con-
AVGINT -	The average number of square feet per seat in each lecture room size interval	(7)
AVGISS -	The average section (class) size for eadepartment in each room size range. The number is the weighted average of the various class sizes that contribute room hours to that particular size interval.	nis om-
AVGSQF -	The average number of square feet per s for all lecture rooms in the University	seat V•
BBLDG -	Name of a University building in the suinventory of lecture rooms.	ıb- (250)
BEST =	The minimum value of the array SUTILZ, representing the room with a calculated utilization closest to but not equal to BEST is calculated when no suitable rooless than 100% seat utilization is four	d seat o 100%. om of
BINT -	The room size interval end points.	(8)
BLDG -	The name of a University building in the complete lecture room inventory.	1e <b>(250)</b>
BLDPER -	The percentage of lecture rooms in a buding tagged as suitable to fulfill a department's room requirements.	iil- -
BLDPRI -	An array containing for each department list of up to five building numbers. If first building is the building of first priority for satisfying the department requirements (usually the building when department is located). The second but	The s room re the



Name	Meaning	Maximum	Dimension
,	is next in priority and usually the moneighbouring building, and so on. A ding number of ZERØ indicates a search be made for appropriate rooms anywhere campus.	ouil- n will	
ccøst -	The computed construction cost of lect rooms in each size interval.	cure	(7)
CINT -	The size interval end points adjusted factor of 100.0/SUTIL.	by a	(8)
CØSTIN -	Academic building construction cost in \$/square foot.	ndex.	
CØSTØT -	The total construction cost of buildir required lecture room facilities.	ng the	
CPDEV -	The deviation between CPRMS and UNSATI number of rooms for each size interval	-	(7)
CPRMHR -	The number of room-hours still available rooms of each size interval in the cer room pool after the matching process.		(7)
CPRMS -	The number of rooms in each size intermaining in the central room pool aftermatching process.		(7)
CPSEAT -	The number of seats remaining in rooms each size interval left in the central pool after the matching process.		(7)
CSQFT -	The number of square feet of lecture a space required by the University in easize range.	coom ach	(7)
DEVIAT -	The deviation of the statistic SQPERS the average number of square feet/seat all University lecture rooms.		(250)
DIFFHR -	For each room size range, the different ween the total number of room-hours a quired by all departments and the total number of room-hours available in Universeture rooms.	re- al	(7)
DIFFRM -	For each room size interval, the difference the total number of rooms requesty all departments and the total number lecture rooms available on campus.	iired	(7)



Name		Meaning	Maximum	Dimension
DINT	***	The size interval end points adjusted a factor of 100.0/SULØWD.	by	(8)
DIST	-	An array containing a distribution repsenting the percentage of the forecast total number of enrollees, for a partidepartment and academic year, in each room size range. An input distribution not supplied when a department's class are all in one size range, as the aver class size is used.	ed cular lecture on is	(250,7)
DPNAME		The name of a department.		(100,4)
DRUTIL		Departmental room utilization.		(100)
EFFMAT	-	The matching efficiency attained avera over all size intervals.	ged	
EFFSAT		The percentage of unsatisfied room requents fulfilled by rooms remaining in tral room pool averaged over all size vals.	the cen-	
FACHRS	-	The total number of room-hours require size interval for each Faculty.	d by	(20,7)
FACNAM	***	The names of the Faculties for which s reports are given.	ummary	(20,4)
FACRMS	dia	The total number of rooms required in each size interval for each Faculty	•	(20,7)
FØUND	-	An indicator whether a room has been fouring the matching process to satisfy department's room requirement.  If FØUND = 0.0, no room has been found If FØUND = 1.0, a suitable room has be found.	a	
HL,	-	The average number of hours/week/subjector each academic year of each department	ct en <b>t.</b>	(100,9)
HRDEV	-	The deviation of HRUTIL from the avera University room utilization.	ge	(7)
HRLACK		The actual excess or shortage of room- by size interval based on the deviation from the expected average University rutilization.	n	(7)
HRUTIL	-	Room-hour utilization by size interval (TRMHRS/RMHRTØ) * 100 percent.		(7)



#### Name Meaning Maximum Dimension - The maximum number of academic years in a IACA department. For the University of Toronto this number is 9 - 3 general years, 5 honour years, and 1 year for graduate studies. IBEGIN - The beginning year of the simulation analysis, e.g. 66 for 1966. ICOUNT - A variable representing the number of buildings searched for rooms to satisfy a department's needs. The program starts to search first through the department's home building (ICØUNT = 1), then on to the most neighbouring building (ICØUNT = 2), and so on until ICØUNT = ITERAT. IEND - The final simulation year. - The lower year number in a given session, INITI e.g. Session 1967-68, INIT1 = 67. INITA - The upper year number for a given session. INIT2 = INIT1 + 1.ISIMYR - Integer equivalent of SIMYR. ITERAT - A counter representing the number of iterations through the list of departments the program has completed in the search to satisfy departmental room requirements of a particular size. ITEST - A variable that is tested to see if a distri-(100,9)bution of enrollee breakdown is input for a given department and academic year. If ITEST = 0, a distribution is not present. If ITEST = 1, a distribution is supplied. - Number of a University building in the sub-LBLDG (250)inventory of lecture rooms. LCHECK - A variable to check if a room in the sub-(250)inventory of lecture rooms has been assigned to a department. If LCHECK = 0, the room is not assigned yet. If LCHECK = 1, the room has been assigned. LFAC - The faculty number in the sub-inventory of (250)

rooms.

of lecture rooms.

LØDEPT - The department number in the sub-inventory

(250)

: -	Name		Meaning	Maximum	Dimension
	LRES	<b></b>	The number of hours of restricted usage for rooms in the sub-inventory of lecture rooms.		<b>(250)</b>
	<b>L</b> RØØM		The room number for rooms in the sub- inventory of lecture rooms.		(250)
	LUPDATE		The updating code associated with rooms in the sub-inventory of lecture rooms.		(250)
	MATCHE		The total number of rooms to be matched in each size interval.		(7)
	MRØUND		The number of the matching process currently being performed by the optimization routine.		
	NBLDG		The University of Toronto Physical Plant Department building number.		(250)
	NCHECK		A check bit to see if a room has been assigned to a department.  If NCHECK = 0, the room is not assigned.  If NCHECK = 1, the room has been assigned.	d.	(250)
	NDIST	-	The total number of distributions supplied to modify the enrollee totals for the academic years of all departments.		
	NDP	-	The number of academic or teaching departments in the University.	t <b>–</b>	
	NFAC		The faculty number associated with a lecture room.		(250)
	NFACUL	-	The number of faculties for which summary reports are printed.	<b>y</b>	
	NINTL		The number of lecture room size intervals being considered.	3	
	NINT2	<b></b>	The number of size interval end points. NINT2 = NINT1 + 1.		
	NØDEPT	-	The department number associated with a lecture room.		
	NØINCP	44	The total number of rooms remaining in the central pool of rooms.	1e	
	nøtfnd		An indicator set equal to l if rooms were found to fulfill a department's requirement of the suitable rooms were found, NØTFND =	ents.	

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Name	Meaning	Maximum	Dimension
NØTMAT -	The total number of unmatched rooms in each size interval.		(7)
NPRIØR -	The number of buildings in the building priority lists for the various department	its.	·
NRES -	The number of weekly hours of restricted usuage for a lecture room. If a room is used 9 hours a week as a lab or conference room then NRES = 9 for that room.	5	(250)
NRØØM -	The lecture room door number.		(250)
NTAG -	The total number of lecture rooms in the sub-inventory of rooms generated by the updating routine for a particular Session		
NTØTAL -	The total number of rooms in the lecture inventory. This includes rooms projected construction in future years, rooms being novated, and rooms that are being torn of in the future.	ed for ng re-	
NUPDTE -	Lecture room updating code.  NUPDTE = 000. Indicates no change in restatus. The room is included in the sub-inventory each year.  NUPDTE = 167. The "l" indicates additional Add the room to the lecture room inventory in the session indicated by the two digits (i.e. Session 67 - 68).  NUPDTE = 270. The "2" indicates the range of a room in a particular session.  Delete the room in the session 70 - NUPDTE = 368. The "3" indicates the room to be temporarily removed from the room inventory for that session. The assumption is made that it never take longer than one session to renovate	on. ven- e last zing 71. om is lecture ne	(250)
Øversu -	The overall average of the computed seat lizations for matched rooms.	t uti-	
PERMAT -	The percentage of rooms matched versus number of rooms to be matched for each sinterval.		(7)
PERSAT -	The percentage of unsatisfied room requirements of each size fulfilled by rooms of size remaining in the central room pool	f that	(7)
REMRMS -	The unsatisfied room requirements for a department and size interval after the process has been completed.		(100,7)

Name	Meaning	Maximum	Dimension
RMDIFF -	An array containing the values of the DIFFRM array over all the years simulated.		(10,7)
RMHRS -	The number of room-hours required by a department in each room size interval.		(100,7)
RMHRTØ -	The total number of room-hours avai- lable in rooms of each size range.		(7)
RMSASN -	A running count of the number of rooms matched in each size interval during the matching process. If this number equals the number of rooms available of a particular size, the program ceases to match rooms of that size.		(7)
rmtøt -	The total number of University lecture rooms of each size range available.		(7)
RMTØTC -	The total number of lecture rooms of each size range available using the adjusted size intervals. (Use end points CINT instead of BINT).	,	(7)
RMTØTD -	The total number of lecture rooms available in each adjusted size range. (Use end points DINT instead of BINT).		(7)
RØLEED -	The number of enrollees in each room size interval after multiplication of the array RØLEES by the array DIST.		(250,7)
RØLEES -	The number of enrollees in each academi year for each department.	c	(100,9)
RØMEAN -	The mean number of seats in lecture rooms of each size range.		(7)
RØMHRS -	The number of room-hours required for a given department and academic year. Calculated using an average class size, and added to the number of room-hours calculated using enrollee distributions	•	(100,9)
RØUND -	Real equivalent of MRGUND.		
BRØØMS -	The number of lecture rooms required by a department in each room size interval		(100,7)



; '

'Name		Meaning	Maximum	Dimension
RTSIZE	•	The maximum value of the array SUTILZ, representing the room with a seat utilization closest to but not greater than 100%.		
RUTIL	-	The average room utilization attained by the University with its present scheduling sophistication.	·	
SEATØT	<b>e</b> rca	The total number of lecture room seats available in each room size range.		(7)
SEATS	-	The number of seats in a lecture room.		(250)
SIMYR	-	The number of academic sessions simu- lated.		
SKIP		A program control parameter.  If SKIP = 0.0, the complete program is executed.  If SKIP = 1.0, subroutine MATCH is not executed, and the departmental matching reports are not printed.		
SQFT	•	The area of a lecture room in square feet.		(250)
sqftøt	-	The total square footage available in lecture rooms of each size interval.		(7)
SQPERS	<b>040</b>	The number of square feet/seat in each lecture room.		(250)
SSEATS	-	The number of seats in a room in the sub-inventory of lecture rooms.		(250)
SSQFT		The square footage of a room in the sub- inventory of lecture rooms.	-	(250)
SSTØP		A program control parameter.  If SSTØP = 0.0, the matching optimization routine is suppressed and the user must supply a value of SUTAL.  If SSTØP = 1.0, the optimization routines starts at SUTAL and searches for the best match, decreasing SUTAL by THI on each iteration.	e e	
STØREU		An array used to store the value of sea utilization computed when a room is matched with a department's needs.	t	(250)



(	Name	,	Meaning	Maximum	Dimension
	STR	-	The forecasted class sizes in each academic year of every department.		(100,9)
	SULØW	M(y	The lowest tolerable level of overall University seat utilization.		
	SULØWD		Seat utilization parameter for the University-wide matching process. Used to adjust the room size interval end points.		
	SUMMAX	-	The sum of EFFSAT + EFFMAT + ØVERSU. This variable is maximized in the matching process optimization routine.		(20)
	SUSIZE	-	The average seat utilization attained in each room size interval after the matching of room requirements to available rooms.		(7)
	SUTAL	***	Starting seat utilization for the matching process.		
	SUTIL		Seat utilization parameter used in the matching process when $SST\emptysetP = 1.0$ .		•
	SUTILZ	-	An array used to store computed seat utilizations when searching for rooms.		(250)
	TEAWK	-	Departmental teaching week length (hou	rs).	(100)
	THIS	***	Seat utilization decrement in the optization routine for the matching proces		
	TØTALA	****	The total number of available lecture room seats on the St.George Campus.		
	TØTALB	***	The total square footage of lecture rospace on the St.George Campus.	om	
	TØTALC	***	The total number of room-hours availab	le.	
	TRMHRS		The total number of room-hours require in each size interval.	đ	(7)
	UNSATI		The total unsatisfied room requirement in each size range. Includes fraction requirements and unmatched rooms.		(7)
	URMS	<b>G</b> 2478	The total number of lecture rooms required by the University in each size interval.		(7)



Name

# Meaning

Maximum Dimension

UTEAWK - The University average teaching week length (hours).

XASIGN - The number of lecture rooms in a building matched to departments' needs.

XCØUNT - The number of lecture rooms in a building.

#### APPENDIX B

Contents:

Meaning of symbols used in program flowcharts

Skeleton of the CAMPUS model space requirements section

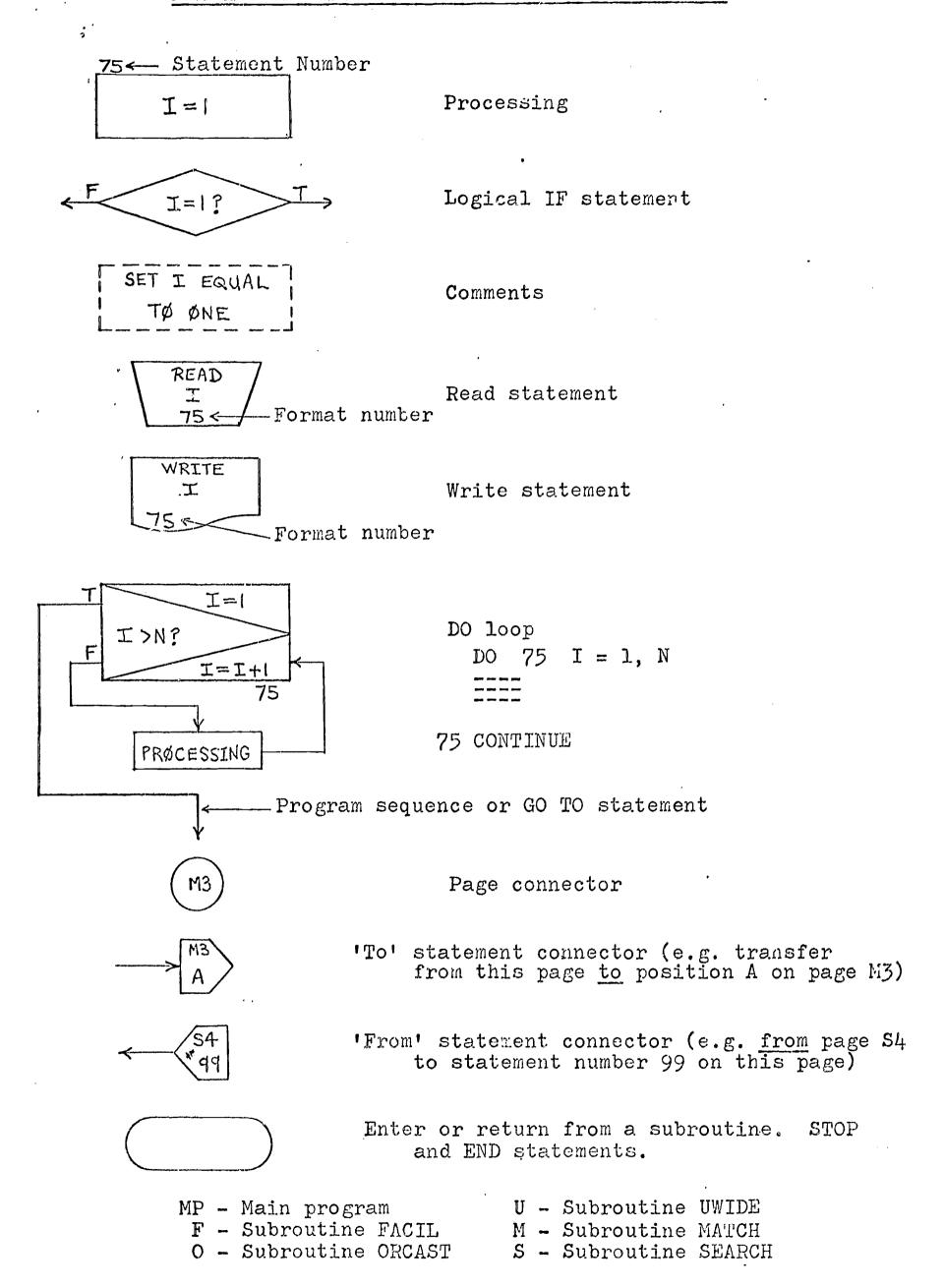
Diagram of the overall program structure

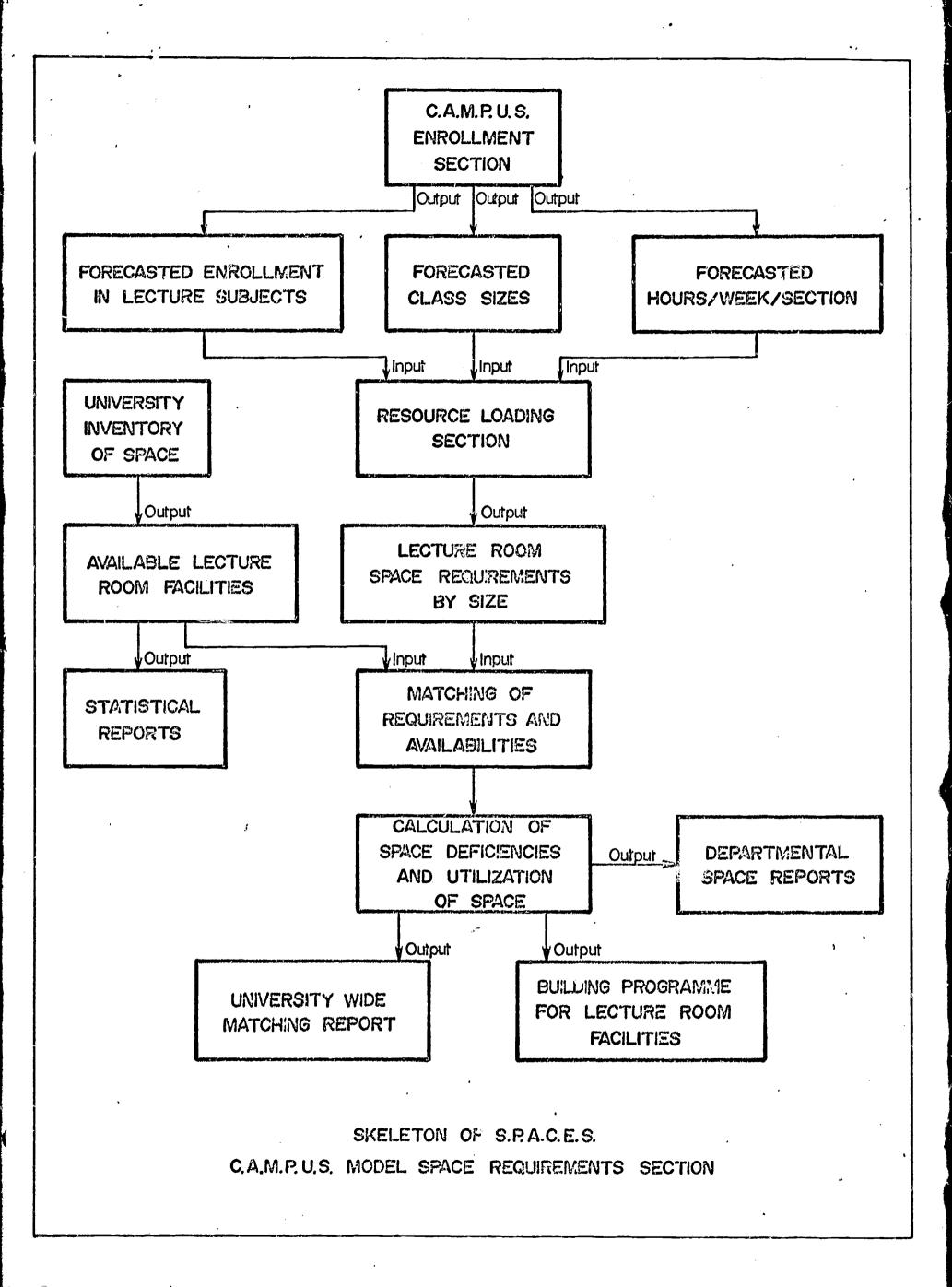
Overall subroutine flowchart, detailed logic flowchart, and program listing for:

- the main program
- subroutine FACIL
- subroutine ORCAST
- subroutine UWIDE
- subroutine MATCH
- subroutine SEARCH



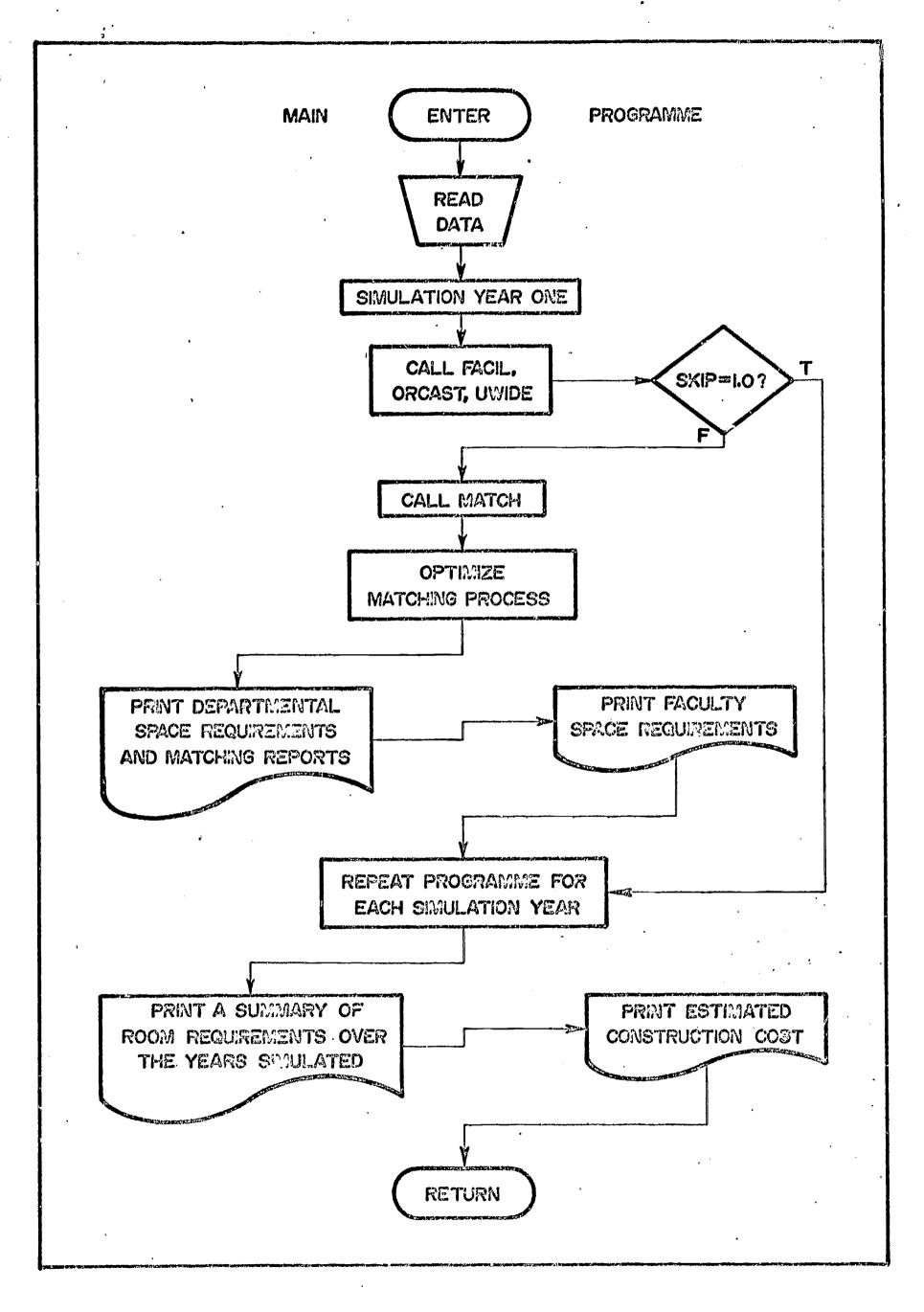
# MEANING OF SYMBOLS USED IN PROGRAM FLOWCHARTS



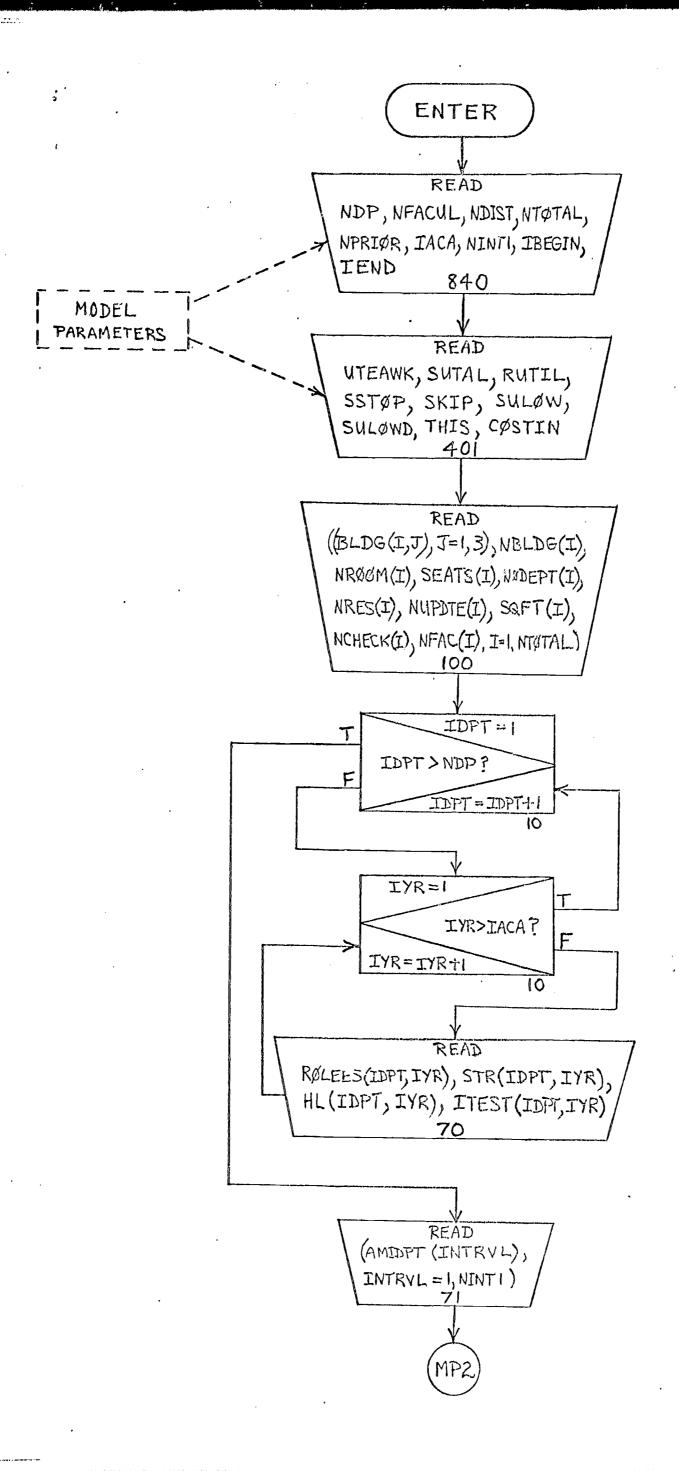




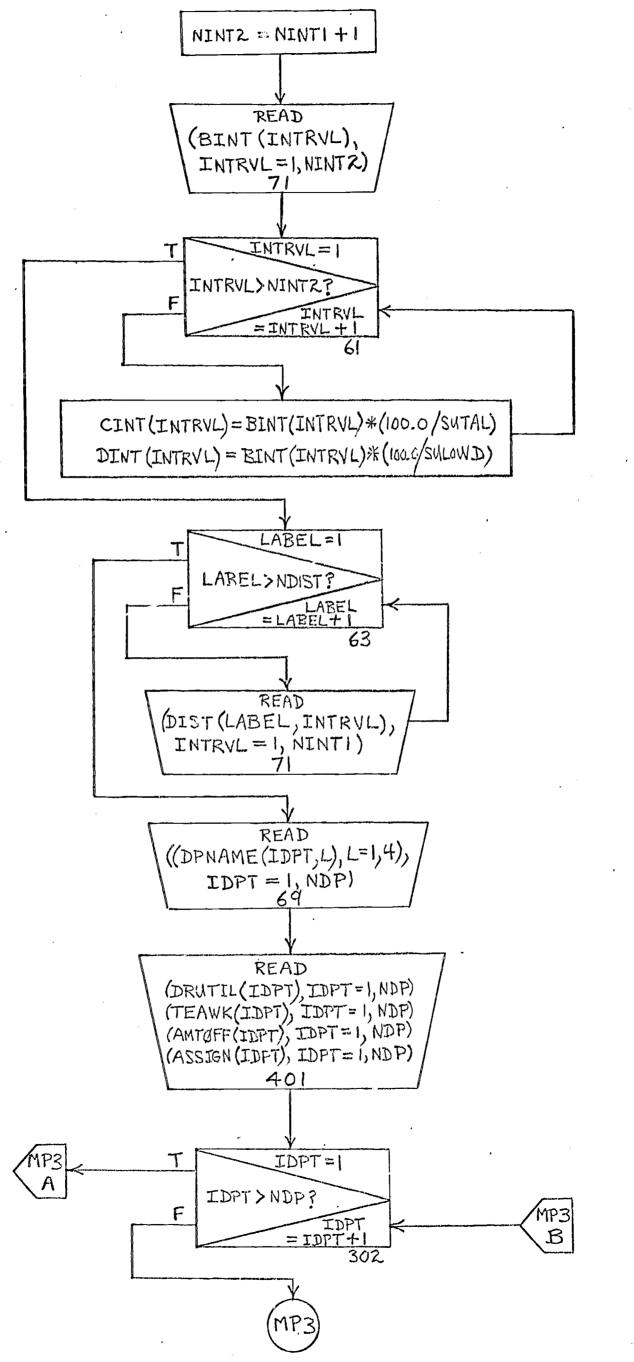
Calls Fourth SUBROUTINE SUBROUTINE Calls SEARCH MATCH Calls Third SUBROUTINE OVERALL PROGRAMME STRUCTURE ECIMO PROGRAMME MAIN Calls Second SUBROUTINE ORCAST Calls First SUBROUTINE FACIL



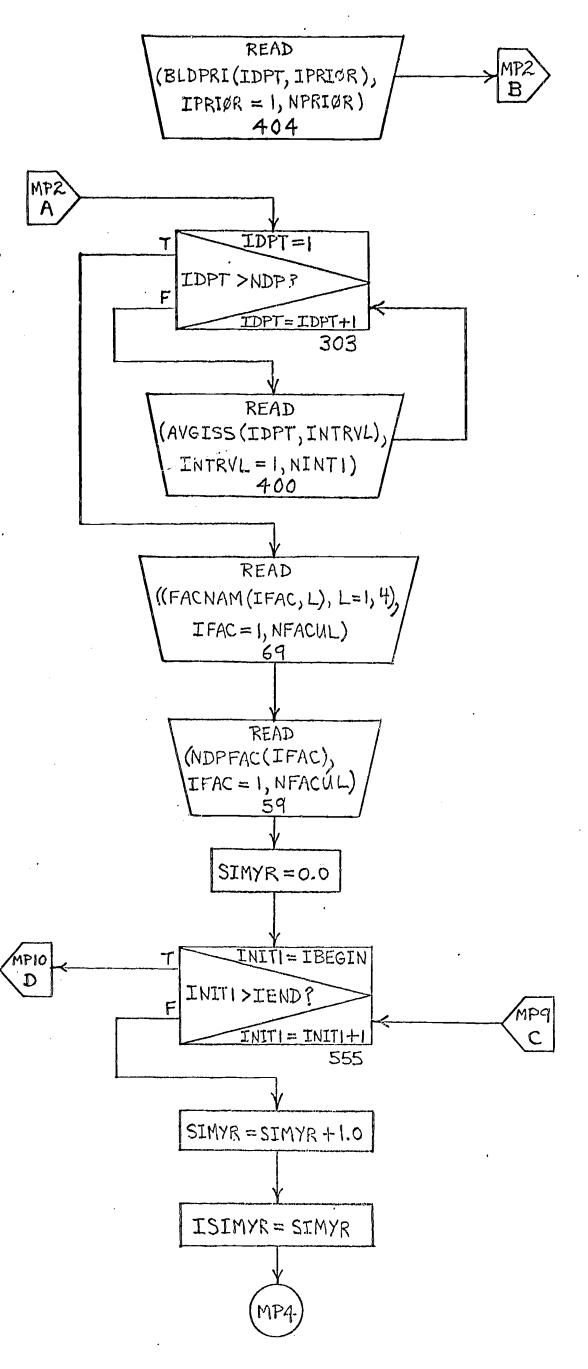




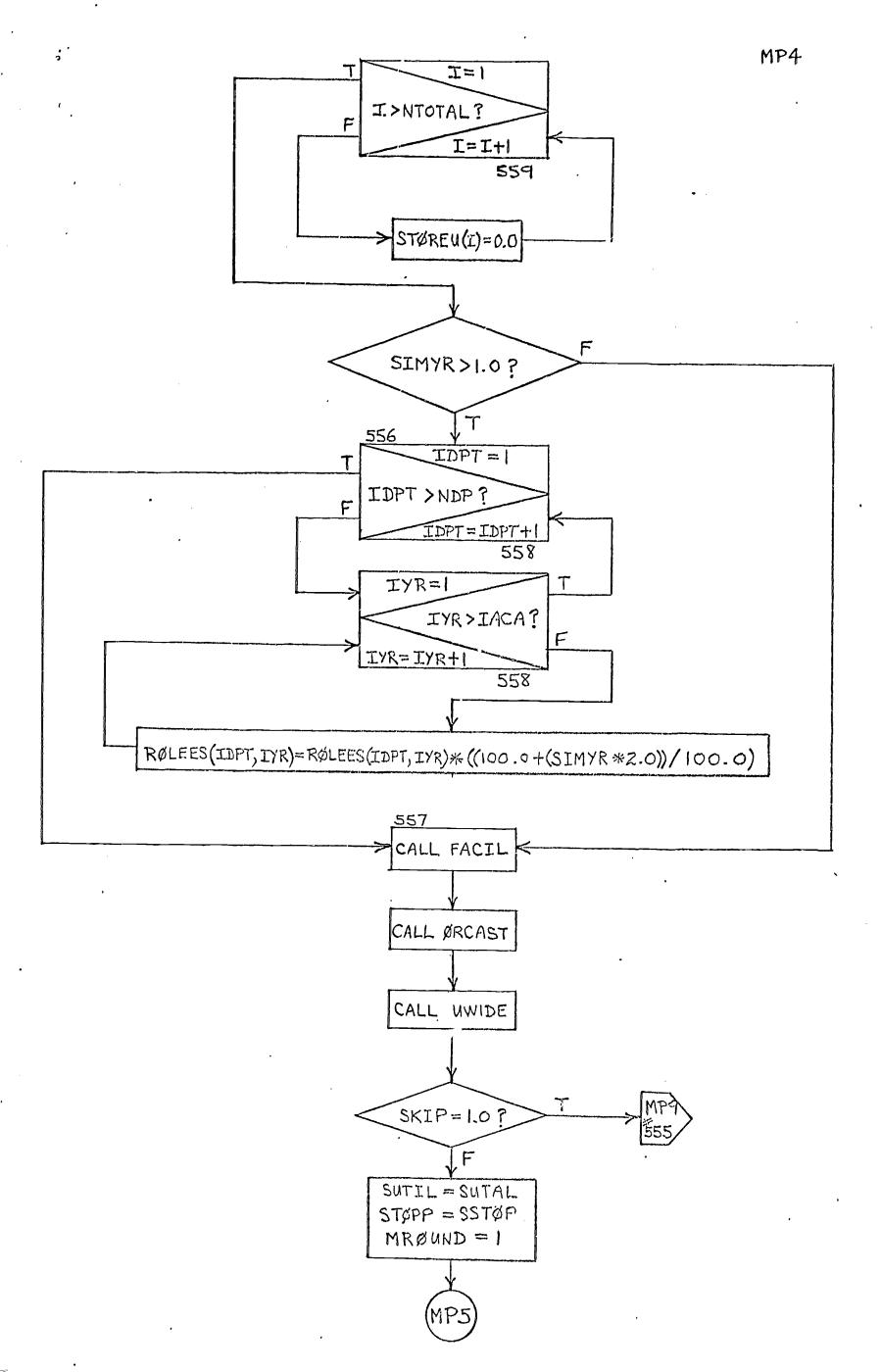
MP2



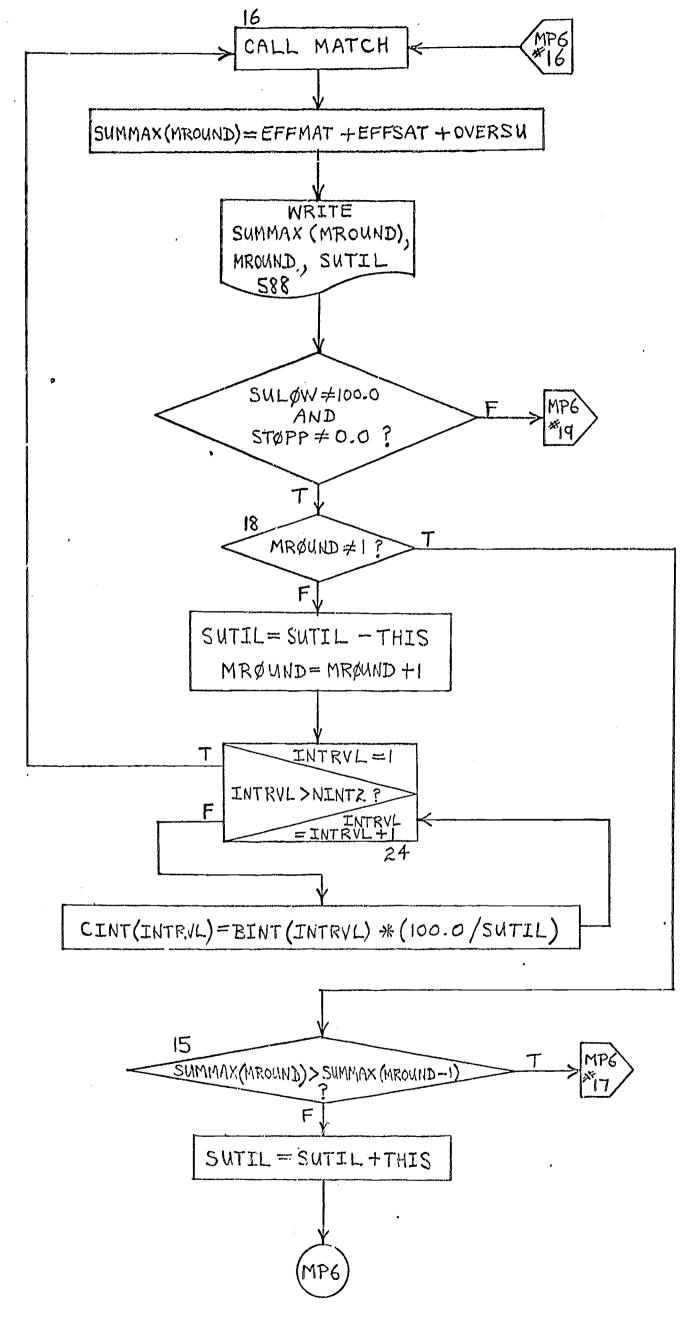
ERIC\*

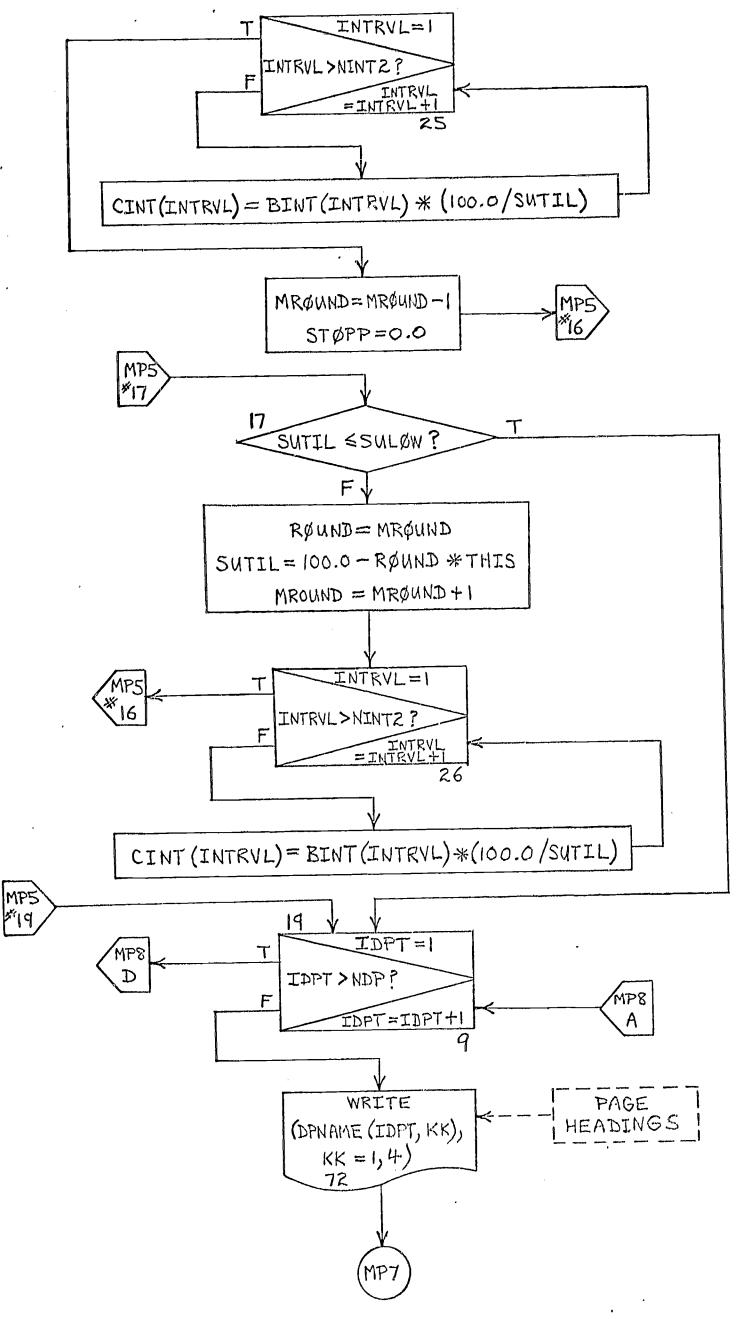


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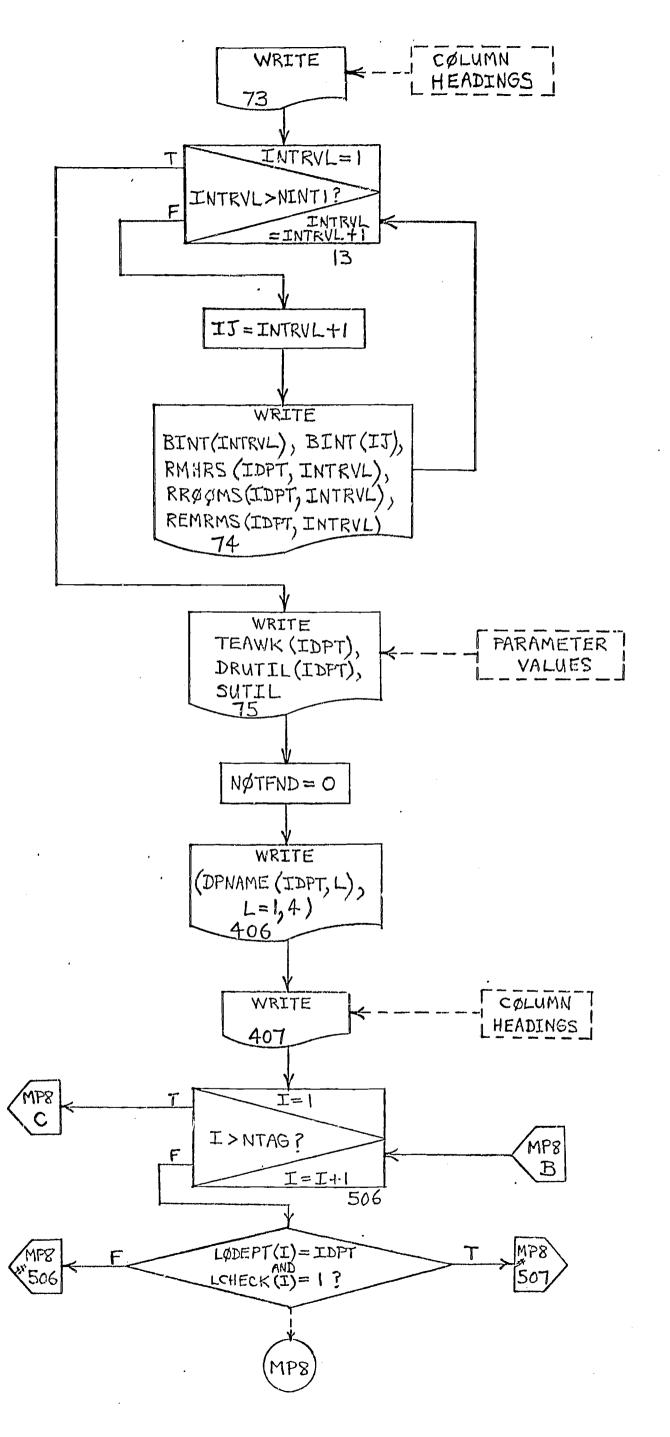


ERIC AFUIT TEXT PROVIDED BY ERIC



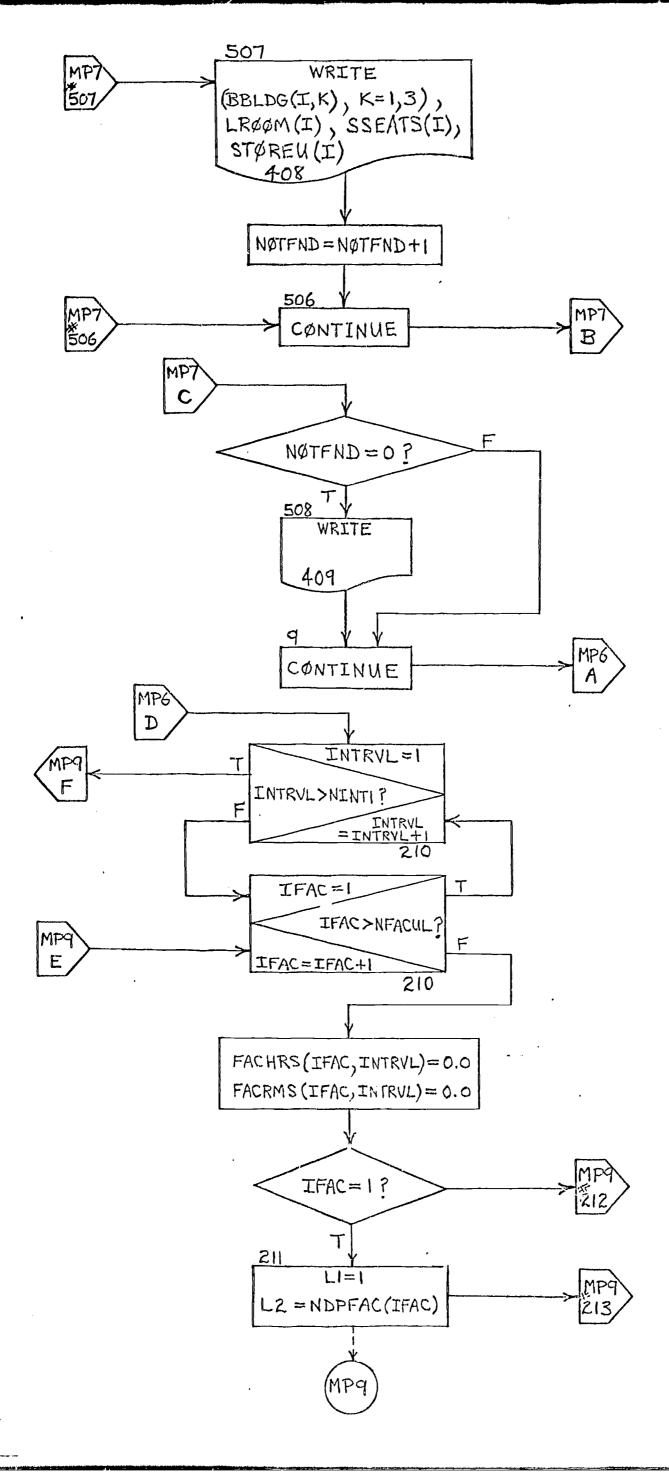


ERIC Full Tax Provided by ERIC



ERIC POPULATION FROM

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ERIC

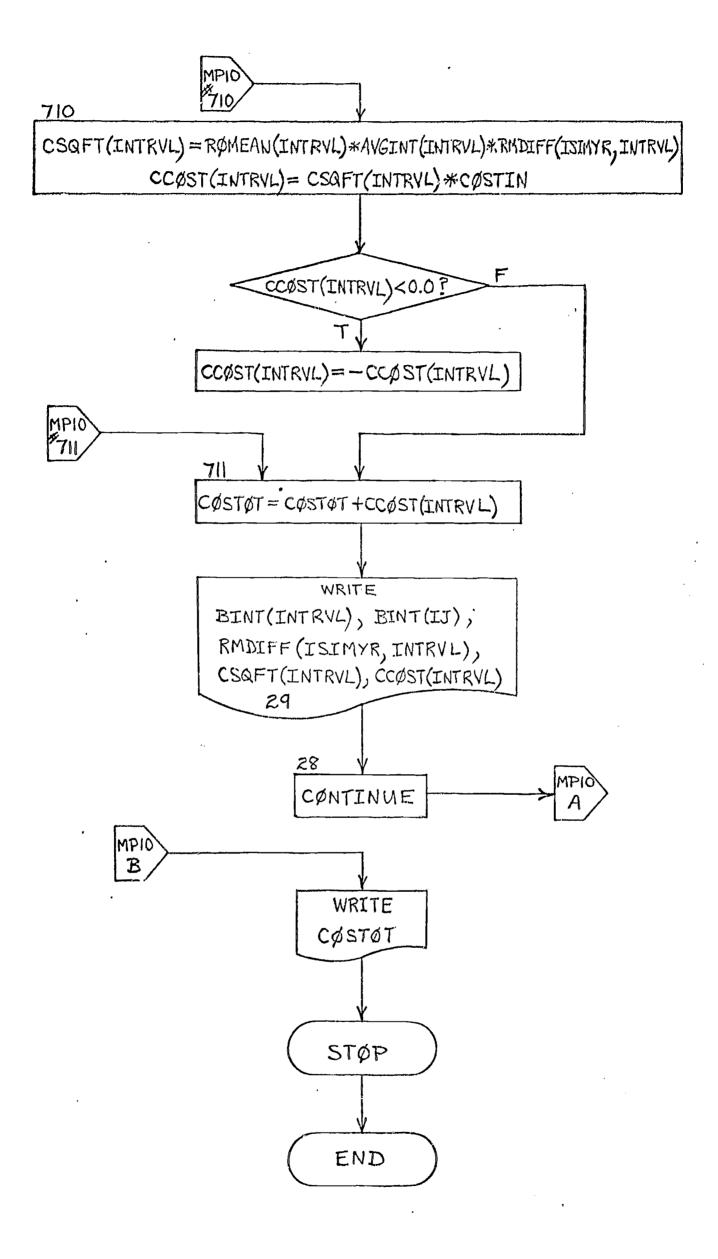
AFUILTERS PROVIDED BY ERIC

(MPIO)

ERIC Full Rax Provided by ERIC

MPII

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C
                  = BUILDING NAME
             BLDG
             NBLDG = BUILDING NUMBER
             NROOM = ROOM NUMBER
             SEATS = NUMBER OF SEATS
             NODEPT = DEPARTMENTAL AFFILIATION NUMBER
C
             NRES = NUMBER OF WEEKLY HOURS OF RESTRICTED USAGE
C
             NUPDIE = UPDATING CODE
C
             SQFT = SQUARE FOOTAGE
C
             NCHECK = ROOM ASSIGNMENT CHECK BIT
C
             NFAC = FACULTY AFFILIATION NUMBER
\mathbf{C}
C
      ROLEES = FORECASTED DEPARTMENTAL ENROLLMENT
C
           = FORECASTED SECTION SIZES
      STR
           = FORECASTED HOURS/WEEK/SECTION
C
      AMIDPT= SIZE INTERVAL MIDPOINTS
     BINT = SIZE INTERVAL END POINTS
     DIST = DEPARTMENTAL ENROLLMENT SIZE RANGE DISTRIBUTION
C
C
     DPNAME = DEPARTMENT NAMES
     DRUTIL= DEPARTMENTAL ROOM UTILIZATION PERCENTAGE
C
     TEAWK = DEPARTMENTAL TEACHING WEEK LENGTH (HOURS)
. C
     AMTOFF= PERCENTAGE OF DEPARTMENTAL SEMINARS HELD IN PROFESSORS- OFFICES
C
     ASSIGN= DEPARTMENTAL ROOM ASSIGNMENT PARAMETER
C
     BLDPRI = DEPARTMENTAL LIST OF BUILDING PRIORITIES
C
     AVGISS= DEPARTMENTAL AVERAGE INTERVAL SECTION SIZE
     FACNAM= FACULTY NAMES
     NDPFAC= NUMBER OF DEPARTMENTS IN A FACULTY
READ(5,100)((BLDG(I,J),J=1,3),NBLDG(I),NROOM(I),
                                                           SEATS(I),
     *NODEPT(I), NRES(I), NUPDTE(I), SQFT(I), NCHECK(I), NFAC(I),
     *I=1 , NTOTAL)
  100 FORMAT (3A6, A4, A6, F5, 0, 13, F2, 0, 13, F6, 0, 2X, 11, 12)
     DO 10 IDPT=1,NDP
     DO 10 IYR=1.IACA
     READ(5,70) ROLEES(IDPT, IYR), STR(IDPT, IYR), HL(IDPT, IYR),
     *ITEST(IDPT,IYR)
   10 CONTINUE
   70 FORMAT(F6.1,F5.1,F4.1,I1)
     READ(5,71)(AMIDPT(INTRVL),INTRVL=1,NINT1)
   71 FORMAT(11F5.1)
     NINT2=NINT1+1
     READ(5,71)(BINT(INTRVL),INTRVL=1,NINT2)
CALCULATE CINT - THE SIZE INTERVAL END POINTS USED IN THE DEPARTMENTAL
\mathbf{C}
     MATCHING PROCESS, AND DINT - THE ADJUSTED SIZE INTERVALS USED IN THE
     UNIVERSITY WIDE MATCHING PROCESS.
DO 61 INTRVL=1,NINT2
     CINT(INTRVL)=BINT(INTRVL)*(100.0/SUTAL)
     DINT(INTRVL)=BINT(INTRVL)*(100.0/SULOWD)
   61 CONTINUE
     DO 63 LABEL=1, NDIST
     READ(5,71)(DIST(LABEL, INTRVL), INTRVL=1, NINT1)
   63 CONTINUE
     READ(5,69)((DPNAME(IDPT,L),L=1,4),IDPT=1,NDP)
   69 FORMAT (4A6)
     READ(5,401)(DRUTIL(IDPT), IDPT=1,NDP)
     READ(5,401)(TEAWK(IDPT),IDPT=1,NDP)
     READ(5,401)(AMTOFF(IDPT), IDPT=1, NDP)
     READ(5,401)(ASSIGN(IDPT),IDPT=1,NDP)
```



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 401 FORMAT(16F5.1)
    DO 302 IDPT=1.NDP
    READ(5,404)(BLDPRI(IDPT, IPRIOR), IPRIOR=1, NPRIOR)
404 FORMAT (5A4)
 302 CONTINUE
    DO 303 IDPT=1,NDP
    READ(5,400)(AVGISS(IDPT,INTRVL),INTRVL=1,NINT1)
 400 FORMAT (7F5.1)
 303 CONTINUE
    READ(5,69)((FACNAM(IFAC,L),L=1,4),IFAC=1,NFACUL)
    READ(5,59)(NDPFAC(IFAC), IFAC=1, NFACUL)
  59 FORMAT (2012)
THIS DO LOOP CONTROLS THE SIMULATION MODEL THROUGH EACH YEAR FROM IBEGIN
            SIMYR = THE NUMBER OF YEARS SIMULATED.
SIMYR=0.0
    DO 555 INITI=IBEGIN, IEND
    SIMYR=SIMYR+1.0
    ISIMYR=SIMYR
    DO 559 1=1,NTOTAL
    STOREU(I)=0.0
 559 CONTINUE
    IF(SIMYR • GT • 1 • 0) GO TO 556
    GO TO 557
SINCE ENROLLMENT FORECASTS FOR THE NEXT TEN YEARS ARE STILL BEING
    PREPARED BY THE OFFICE OF INSTITUTIONAL RESEARCH, TEMPORARILY A 2.0
    PERCENT INCREASE IN THE ENROLEES TOTAL FOR EACH ACADEMIC YEAR OF EACH
    DEPARTMENT IS ASSUMED FOR MODEL TESTING PURPOSES.
556 DO 558 IDPT=1,NDP
    DO 558 IYR=1, IACA
    ROLEES(IDPT, IYR) = ROLEES(IDPT, IYR) * ((100.0+(SIMYR* 2.0))/100.0)
 558 CONTINUE
 557 CALL FACIL
    CALL ORCAST
    CALL UWIDE
IF SKIP = 1.0, SUBROUTINES MATCH AND SEARCH ARE NOT CALLED. THIS ENABLES
    THE RESULTS OF SUBROUTINES FACIL, ORCAST, AND UWIDE TO BE EXAMINED FOR
    MANY SIMULATION YEARS WHILE AVOIDING THE TIME AND OUTPUT RQUIREMENTS OF
C
    MATCH AND SEARCH.
    IF SKIP = 0.0, THE COMPLETE PROGRAM IS RUN.
C*
    IF(SKIP.EQ.1.0) GO TO 555
THE FOLLOWING STATEMENTS CAUSE SUBROUTINE MATCH TO BE CALLED REPEATEDLY
C
    WITH DIFFERENT VALUES OF SEAT UTILIZATION (SUTIL). THE PROGRAM MAXIMIZES
    THE SUM SUMMAX. THE STARTING SEAT UTILIZATION IS SUTAL: THE PROGRAM THEN
    CALLS MATCH FOR SUCCESSIVE VALUES OF SUTIL, EACH TIME SUTIL BEING
C
C
    DECREASED BY AN AMOUNT THIS. ONCE AN OPTIMUM VALUE IS FOUND FOR SUMMAX,
    THE PROGRAM EXITS TO PRINT DEPARTMENTAL MATCHING REPORTS.
    SUMMAX IS A SUM OF EFFSAT+EFFMAT+OVERSU WHICH ARE CALCULATED AND DEFINED
    IN SUBROUTINE MATCH.
    MROUND= THE MATCHING ITERATION NUMBER.
SUTIL=SUTAL
    STOPP=SSTOP
```



\* RANGE//10X,14HSIZE(STUDENTS),10X,16HROOM-HOURS REQD.,10X,

\*12HNO. OF ROOMS,8X,36HUNSATISFIED ROOM REQ. AFTER MATCHING//) DO 13 INTRVL=1,NINT1

IJ=INTRVL+1

WRITE(6,74)BINT(INTRVL),BINT(IJ),RMHRS(IDPT,INTRVL),RROOMS(IDPT, \*INTRVL), REMRMS(IDPT, INTRVL)

74 FORMAT(10X,F5.0,4H TO ,F5.0,14X,F6.1,18X,F6.2,26X,F6.2)

13 CONTINUE

WRITE(6,75) TEAWK(IDPT), DRUTIL(IDPT), SUTIL

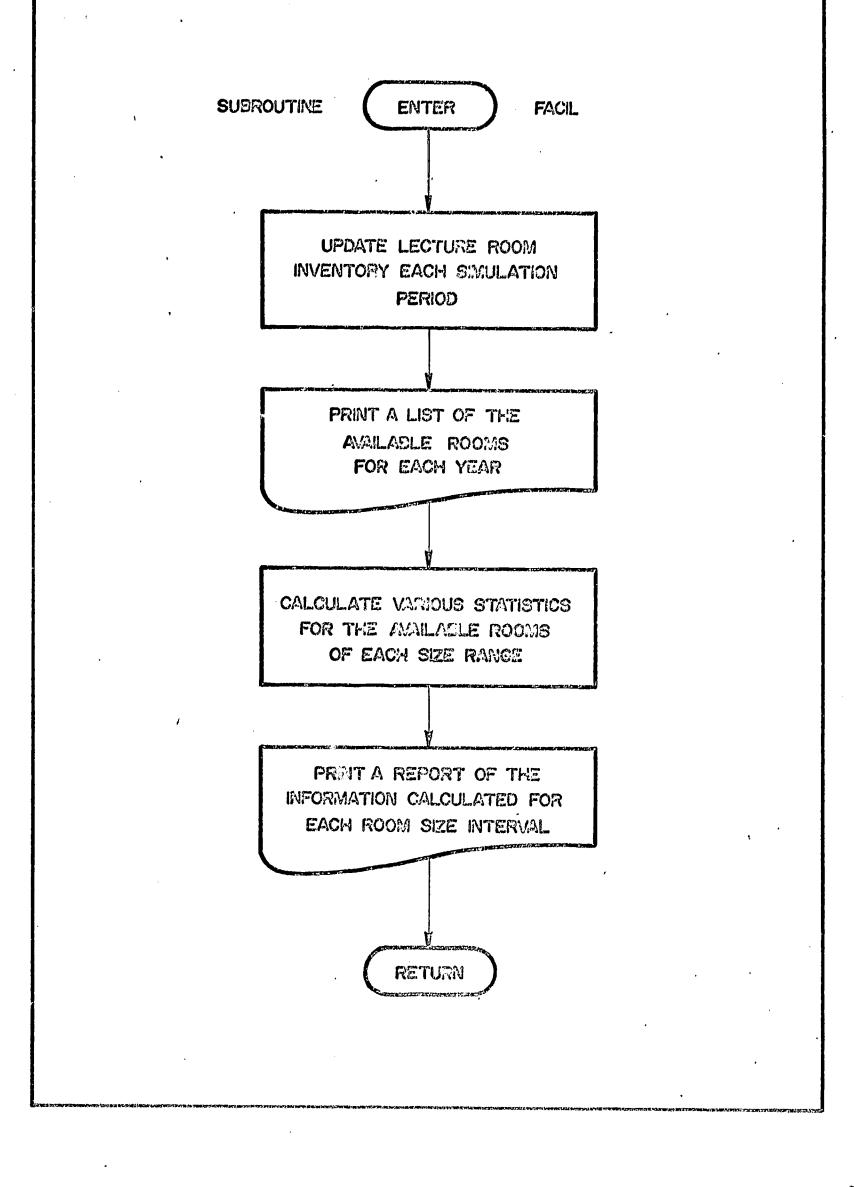
75 FORMAT(//1X,51HNUMBER OF ROOMS CALCULATED USING A TEACHING WEEK OF \*F6.1.6H HOURS/1X.33HROOM UTILIZATION PARAMETER SET ATF6.1.

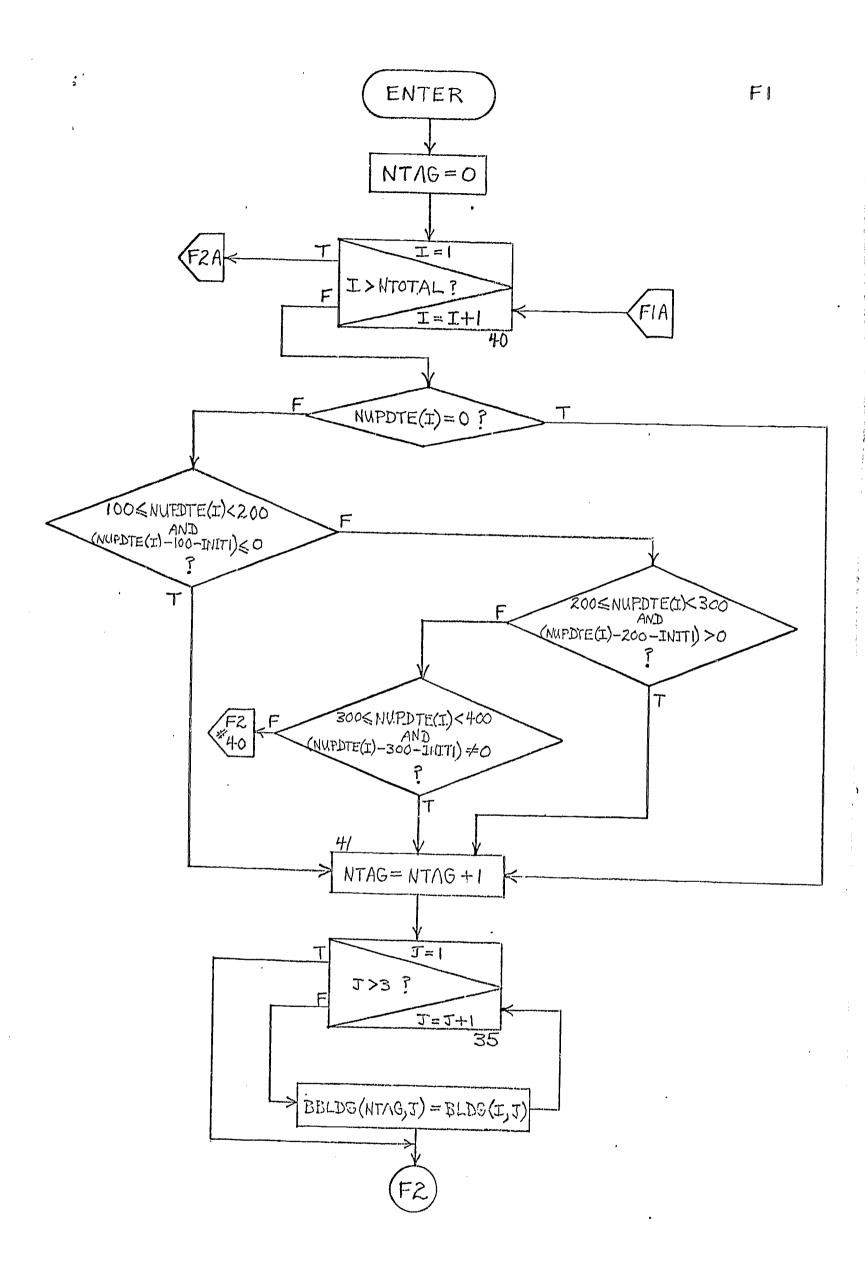


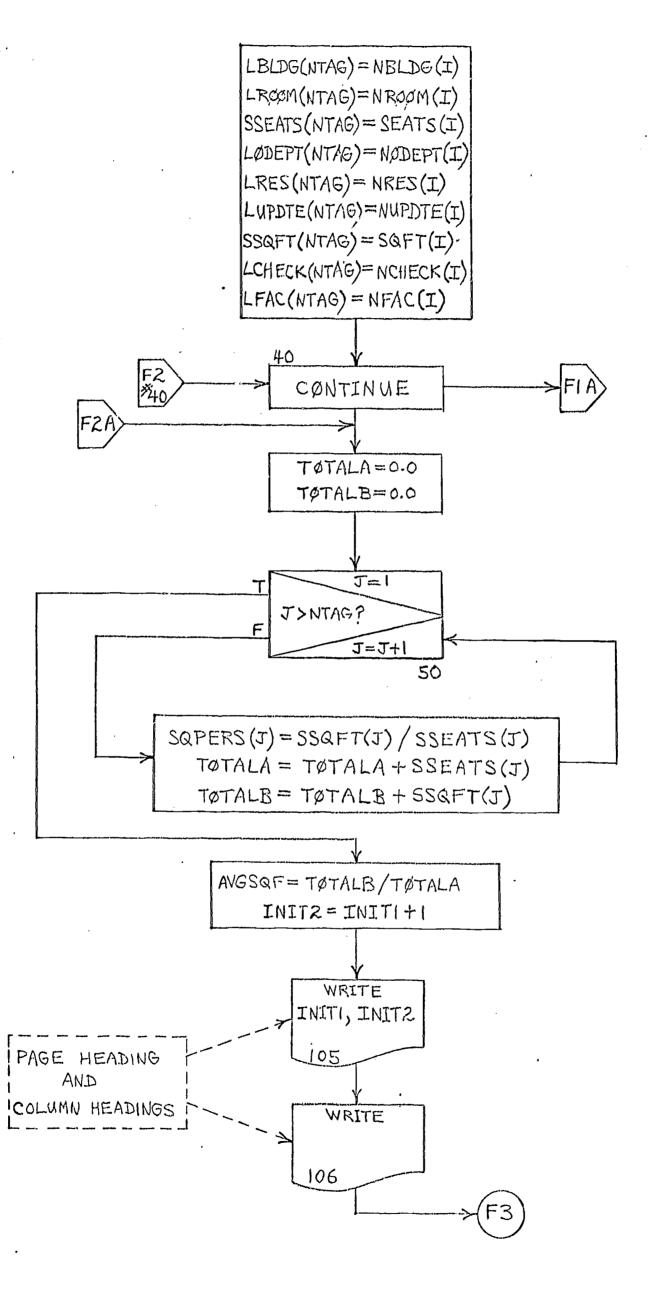
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     *8H PERCENT/1X,33HSEAT UTILIZATION PARAMETER SET ATF6.1,8H PERCENT)
      NOTFND=0
      WRITE(6,406)(DPNAME(IDPT,L),L=1,4)
  406 FORMAT(1HO,4x,70HTHE FOLLOWING ROOMS ARE AVAILABLE TO SATISFY THE
     *ROOM REQUIREMENTS FOR 4A6//)
      WRITE(6,407)
  407 FORMAT(23X, 13HBUILDING NAME, 3X, 11HROOM NUMBER, 3X, 13HROOM CAPACITY,
     *3X,16HSEAT UTILIZATION/23X,13H-----,3X,11H-----;
     *3X,13H----,3X,16H---
      DO 506 I=1,NTAG
      IF(LODEPT(I).EQ.IDPT.AND.LCHECK(I). 60 TO 507
     GO TO 506
  507 WRITE(6,408)(BBLDG(1,K),K=1,3),LROOM(1),SSEATS(1),STOREU(1)
  408 FORMAT(1H0,20X,3A6,3X,A6,9X,F5.0,12X,F6.1)
      NOTFND=NOTFND+1
  506 CONTINUE
      IF(NOTFND.EQ.O) GO TO 508
      GO TO 9
  508 WRITE(6,409)
  409 FORMAT (1H0, 121HNO SUITABLE ROOMS WERE FOUND TO SATISFY THE ROOM RE
    *QUIREMENTS. SCHEDULE REQUIREMENTS FROM ROOMS IN THE CENTRAL ROOM
    *POOL_//)
    9 CONTINUE
C*******************************
     PRINT FACULTY SUMMARY REPORTS OF FORECASTED SPACE REQUIREMENTS.
DO 210 INTRVL=1,NINTI
     DO 210 IFAC=1,NFACUL
     FACHRS(IFAC, INTRVL)=0.0
     FACRMS(IFAC, INTRVL)=0.0
     IF(IFAC.EQ.1) GO TO 211
     GO TO 212
  211 L1=1
     L2=NDPFAC(IFAC)
     GO TO 213
  212 L1=L2+1
     L2=L2+ NDPFAC(IFAC)
  213 DO 210 IDPT=L1,L2
     FACHRS(IFAC, INTRVL) = FACHRS(IFAC, INTRVL) + RMHRS(IDPT, INTRVL)
     FACRMS(IFAC, INTRVL) = FACRMS(IFAC, INTRVL) + RROOMS(IDPT, INTRVL)
  210 CONTINUE
     DO 214 IFAC=1,NFACUL
     WRITE(6,58)(FACNAM(IFAC,LL),LL=1,4)
   58 FORMAT (1H1,47x,23HUNIVERSITY OF TORONTO//,37x,44HC.A.M.P.U.S.
    *IMULATION PLANNING ANALYSIS///,42X,12HSUMMARY FOR ,4A6,//45X,
    *29HFORECASTED SPACE REQUIREMENTS/45X, 29H------
    *---//30X,58HLECTURE ROOM DISTRIBUTION IN ROOM-HOURS BY ROOM SIZE R
    *ANGE//25X,14HSIZE(STUDENTS),10X,16HROOM-HOURS REQD.,10X,
    *12HNO. OF ROOMS//)
     DO 214 INTRVL=1,NINT1
     IJ=INTRVL+1
     WRITE(6,57)BINT(INTRVL), BINT(IJ), FACHRS(IFAC, INTRVL),
    *FACRMS(IFAC, INTRVL)
  57 FORMAT (25X, F5.0, 4H TO , F5.0, 14X, F7.1, 19X, F5.1)
 214 CONTINUE
 555 CONTINUE
\mathsf{C}
     AFTER A SIMULATION PERIOD OF ISIMYR YEARS, PRINT A SUMMARY OF THE
     CHANGING LECTURE ROOM SPACE REQUIREMENTS IN EACH SIZE RANGE.
```

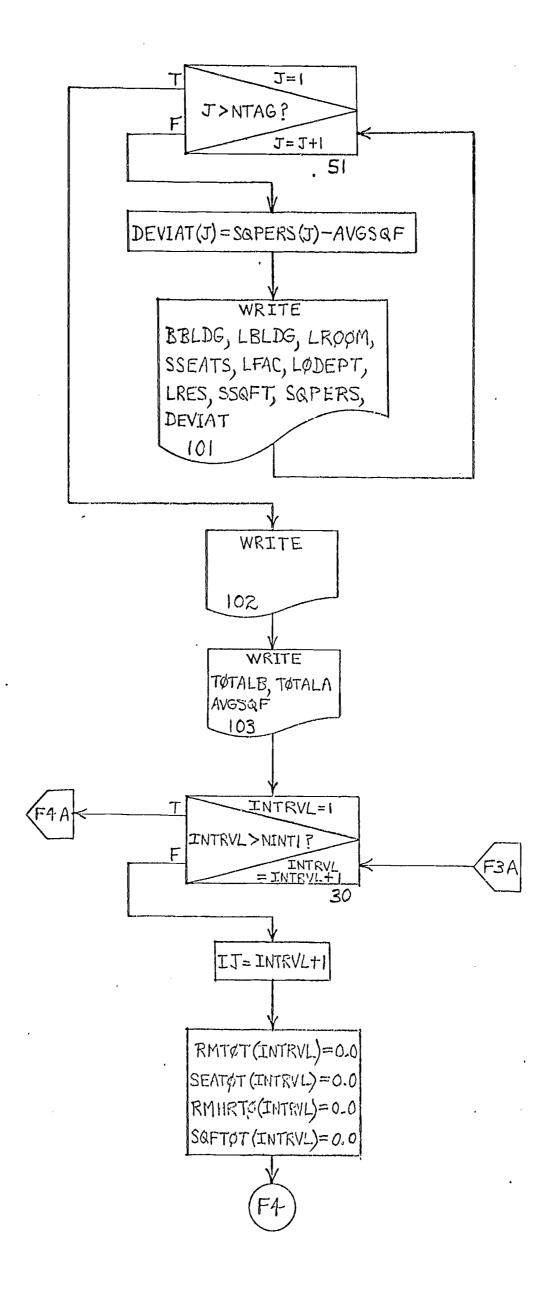






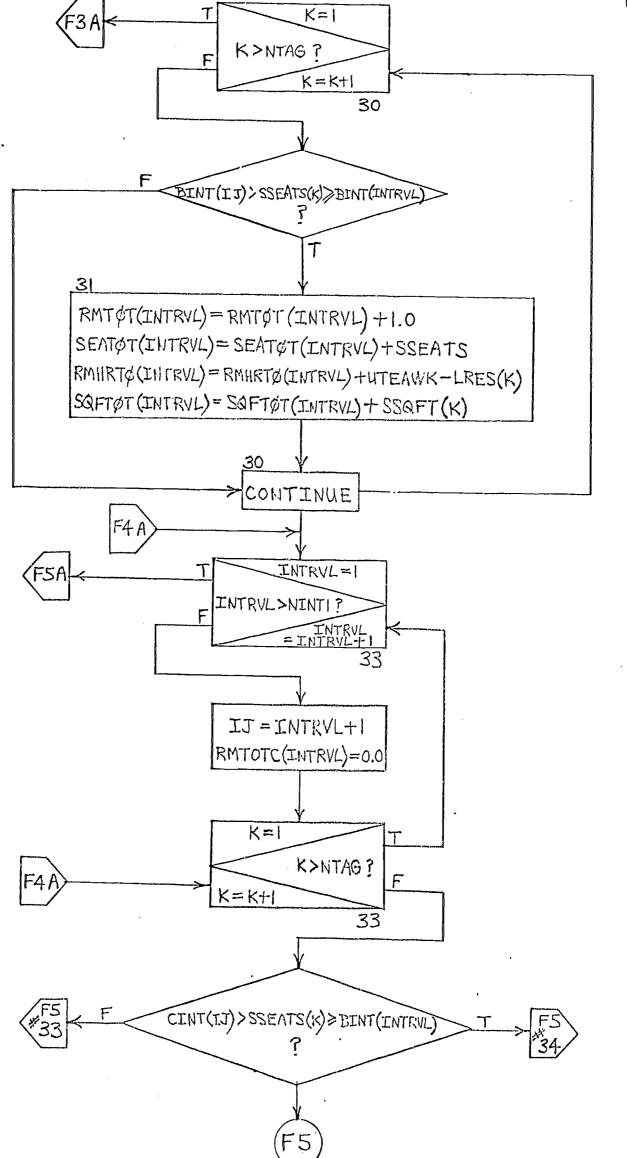


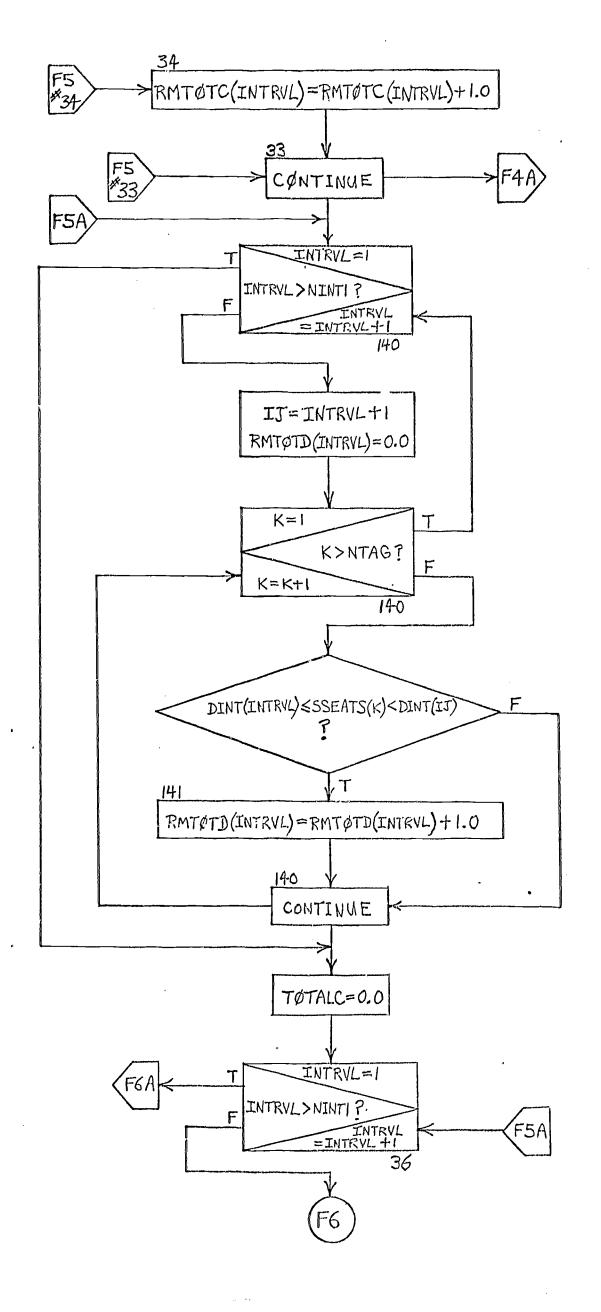


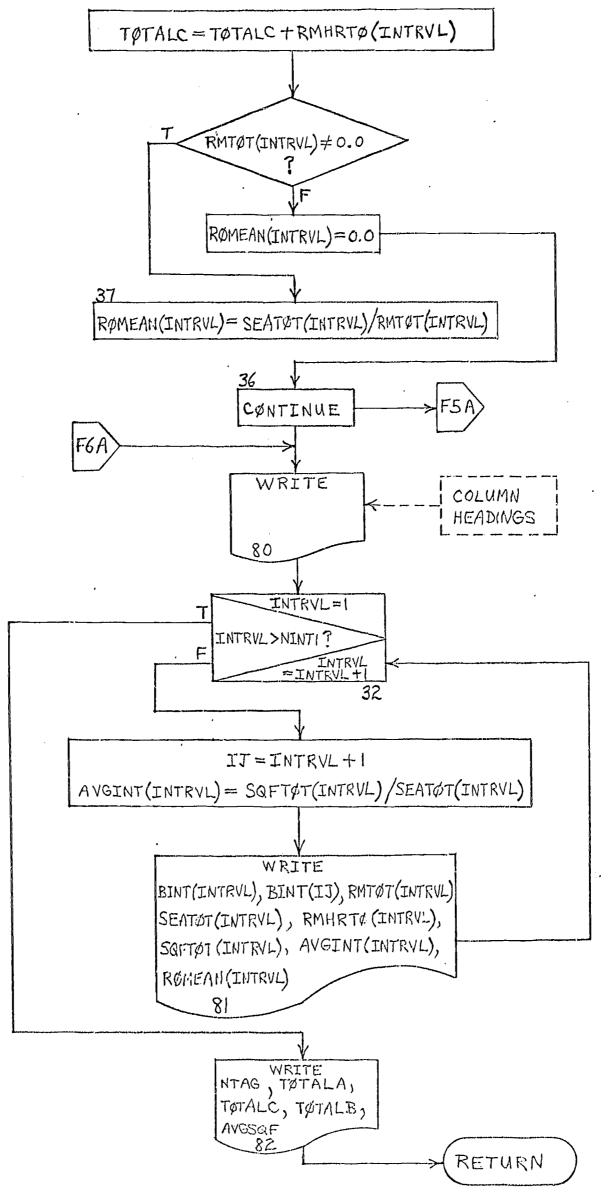












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SUBROUTINE FACIL. A ROUTINE TO UPDATE THE LECTURE ROOM FACILITIES
      INVENTORY, CALCULATE VARIOUS STATISTICS, AND GENERATE YEARLY A LECTURE
      ROOM FACILITIES REPORT.
SUBROUTINE FACIL
      COMMON BLDG(250,3), NBLDG(250), NROOM(250), CCOST(7), SEATS(250),
     *NODEPT(250), NRES(250), NUPDTE(250), SQFT(250), SQPERS(250),
     *DEVIAT(250), BBLDG(250,3), LBLDG(250), LROOM(250), ROMEAN(7),
     *SSEATS(250),LODEPT(250),LRES(250),LUPDTE(250),SSQFT(250),
     *NCHECK(250), LCHECK(250), RMTOT(7), SFATOT(7), RMHRTO(7), RMHRS(100,7),
     *ITEST(100,9), ROLEFS(100,9), STR(100,9), HL(100,9), ROMHRS(100,9),
     *FACHRS(20,7),AMTOFF(100),ROLEED(250,7),DIST(250,7),BINT(8),
     *FACRMS(20,7),AMIDPT(7),URMS(7),DPNAME(100,4),TRMHRS(7),NDIST,NDP,
     *IACA, NINTI, UTEAWK, SUTIL, RUTIL, NTOTAL, NTAG, INIII, STOREU (250),
     *DRUTIL(100), TEAWK(100), ASSIGN(100) ,BLDPRI(100,5), AVGISS(100,7),
     *REMRMS(100,7), RROOMS(100,7), SUTILZ(250),
     *RMSASN(7),DIFFHR(7),DIFFRM(7),HRUTIL(7),HRDEV(7),HRLACK(7)
     *,CINT(8),SQFTOT(7),RMTOTC(7),AVGINT(7), SIMYR,CPRMS(7),CPSEAT(7),
     *CPRMHR(7), UNSATI(7), CPDEV(7), SUSIZE(7), NDPFAC(20), NFAC(250),
     *LFAC(250), FACNAM(20,4), MATCHE(7), NOTMAT(7), PERMAT(7), NFACUL,
     *EFFMAT, EFFSAT, SUMMAX(20), PERSAT(7), RMDIFF(10,7), SKIP, SSTOP, IEND,
     *IBEGIN, COSTIN, COSTOT, ISIMYR, ROUND, MROUND, SULOW, BLDPER, CSOFT (7),
     *NINT2, OVERSU, DINT(8), RMTOTD(7), SULOWD, THIS
     REAL NRES, LRES, NBLDG, LBLDG, NROOM, LROOM
EACH LECTURE ROOM CARRIES A THREE DIGIT CODE FOR UPDATING PURPOSES.
     THIS CODE REFLECTS PHYSICAL PLANT DEPARTMENT DECISIONS ON THE STATUS OF
C
     UNIVERSITY LECTURE, SEMINAR, AND TUTORIAL ROOM FACILITIES. IF THE FIRST
     DIGIT IS 0 - INDICATES NO CHANGE IN ROOM STATUS
C
1 - INDICATES CONSTRUCTION OF A ROOM
              2 - INDICATES RAZING OF A ROOM
lacksquare
\overline{C}
              3 - INDICATES ROOM RENOVATION
     THE SECOND AND THIRD DIGITS INDICATE THE YEAR THE ROOM IS TO BE ADDED,
     DELETED, OR TEMPORARILY REMOVED FROM THE EXISTING ROOM INVENTORY. THE
C
     FOLLOWING STATEMENTS EXAMINE THE ROOM UPDATING CODE, CREATE A YEARLY SUB-
C
     INVENTORY OF NTAG ROOMS FROM THE COMPLETE INVENTORY OF NTOTAL ROOMS, AND
     PRINT A LISTING OF THESE NTAG ROOMS.
NTAG=0
     DO 40 I=1,NTOTAL
     IF(NUPDTE(I).EQ.O) GO TO 41
     IF (NUPDTE(I) .GE . 100 . AND . NUPDTE(I) . LT . 200 . AND . (NUPDTE(I) - 100-
    *INIT1) • LE • O) GO TO 41
     IF(NUPDTE(I).GE.200.AND.NUPDTE(I).LT.300.AND.(NUPDTE(I)-200-
    *INIT1) • GT • O) GO TO 41
     IF (NUPDTE(I) .GE . 300 . AND . NUPDTE(I) . LT . 400 . AND . (NUPDTE(I) - 300-
    *INIT1).NE.O) GO TO 41
     GO TO 40
  41 NTAG=NTAG+1
     DO 35 J=1,3
     BBLDG(NTAG, J) = BLDG(I, J)
  35 CONTINUE
     LBLDG(NTAG)=NBLDG(I)
     EROOM(NTAG)=NROOM(I)
     SSEATS(NTAG) = SEATS(I)
     LODEPT(NTAG) = NODEPT(I)
     LRES(NTAG)=NRES(I)
     LUPDTE(NTAG)=NUPDTE(T)
     SSQFT(NTAG)=SQFT(I)
```



DO 30 INTRVL=1,NINT1
IJ=INTRVL+1

RMTOT(INTRVL)=0.0

SEATOT(INTRVL)=0.0

RMHRTO(INTRVL)=0.0

SQFTOT(INTRVL)=0.0

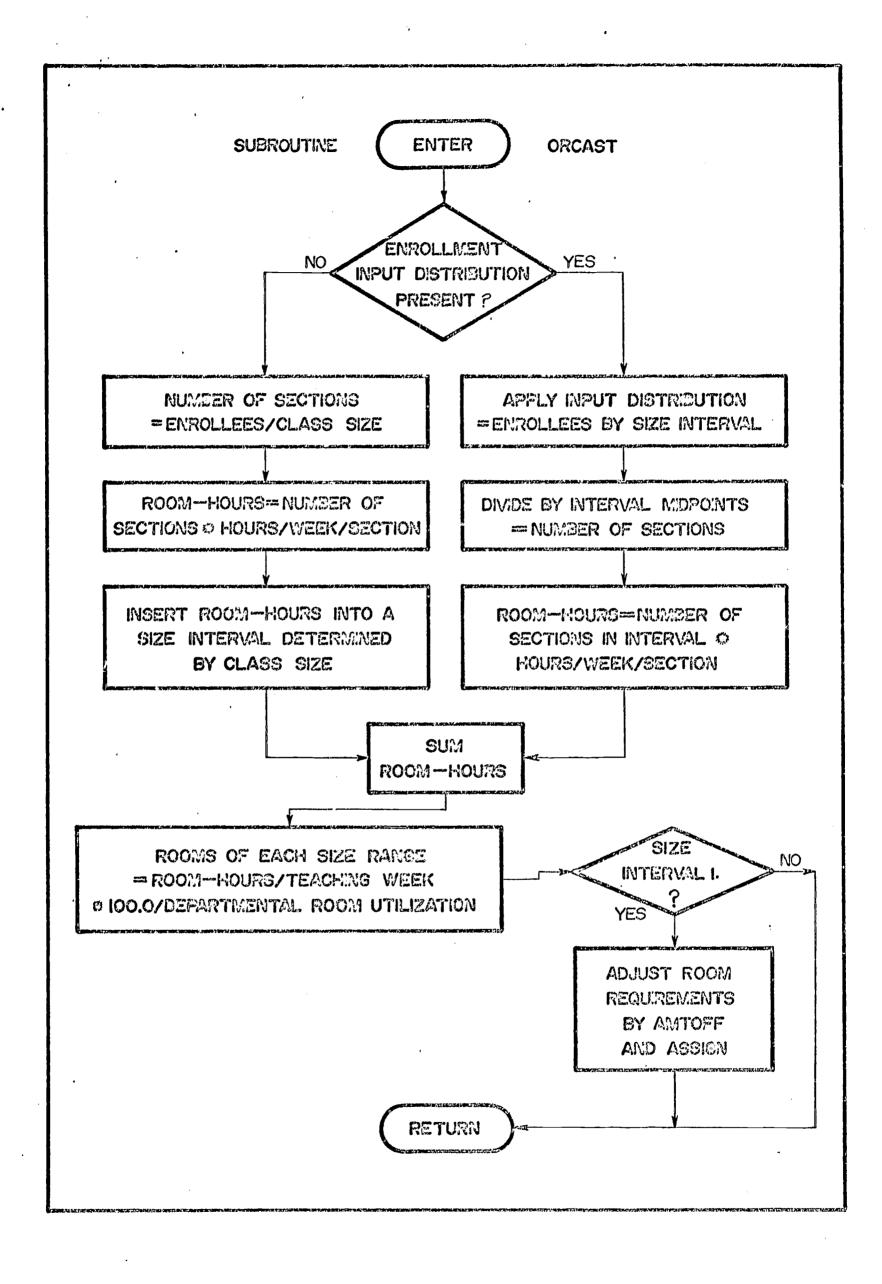
DO 30 K=1,NTAG

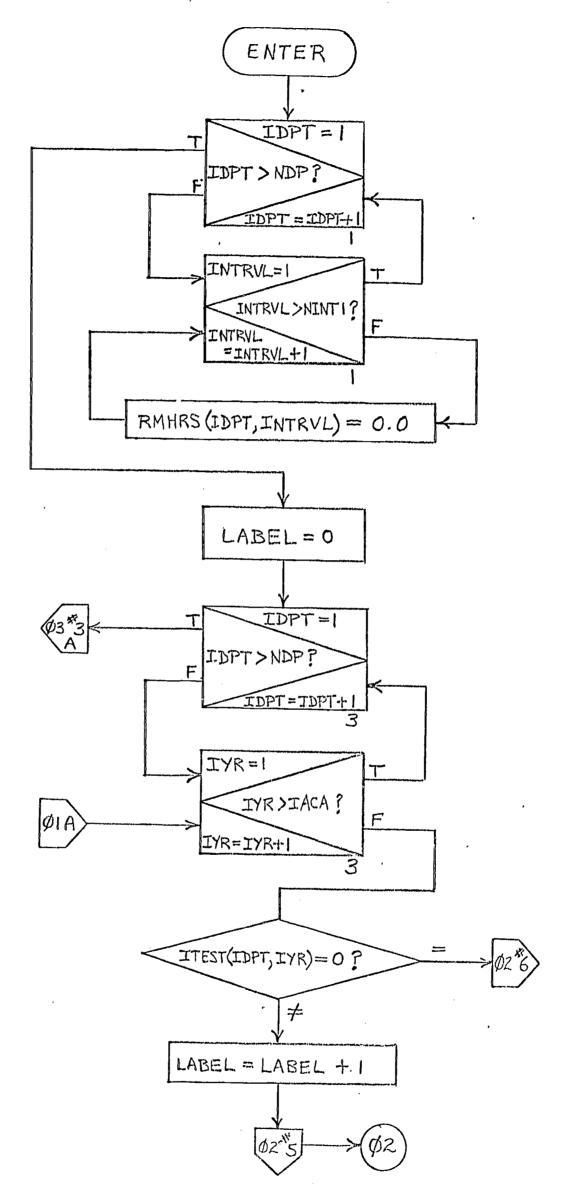
IF(SSEATS(K).LT.BINT(IJ).AND.SSEATS(K).GE.BINT(INTRVL))GO TO 31

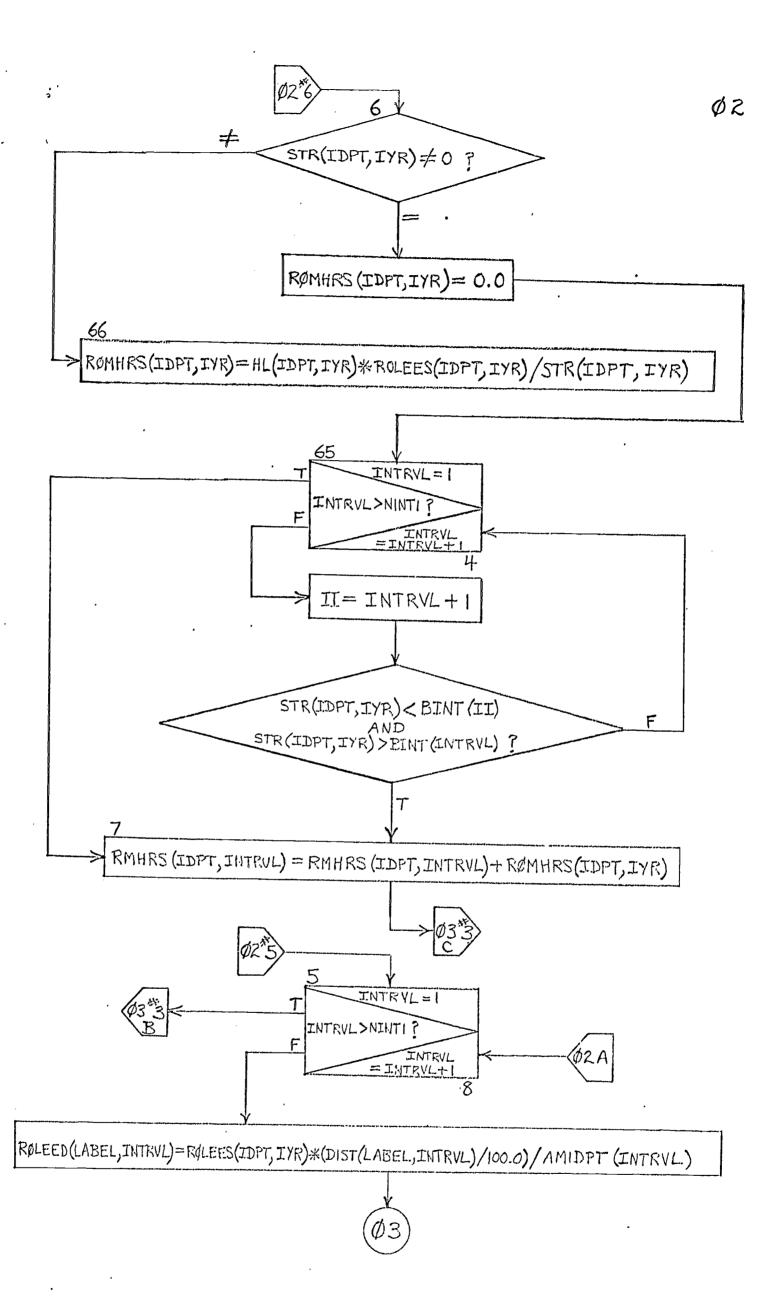


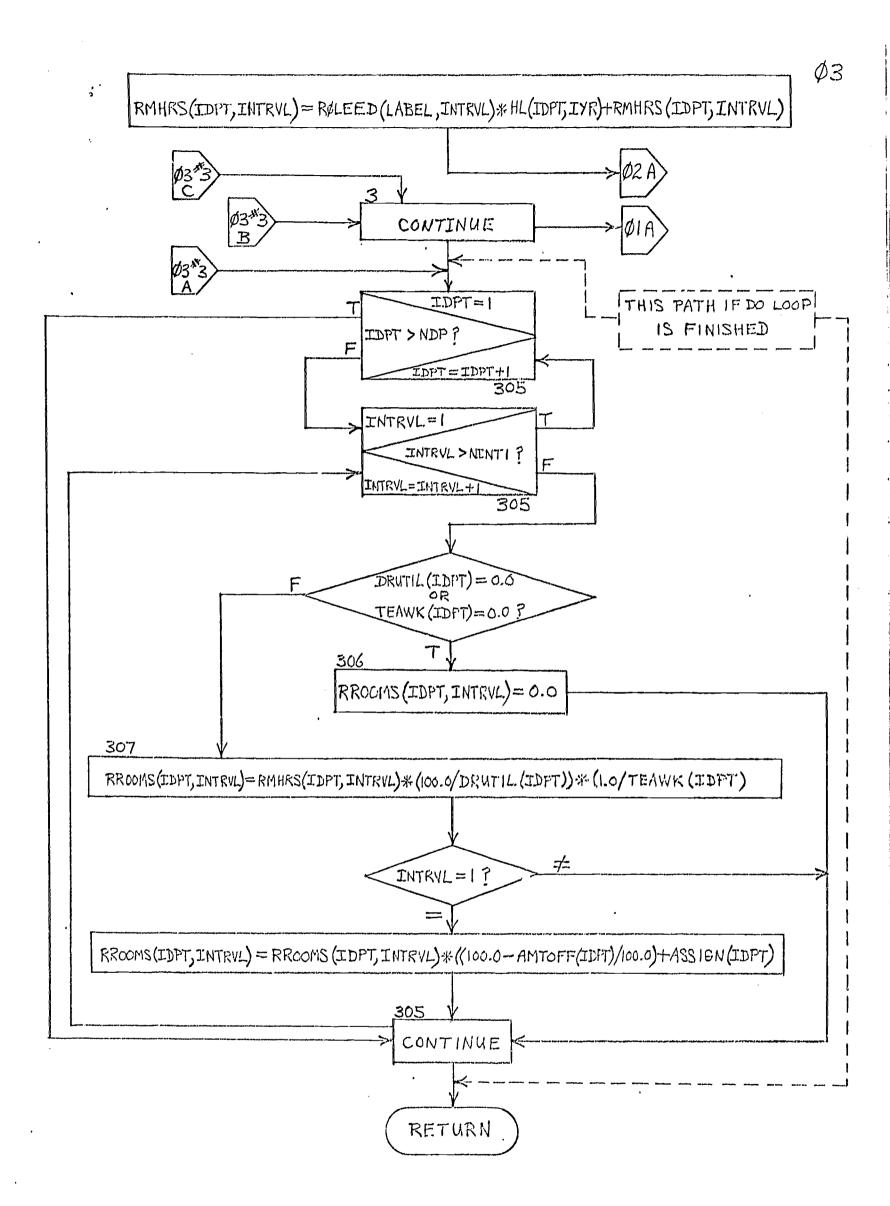
GO TO 30

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 '31 RMTOT(INTRVL)=RMTOT(INTRVL)+1.0
    SEATOT (INTRVL) = SEATOT (INTRVL) + SSEATS (K)
    RMHRTO(INTRVL)=RMHRTO(INTRVL)+UTEAWK-LRES(K)
    SQFTOT(INTRVL)=SQFTOT(INTRVL)+SSQFT(K)
  30 CONTINUE
    DO 33 INTRVL=1, NINT1
     IJ=INTRVL+1
    RMTOTE(INTRVE)=0.0---
     DO 33 K=1.NTAG
    -IF(-SSEATS(K).LT.CINT(IJ).AND.SSEATS(K).GE.BINT(INTRVL)) GO TO 34
     GO TO 33
  34 RMTOTC(INTRVL)=RMTOTC(INTRVL)+1.0
  33 CONTINUE
    DO 140 INTRVL=1;NINT1
     IJ=INTRVL+1
     RMTOTO (INTRVL)=0.0"
     DC 140 K=1,NTAG
     IF (SSEATS (K) .LT.DINT (IJ) .AND .SSEATS (K) .GF.DINT (INTRVL) ) GO TO 141
     GO TO 140
 141 RMTOTO (INTRVL) = RMTOTO (INTRVL)+1.0
 140 CONTINUE
     TOTALC=0.0
     DO 36 INTRVL=1.NINT1
     TOTALC=TOTALC+RMHRTO(INTRVL)
     IF(RMTOT(INTRVL).NE.O.O) GO TO 37
     ROMEAN(INTRVL)=0.0
     GO TO 36
  37 ROMEAN(INTRVL) = SEATOT (INTRVL) / RMTOT (INTRVL)
  36 CONTINUE
PRINT A REPORT OF THE INFORMATION CALCULATED FOR EACH SIZE INTERVAL.
WRITE(6,80)
  80 FORMAT(///47X, 23HBREAKDOWN BY SIZE RANGE/,47X,23H-----
    *----//,1X,14HSIZE(STUDENTS),4X,12HNO. OF ROOMS,4X,12HNO. OF SEA
    *TS, 4X, 23HTOTAL ROOM-HOURS AVAIL., 4X, 14HNO. OF SQ. FT., 3X,
    *20HAVERAGE SQ. FT./SEAT, 3X, 14HMEAN ROOM SIZE//)
     DO 32 INTRVL=1 TNT1
     IJ=INTRVL+1
     AVGINT(INTRVL) = SQFTOT(INTRVL)/SFATOT(INTRVL)
     WRITE(6,81)BINT(INTRVL),BINT(IJ),RMTOT(INTRVL),SEATOT(INTRVL),
    *RMHRTO(INTRVL),SQFTOT(INTRVL),AVGINT(INTRVL),ROMEAN(INTRVL)
   81 FORMAT(1X,F5.0,4H TO ,F5.0,7X,F5.0,11X,F6.0,14X,F7.1,16X,F8.1,
    *14X,F5.1,15X,F6.1)
   32 CONTINUE
     WRITE(6,82)NTAG, TOTALA, TOTALC, TOTALB, AVGSQF
   82 FORMAT(21X,7H-----,9X,8H-----,12X,9H-----,14X,10H----
    *--,12X,7H-----/,16X,6HTOTAL ,14,11H TOTAL ,F7.0,13H
                        TOTAL ,F10.1,14H OVERALL AVG.,F5.1)
     *TAL ,F8.1,14H
     RETURN
     .END
  171*CARDS
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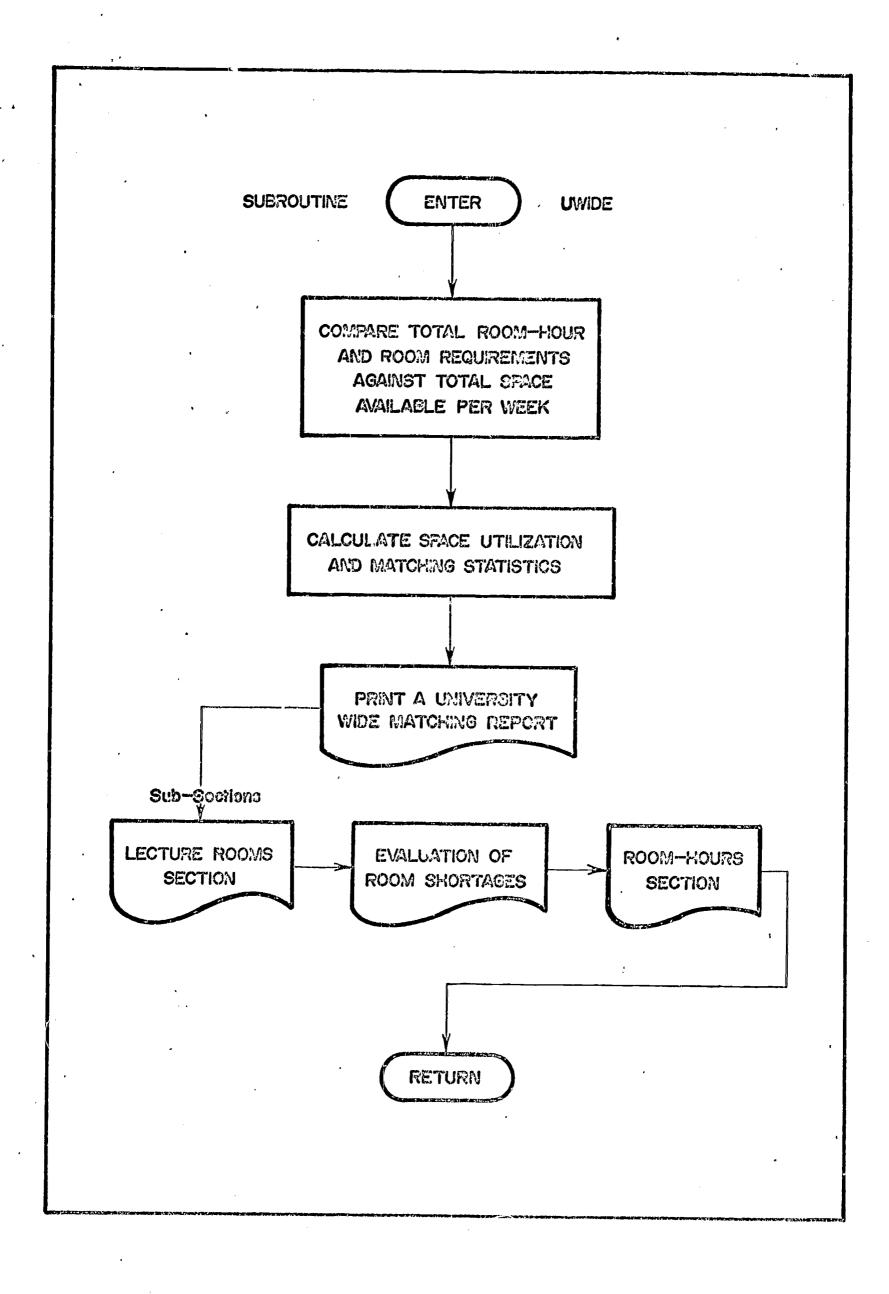


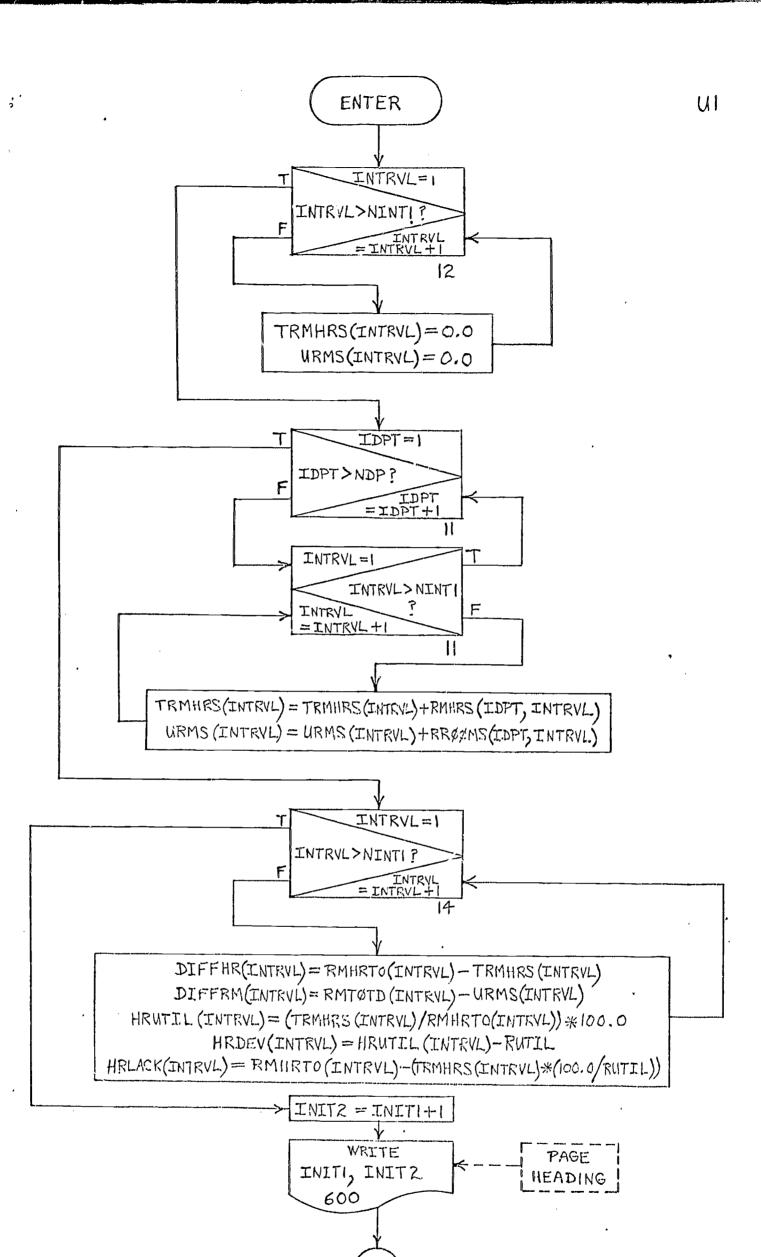


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OCT 6 1967
            PAGE
SUBROUTINE ORCAST. A ROUTINE TO FORECAST THE NUMBER OF ROOM-HOURS AND THE
     NUMBER OF ROOMS REQUIRED BY A DEPARTMENT IN EACH SIZE INTERVAL.
C***
     SUBROUTINE ORCAST
     COMMON BLDG(250,3), NBLDG(250), NROOM(250), CCOST(7),
                                                    SEATS(250),
    *NODEPT(250), NRES(250), NUPDTE(250), SQFT(250), SQPERS(250),
    *DEVIAT(250),BBLDG(250,3),LBLDG(250),LROOM(250),ROMEAN(7),
    *SSEATS(250), LODEPT(250), LRFS(250), LUPDTE(250), SSQFT(250),
    *NCHECK(250), LCHECK(250), RMTOT(7), SEATOT(7), RMHRTO(7), RMHRS(100, 7),
    *ITEST(100,9),ROLEES(100,9),STP(100,9),HL(100,9),ROMHRS(100,9),
    *FACHRS(20,7),AMTOFF(100),ROLEED(250,7),DIST(250,7),BINT(8),
    *FACRMS(20,7), AMIDPT(7), URMS(7), DPNAME(100,4), TRMHRS(7), NDIST, NDP,
    *IACA, NINT1, UTEAWK, SUTIL, RUTIL, NTOTAL, NTAG, INIT1, STORFU(250),
    *DRUTIL(100), TEAWK(100), ASSIGN(100) , BLDPRI(100,5), AVGISS(100,7),
    *REMRMS(100,7),RROOMS(100,7),SUTILZ(250),
                                                   NPRIOR,
    *RMSASN(7),DIFFHR(7),DIFFRM(7),HRUTIL(7),HRDEV(7),HRLACK(7)
    *,CINT(8),SOFTOT(7),RMTOTC(7),AVGINT(7), SIMYR,CPRMS(7),CPSEAT(7),
    *CPRMHR(7), UNSATI(7), CPDEV(7), SUSIZF(7), NDPFAC(20), NFAC(250),
    *LFAC(250), FACNAM(20,4), MATCHE(7), NOTMAT(7), PERMAT(7), NFACUL,
    *EFFMAT, EFFSAT, SUMMAX(20), PERSAT(7), RMDIFF(10,7), SKIP, SSTOP, IEND,
    *IBEGIN, COSTIN, COSTOT, ISIMYR, ROUND, MROUND, SULOW, BLDPER, CSQF!(7),
    *NINT2, OVERSU, DINT (8), RMTOTD (7), SULOWD, THIS
     REAL NRES, LRES, NBLDG, LBLDG, NROOM, LROOM
INITIALIZE ROOM HOURS MATRIX
C
     CHECK TO SEE IF AN INPUT DISTRIBUTION IS PROVIDED FOR EACH DEPARTMENT AND
C
     ACADEMIC YEAR . IF ITEST= 1, AN INPUT DISTRIBUTION IS USED TO DIVIDE THE
C
     FORECASTED ENROLLMENT INTO THE VARIOUS ROOM SIZE INTERVALS. IF ITEST=0,
     THE FORECASTED ENROLLMENT IS INSERTED INTO A SIZE INTERVAL SPECIFIED BY
C
     THE AVERAGE CLASS SIZE.
DO 1 IDPT=1,NDP
      DO 1 INTRVL=1, NINT1
      RMHRS(IDPT, INTRVL) = 0.0
    1 CONTINUE
      LABEL=C
      DO 3 IDPT=1, NDP
      DO 3 IYR=1, IACA
      IF (ITEST (IDPT, IYR), EQ. 0) GO TO 6
      LABEL=LABEL+1
      GO TO 5
CALCULATE THE NUMBER OF SECTIONS IN AN ACADEMIC YEAR BY DIVIDING
              FORECASTED ENROLEES (ROLEES) BY FORECASTED CLASS SIZE (STR).
C
              OBTAIN ROOM-HOURS REQUIRED BY MULTIPLYING BY FORECASTED
C
              HOURS/WEEK/SECTION(HL), THEN INSERT THIS REQUIREMENT INTO A ROOM
              SIZE INTERVAL DETERMINED BY CLASS SIZE.
6 IF(STR(IDPT, IYR), NT. 0.0) GO TO 66
      ROMHRS(IDPT, IYR)=0.)
      GO TO 65
   66 ROMHRS(IDPT, IYR) = HL(IDPT, IYR) * ROLEES(IDPT, IYR) / SIR(IDPI, IYR)
   65 DO 4 INTRVL=1,NINT1
      II=INTRVL+1
      IF(STR(IDPT, IYR).LT.BINT(II).AND.STR(IDPT, IYR).GE.
     *BINT(INTRVL)) GO TO 7
     CONTINUE
      RMHRS(IDPT;INTRVL) = RMHRS(IDPT;INTRVL) + ROMHRS(IDPT;IYR)
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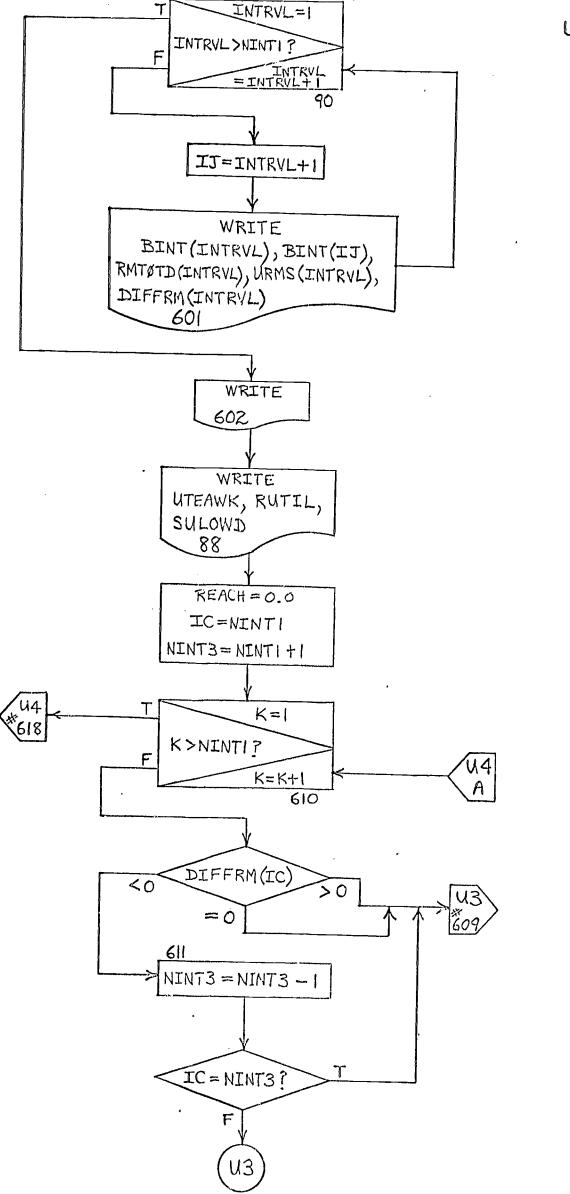


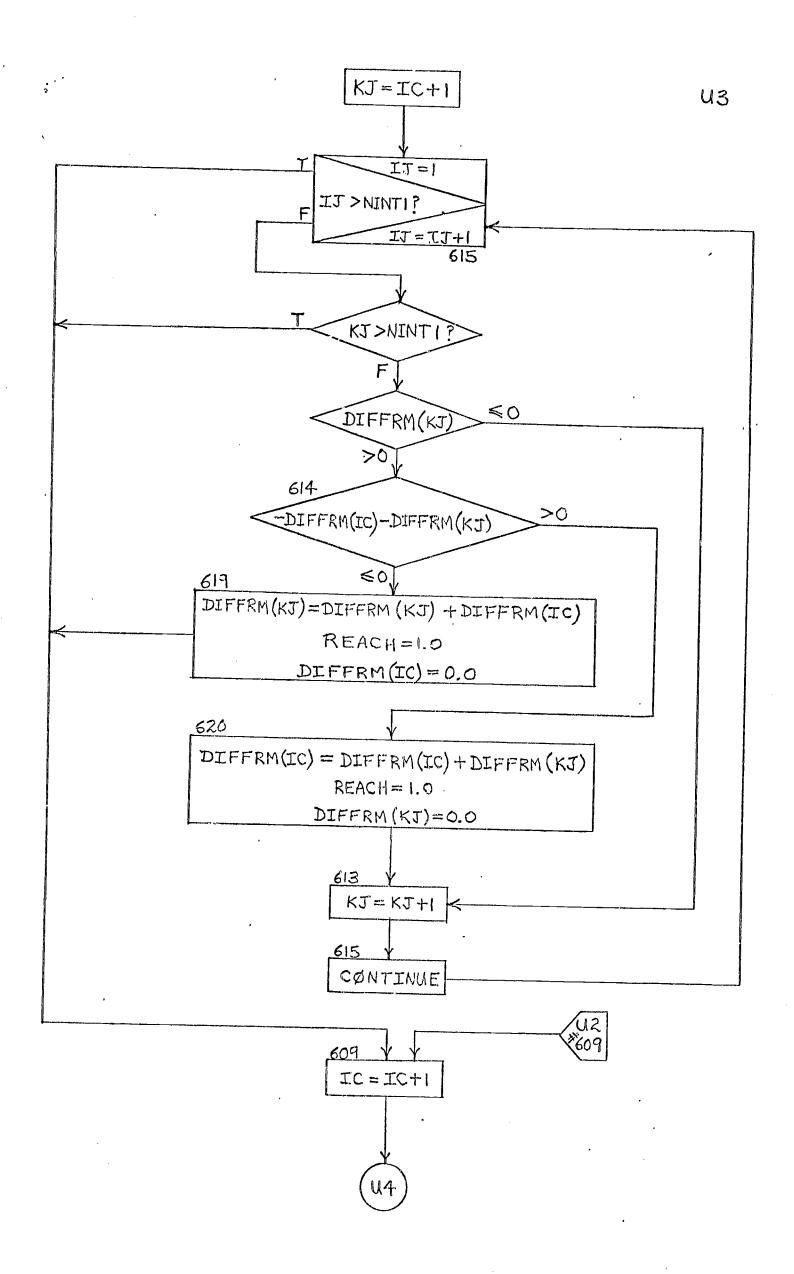
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of Apollo surrender delirade	<u>C***</u>	******	******	******** * TUE EO	**********	·*****	**************************************	***
	Č	X 1 L O 1	APPL'	YING THE	GIVEN INPU	JT DIST	INTO THE VARIOUS SIZE INTERVALS RIBUTION. CALCULATE THE NUMBER OF	F
	C		FINAI	LLY COMP	UTE THE ROC	M-HOURS	BY THE MIDPOINT OF THE INTERVAL S REQUIRED BY MULTIPLYING THE	•
	C***	****	NUMBI	ER OF SE	CTIONS"PER"	INTERV	AL BY HOURS/SECTION/WEEK.	V. V. V
· <del>(P)-h (C)-h (C)</del> -h (C)	ting denotes place a december 40-3 deserve	5 DO 8	INTRVL=1	NINTI	* His ordered			· > > > > > > > > > > > > > > > > > > >
~		*/AMID	PHINIRV	)			(DIST(LABEL, INTRVL)/100.0)	
* ************************************	Mirrord Party, all ring of Marie 1 of Miles and America.	RMHRS RMHRS*	(IDPT, IN	TRVL)=ROI TRVL)	LEED(LABEL,	INTRVL	)*HL(IDPT,IYR)+	
		8 CONTI 3 CONTI	_	t this Facus securitaristics of a security 1	The state of the s	to the all trades the arrange with the reasons		,
* ** * * <del>****************************</del>	C***	******	*****************	************	**********	*****	************************************	<b>+</b> * *
• • <del></del>	C	DIVID	ING BY THE	HE DEPAR' FILIZATIO	TMENTAL TEA ON FACTOR•	CHING V ADD ANY	OOMS OF EACH SIZE RANGE REQUIRED WEEK LENGTH AND APPLYING A DEPARTY ADDITIONAL ROOMS REQUIRED BY A	BY
	C	VERY	SMALL CLA	SSES ARI	ROOMTREQUIR E OFTFN HEL	REMENTS D IN PR	IGN), AND DEDUCT A PROPORTION OF TAKING COGNIZANCE OF THE FACT THROFESSORS - OFFICES.	
	C.***	DO 30	5 IDPT=1	NDP	* * * * * * * * * * * * *	*****	***********	·**
·· With all brieflywydyn	eframe rassus pa p f - Suran gelasi p.		5 INTRVL: UTIL(IDP)		O.OR.TEAWK(	IDPT).E	EQ.0.0) GO TO 306	Per fo the many
the elementary w	30	GO TO	S(IDPT,IN	Committee in the second of the	Professional Control of the second control o	erent de communica e e es te erobecado e e e	The second secon	
		GO TO	305	TO THE STREET OF MANAGE SALES FOR THE STREET	Ministration of the property of the second o	MTPVI V	*(100.0/DRUTIL(IDPT))*(1.0/	
	Water With Principle And Princ	*TEAWK	(IDPT))		errore de la composition della	The borne of the company of the comp	THE PROPERTY OF THE PROPERTY O	
		-*AMTOF	FCIDPT117	(100°07°)	ASSIGN(IDPT	)=480:	OMS(IDPT,INTRVL)*((100.0~	
	<b>3</b> 0 :	5 CONTI RETUR		erioperius de village best capital	ne en		The second secon	
		END	······································	THE STATE OF STATE STATE OF ST	one and a street and we have a second and the secon			·
		95*CARD	5	***************************************	•			
			mayor will write a copies of the copy of t	enter o de la composición dela composición de la composición de la composición de la composición dela composición de la composición dela composición dela composición de la composición dela composición dela composición dela composición dela composición dela composi	t was a second the second of t	e frame frances - a		
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		or or menoting the participant of the control of th	NOTE	e tarp a tip december personal piece e piègne (samme l'emperim	t - The designation of the state of the stat	and the second s	The second of the second secon	
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		and the state of t	***************************************	refrance committee the - refrance to be proposed by the committee of the c	and product the first book reposition and the distinct testing to the deep	the and the fair area that had a flavour our survey and the state or analysis.		
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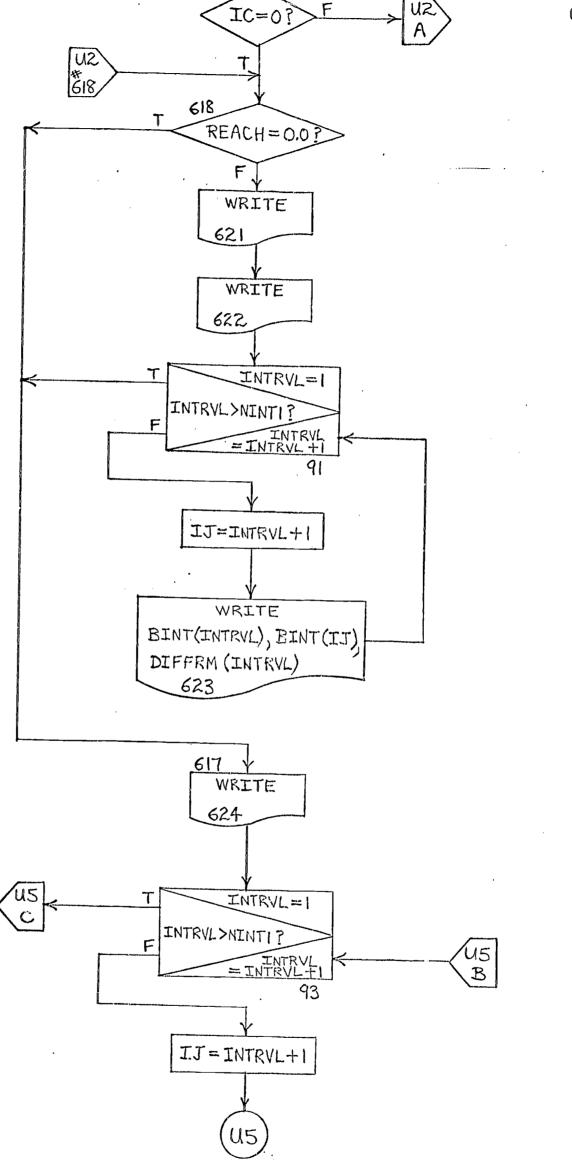
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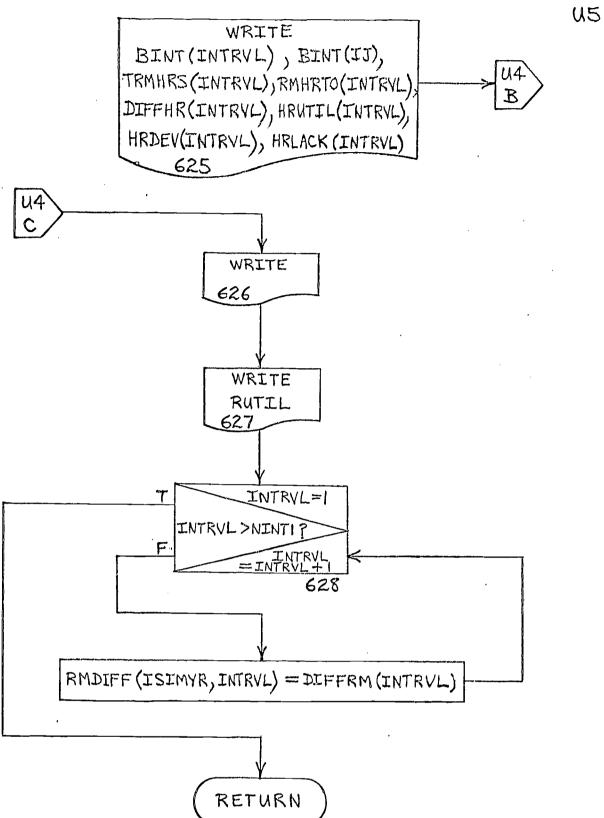




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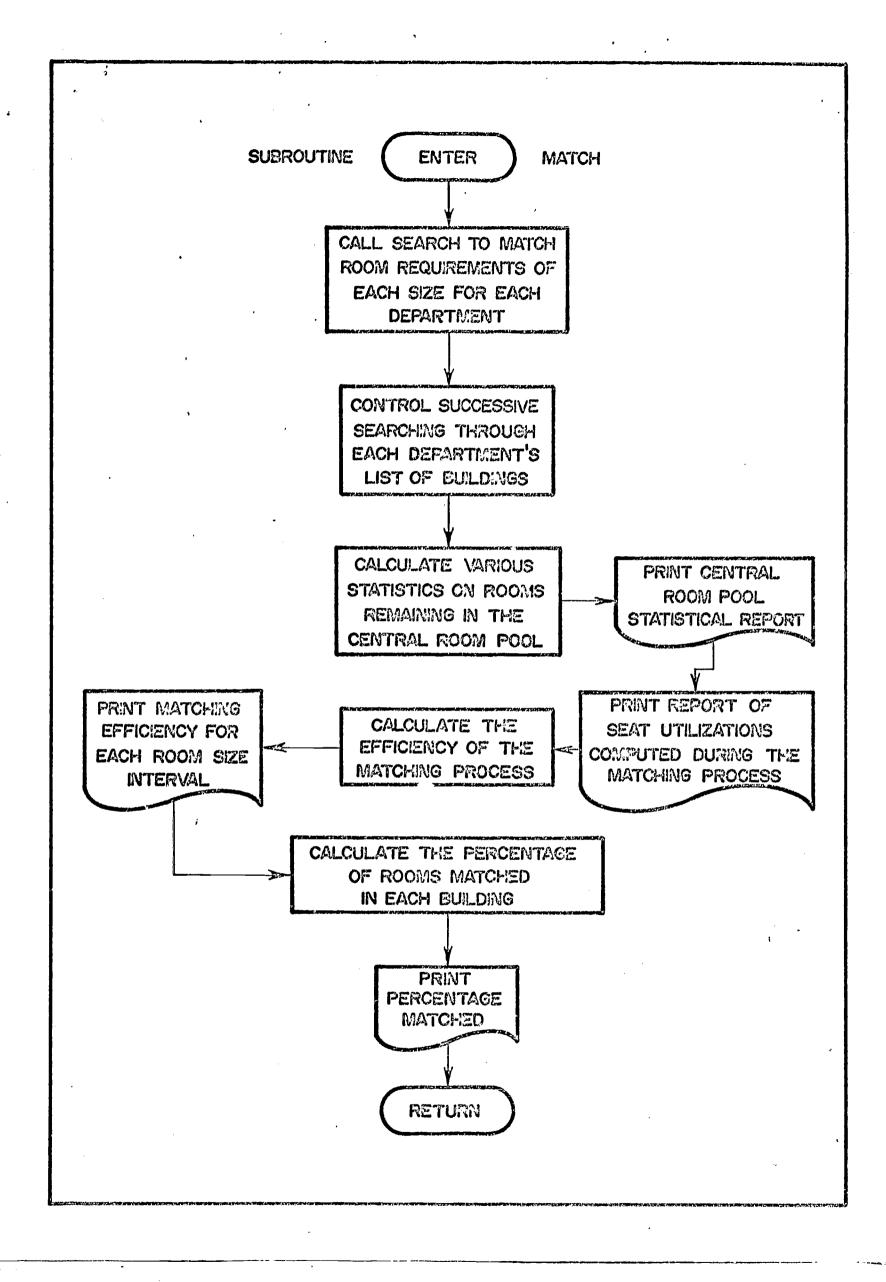
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PAGE
                                   OCT 6 1967
C********************************
      SUBROUTINE UWIDE. A UNIVERSITY WIDE SUMMARY AND REPORTING ROUTINE.
      COMPARES FORECASTED ROOM-HOURS AND ROOMS REQUIREMENTS AGAINST THOSE
C
      AVAILABLE, CALCULATES MEASURES OF SPACE UTILIZATION, AND GENERATES A
C
      UNIVERSITY MATCHING REPORT.
SUBROUTINE UWIDE
      COMMON BLDG(250,3), NBLDG(250), NROOM(250), CCOST(7),
                                                     SEATS(250),
     *NODEPT(250), NRES(250), NUPDTE(250), SQFT(250), SQPERS(250),
     *DEVIAT(250),BBLDG(250,3),LBLDG(250),LROOM(250),ROMEAN(7),
     *SSEATS(250), LODEPT(250), LRES(250), LUPDTE(250), SSQFT(250),
     *NCHECK(250), LCHECK(250), RMTOT(7), SEATOT(7), RMHRTO(7), RMHRS(100,7),
     *ITEST(100,9),ROLEES(100,9),STR(100,9),HL(100,9),ROMHRS(100,9),
     *FACHRS(20,7),AMTOFF(100),ROLEED(250,7),DIST(250,7),BINT(8),
     *FACRMS(20,7),AMIDPT(7),URMS(7),DPNAME(100,4),TRMHRS(7),NDIST,NDP,
     *IACA, NIMT1, UTEAWK, SUTIL, RUTIL, NTOTAL, NTAG, INIT1, STOREU (250),
     *DRUTIL(100), TEAWK(100), ASSIGN(100), BLDPRI(100,5), AVGISS(100,7),
     *REMRMS(100,7), RROOMS(100,7), SUTILZ(250),
                                                    NPRIOR,
     #RMSASN(7),DIFFHR(7),DIFFRM(7),HRUTIL(7),HRDFV(7),HRLACK(7)
     *,CINT(8),SQFTOT(7),RMTOTC(7),AVGINT(7), SIMYR,CPRMS(7),CPSEAT(7),
     *CPRMHR(7), UNSATI(7), CPDEV(7), SUSIZE(7), NDPFAC(20), NFAC(250),
     *LFAC(250), FACNAM(20,4), MATCHE(7), NOTMAT(7), PERMAT(7), NFACUL,
     *EFFMAT, EFFSAT, SUMMAX(20), PERSAT(7), RMDIFF(10,7), SKIP, SSTOP, IEND,
     *IBEGIN, COSTIN, COSTOT, ISIMYR, ROUND, MROUND, SULOW, BLDPER, CSQFT(7),
     *NINT2,OVERSU,DINT(8),RMTOTD(7),SULOWD,THIS
      REAL NRES, LRES, NBLDG, LBLDG, NROOM, LROOM
THE FOLLOWING INFORMATION IS CALCULATED AND REPORTED ON A UNIVERSITY WIDE
C
      BASIS.
      TRMHRS= TOTAL ROOM-HOURS REQUIRED IN EACH ROOM SIZE INTERVAL
C
     URMS = TOTAL NUMBER OF ROOMS OF EACH SIZE REQUIRED
C
     DIFFHR= TOTAL ROOM-HOURS AVAILABLE MINUS TOTAL ROOM HOURS REQUIRED
      DIFFRM= TOTAL ROOMS AVAILABLE MINUS TOTAL ROOMS REQUIRED
C
     HRUTIL= UNIVERSITY ROOM-HOUR UTILIZATION
     HRDEV = DEVIATION OF HRUTIL FROM THE EXPECTED UNIVERSITY ROOM UTILIZATION
      HRLACK= THE ACTUAL SHORTAGE OR EXCESS OF ROOM-HOURS BY SIZE INTERVAL
DO 12 INTRVL=1,NINT1
      TRMHRS(INTRVL)=0.0
     URMS(INTRVL)=0.0
   12 CONTINUE
     DO 11 IDPT=1,NDP
     DO 11 INTRVL=1, NINT1
      TRMHRS(INTRVL) = TRMHRS(INTRVL) + RMHRS(IDPT, INTRVL)
     URMS(INTR/L)=URMS(INTRVL)+RROOMS(IDPT,INTRVL)
   11 CONTINUE
     DO 14 INTRVL=1, NINT1
      DIFFHR(INTRVL) = RMHRTO(INTRVL) - TRMHRS(INTRVL)
     DIFFRM(INTRVL) = RMTOTD(INTRVL) - URMS(INTRVL)
     HRUTIL(INTRVL) = (TRMHRS(INTRVL)/RMHRTO(INTRVL))*100.0
     HRDEV(INTRVL)=HRUTIL(INTRVL)-RUTIL
     HRLACK(INTRVL)=RMHRTO(INTRVL)-(TRMHRS(INTRVL)*(100.0/RUTIL))
   14 CONTINUE
PRINT A UNIVERSITY WIDE MATCHING REPORT FOR ROOMS.
) (
INIT2=INIT1+1
     WRITE(6,600)INIT1,INIT2
  600 FORMAT(1H1/47X, 23HUNIVERSITY OF TORONTO//37X, 44HC.A.M.P.U.S.
     *MULATION PLANNING ANALYSIS///,30X,59HUNIVERSITY WIDE MATCHING RE
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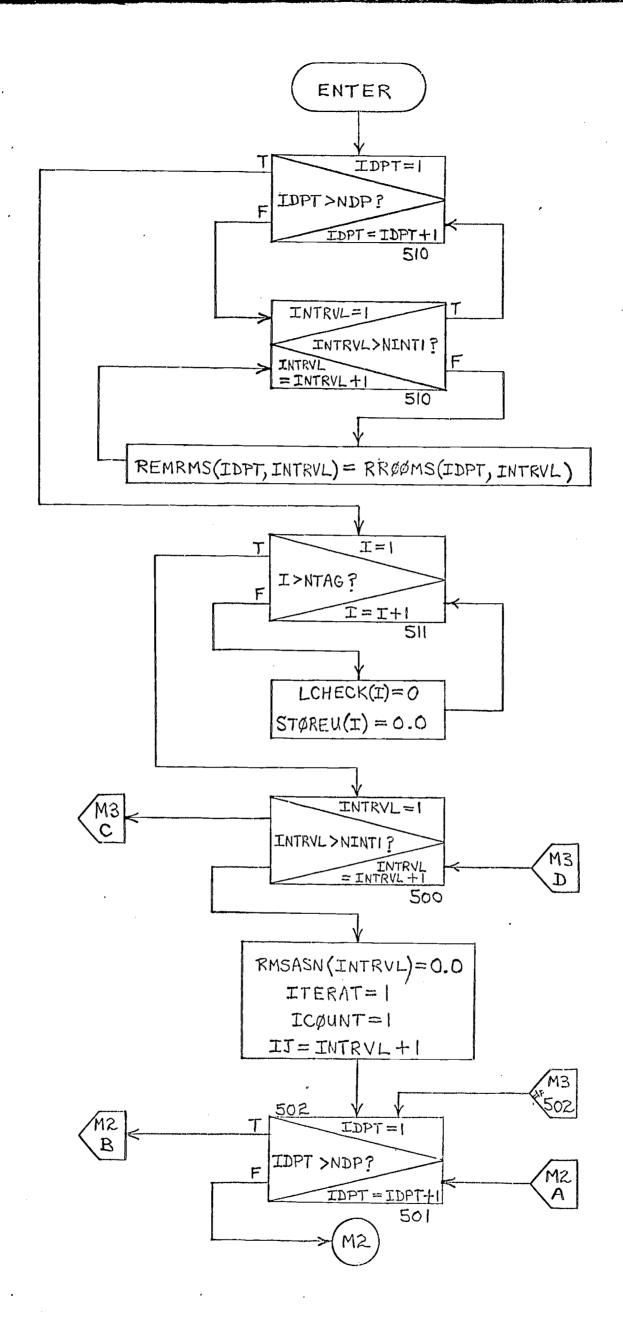
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PAGE
                                OCT 6 1967
    41X,36HLECTURE, SEMINAR, AN
    *D TUTORIAL ROOMS/,41X,36H----
    *5X,14HSIZE(STUDENTS),4X,1H*,4X,21HTOTAL ROOMS AVAILABLE,4X,1H*,
    *4X,31HFORECASTED TOTAL ROOMS REQUIRED,4X,1H*,4X,12HDIFFERENTIAL/,
    *5X,18H----
                   ----- -,1H%,29H-----
    *1H*,39H--
     DO 90 INTRVL=1,NINT1
     IJ=INTRVL+1
     WRITE(6,601)BINT(INTRVL),BINT(IJ),RMTOTD(INTRVL),URMS(INTRVL),
    *DIFFRM(INTRVL)
  601 FORMAT(5X,F5.0,4H TO ,F5.0,4X,1H*,11X,F6.1,12X,1H*,16X,F6.1,17X,
    *1H*,7X,F6.1)
  90 CONTINUE
     WRITE(6,602)
  602 FORMAT (5X, 18H-----
    *--,1H*,39H----
                                             ,1H*,
    *16H----)
     WRITE(6,88)UTEAWK, RUTIL, SULOWD
  88 FORMAT(//1X,51HNUMBER OF ROOMS CALCULATED USING A TEACHING WEEK OF
    *F6.1,6H HOURS/IX,33HROOM UTILIZATION PARAMETER SET ATF6.1,
    *8H PERCENT/1X,33HSEAT UTILIZATION PARAMETER SET ATF6.1,
    *8H PERCENT//)
IF ROOM REQUIREMENTS IN CERTAIN INTERVALS EXCEED THE NUMBER OF ROOMS
C
     AVAILABLE, THIS SECTION EVALUATES THE POSSIBILITY OF SATISFYING A ROOM
C
     SHORTAGE BY USING ROOMS OF A LARGER SIZE. THIS RECOGNIZES THE FACT THAT
·C
     SMALL CLASSES, IF NECESSARY, COULD BE TAUGHT IN A LARGE ROOM BUT WITH A
     CORRESPONDINGLY LOW SEAT UTILIZATION.
REACH=0.0
     IC=NINT1
     NINT3=NINT1+1
     DO 610 K=1,NINT1
     IF(DIFFRM(IC))611,609,609
  611 NINT3=NINT3-1
     IF(IC.EQ.NINT3) GO TO 609
     KJ=1C+1
     DO 615 IJ=1,NINT1
     IF(KJ.GT.NINT1) GO TO 609
     IF(DIFFRM(KJ))613,613,614
 614 IF(-DIFFRM(IC)-DIFFRM(KJ))619,619,620
  619 DIFFRM(KJ)=DIFFRM(KJ)+DIFFRM(IC)
     REACH=1.0
     DIFFRM(IC)=0.0
     GO TO 609
 620 DIFFRM(IC)=DIFFRM(IC)+DIFFRM(KJ)
     REACH=1.0
     DIFFRM(KJ) = 0.0
 613 KJ=KJ+1
 615 CONTINUE
 609 IC=IC-1
    IF(IC.EQ.O) GO TO 618
 610 CONTINUE
PRINT A REPORT OF THE EVALUATION OF SHORTAGES OR SURPLUSES OF ROOMS IN TH
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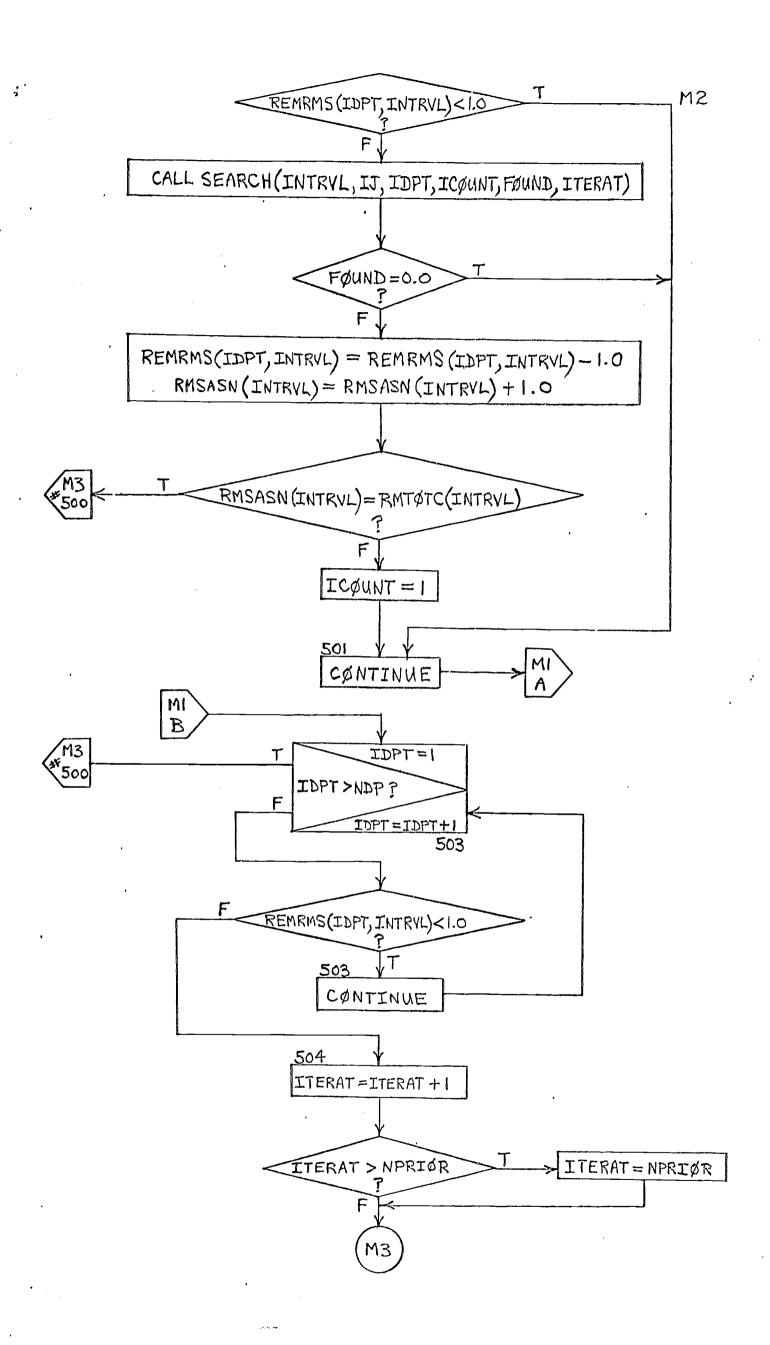


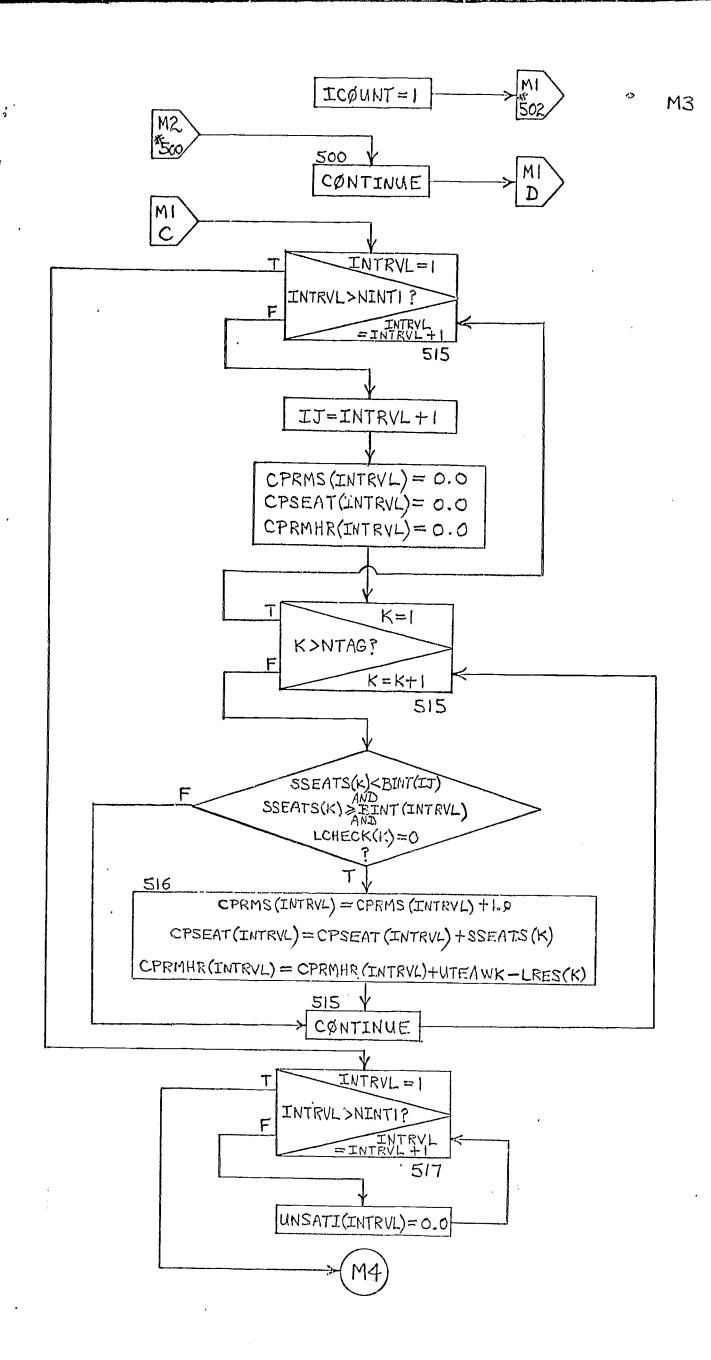
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c	VARIO	US SIZE	RANGES.	IF THERE IS	A SURPLUS OF	ROOMS IN EACH	H SIZE INTERVAL
C***	PKINI	ING OF	THE KEPOR	I IS SUPRES	SED.		*******
618	BTIF (RE	ACH EQ.	0:0) GO T	0 617			~ ^ ^ ^ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~
62	WRITE FORMA	(6,62 <u>1)</u> T(/1X,1	17HSINCF"	SEMINARS	UTORIALS; AND	"""FCTHPES""MAY	"BC "UCI"N
	* IN A	LARGER	ROOM (WI	TH A CORRES	PONDING DROP	IN SFAT UTILIZ	ZATIONI
	*/1X,6	3H***   HE*** / / )	ACTUALOV	ERAGES OR U	INDERAGES BY S	IZE RANGE ARE	AS FOLL .
PP & THE THE RESERVE OF STREET, SECURE SECURE SECURE	WRITE	(6,622)	T. HOTE. BEIGHT MEIN BERKERSEINMERSEIN MESENE IN		ep 8 - James Mathematical Construction (1.5 f. 1.5 pp.) (in calculation should be shou	ander som det et senson, is det etter til e produktivet det et til etter productivet i senson og produktivet i	
622	FORMA **	「(5X•14	4SIZE(STU	DENTS),5X,2	8HACTUAL OVER	AGES OR UNDERA	GES/,
	DO 91	INTRVL	=1,NINT1	5^ • 28H		)	
		TRVL+1	STATT / TATE	\/  \ . D T N T / T	J) • DIFFRM(INTR\		
623	FORMA	T(5X,F5.	0,4H TO	•F5•0•16X•F	6.1)	VL)	
	CONTI		*****	<u> </u>		onomonomono a una una constante.	*****
C	PRINT	A UNIVE	ERSITY WI	DE MATCHING	REPORT FOR RO	DOM-HOURS.	
C***	******* ' WRITE	*****	*****	*****	*****	*****	*****
	FORMA	[(/51X)	L6HTOTAL	ROOM-HOURS?	51X,16H		2ו ·
or with this time is a constant on the product of the constant	*14HSI	ZE(STUDE	ENTS),1X,	1H*,1X,8HRE	QUIRED, 1X, 1H*	•1X•9HAVAILABL	E • 1 X •
	*FROM B	EXPECTED	O UTILIZ.	,1X,1H*,1X,	911HUTILIZATIO 28HEXPECTED ON	VERAGE OR UNDE	RAGE/.
s va amas un mit pt (unio qualit y uqquapa). / a t muus ( p . r	*2X,15			,1H*,10H	1H*,11H ,1H*,28H		H*•
	*	,1H*;	29H		, 1Hx 5 2 8 L	)	enten de la como de la comunicación del seguindo de la comunicación de la comunicación de la comunicación de d
		INTRVL= TRVL-F1	=1,NINT1		er feller y die gleen van gegen geveen proper gewone de soon has dat de verbenande als	en fanta intere processory y de l'articles des que qui si dila chia i a augustagia estad	
	WRITE	(6,625)E	BINT (INTR	VL),BINT(I	),TRMHRS(INTR	/L),RMHRTO(IN)	RVL),
625	*DIFFH⊩ FORMAT	RTINTRVL T(2X.F5.	∴);HRUTIE .O.4H TO	('INTRVL');HR	DEV(INTRVL),HF  *,1X,F8.1,1X,1	RLACK(INTRVL)	/ 1 LIX
	*2X,F8	1,4X,1F	1*,3X,F6.	1,4X,1H*,11	X,F6.1,11X,1H*	*,11X,F8.1)	(91 T T T )
93	CONTIN	NUE (6,626)	- PER - 1 - 771 in diffe EE - 6 in Holomo colony i Hi in September	er sen dit. Wie der die die dielen geste delen erste des des des des des des des des des de	erinder distancementale in a de priving personale distancementale despetations. The personale despetation is a		
626	FORMA	(2X,15)		,1H%	,10H	-,1H*,11H	
	*1H*,14	+		•1H*•13H		*,28H	And in control and to the control of the control of control of the
	MKILE	66,627)F	RUTIL			y de P. y e e tan tan manage de services de la seconda de la manage de la seconda de l	and the company of the second
627	*THE SO	(/1X,23 Chedulin	BHEXPECTE IG SOPHIS	D UTILIZATI TICATION OF	ON OFF6.1,68H THE UNIVERSIT	PERCENT IS BA	SED ON
not din wat nije. Nadahi sada da dinin engunya, ya pabba salipidan da	DO 628	3 INTRVL	=1 ,NINT1				
628	RMDIFF CONTIN		R, INTRVL)	=DIFFRM(INT	RVL)	and the state of t	
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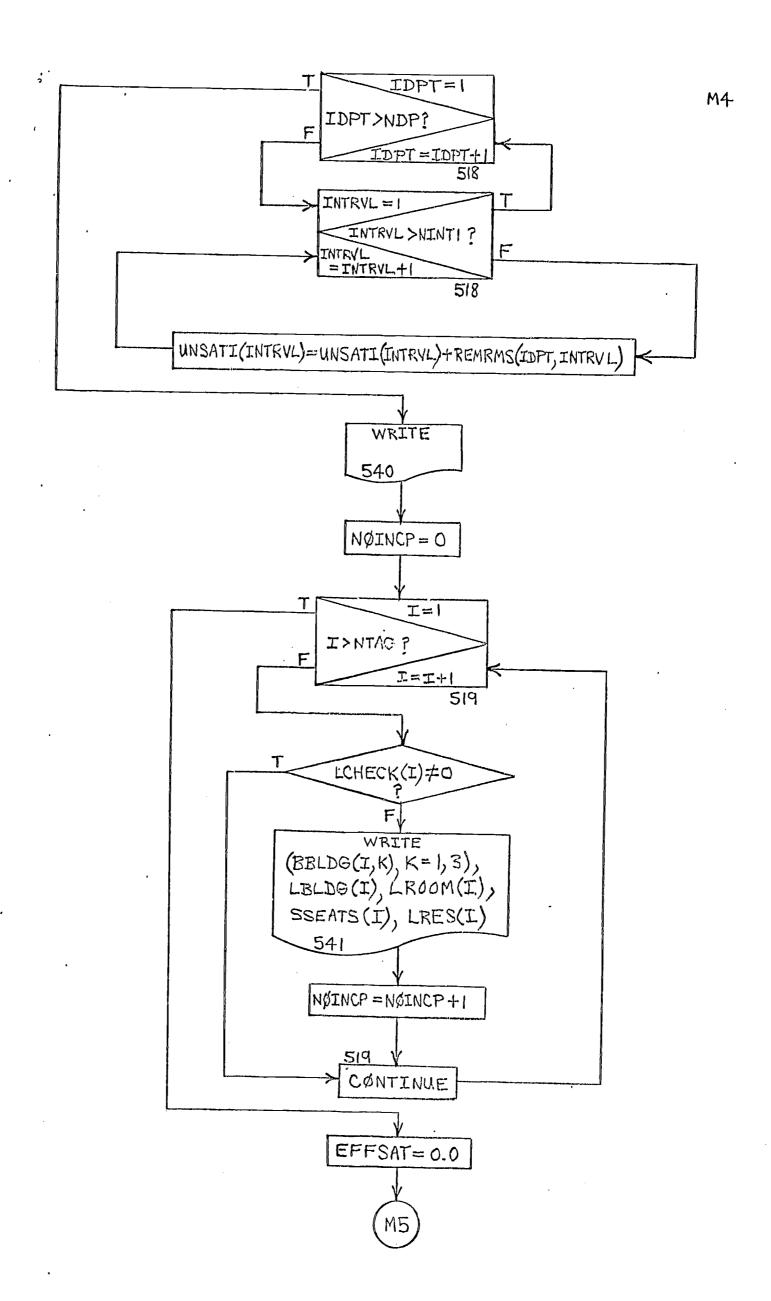


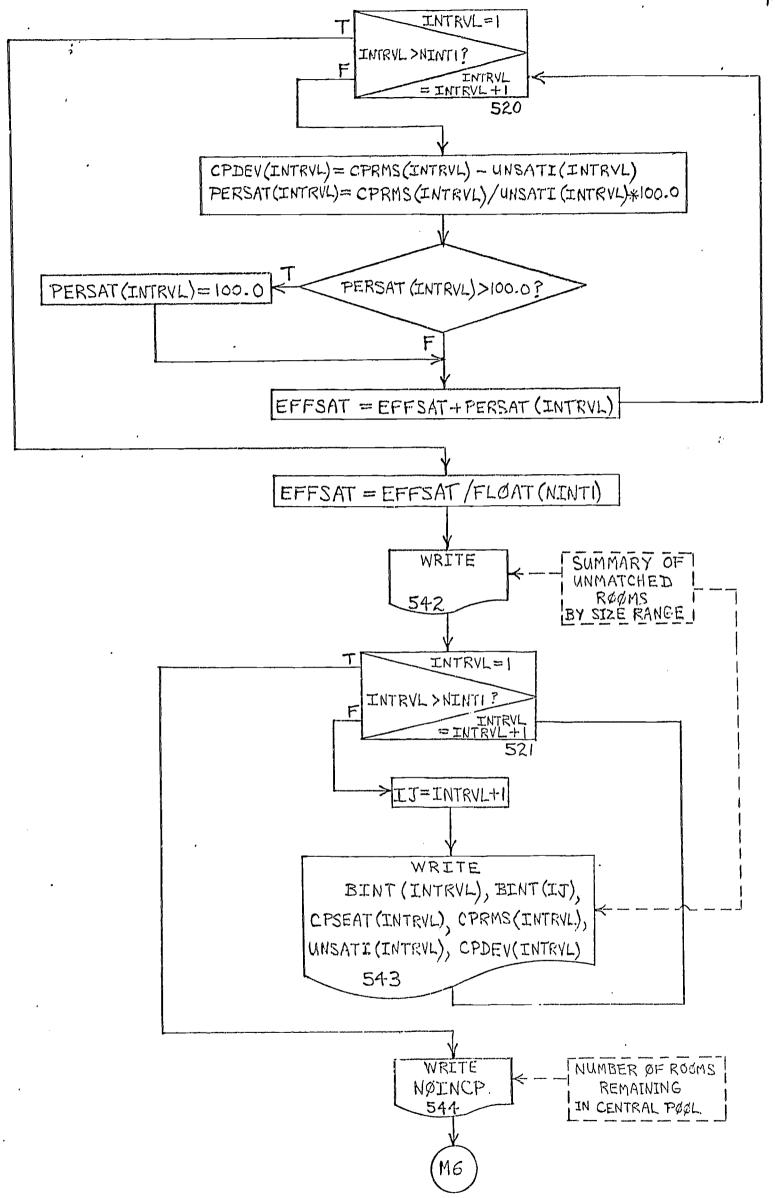




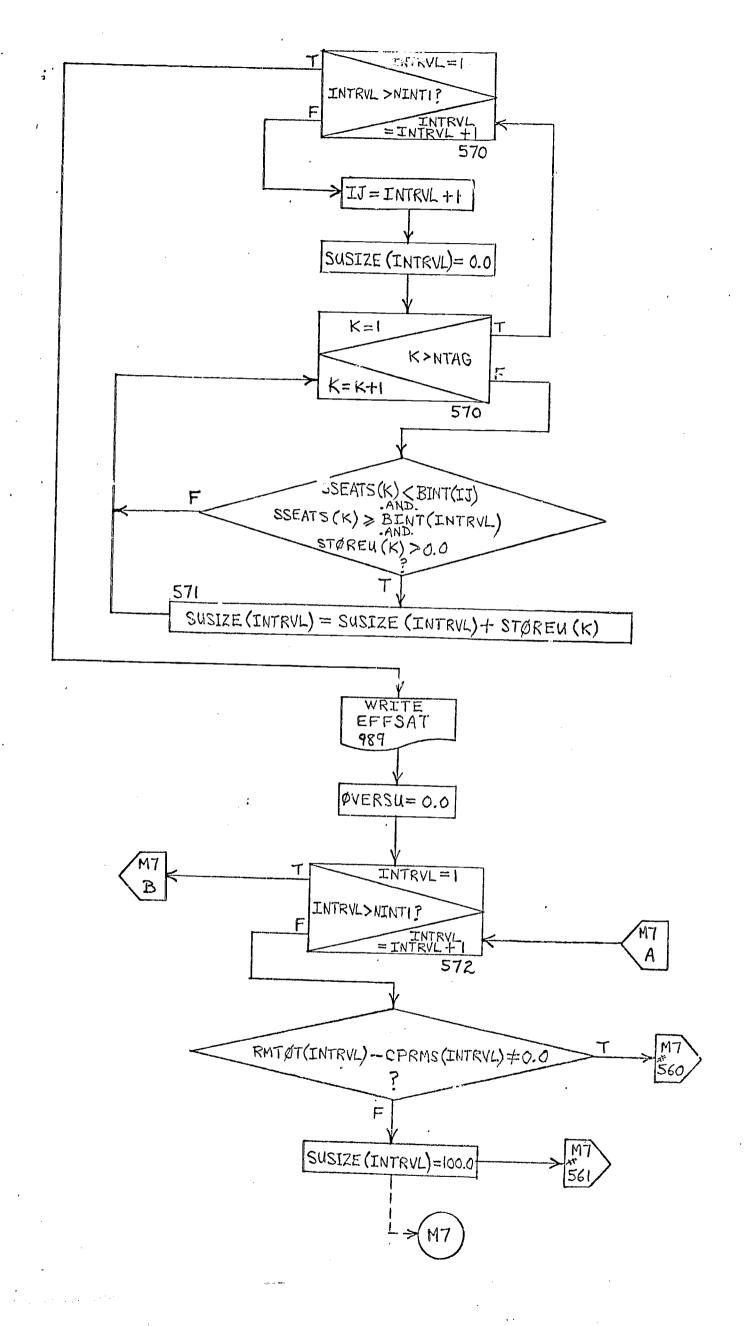




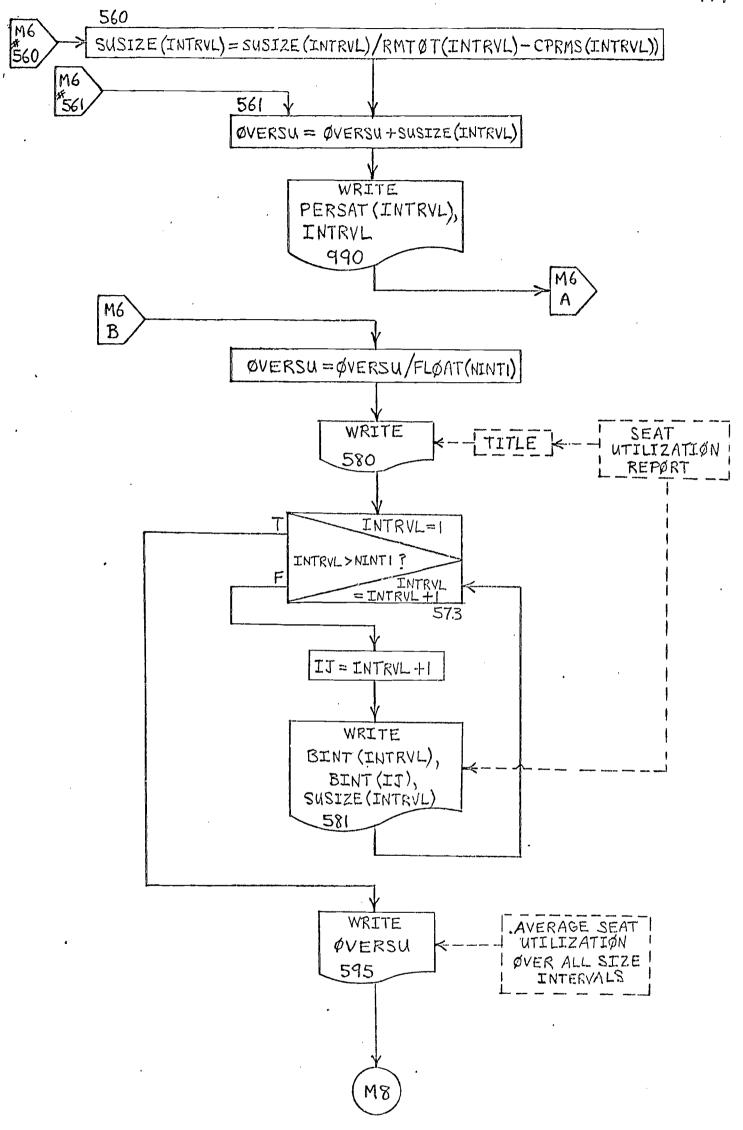


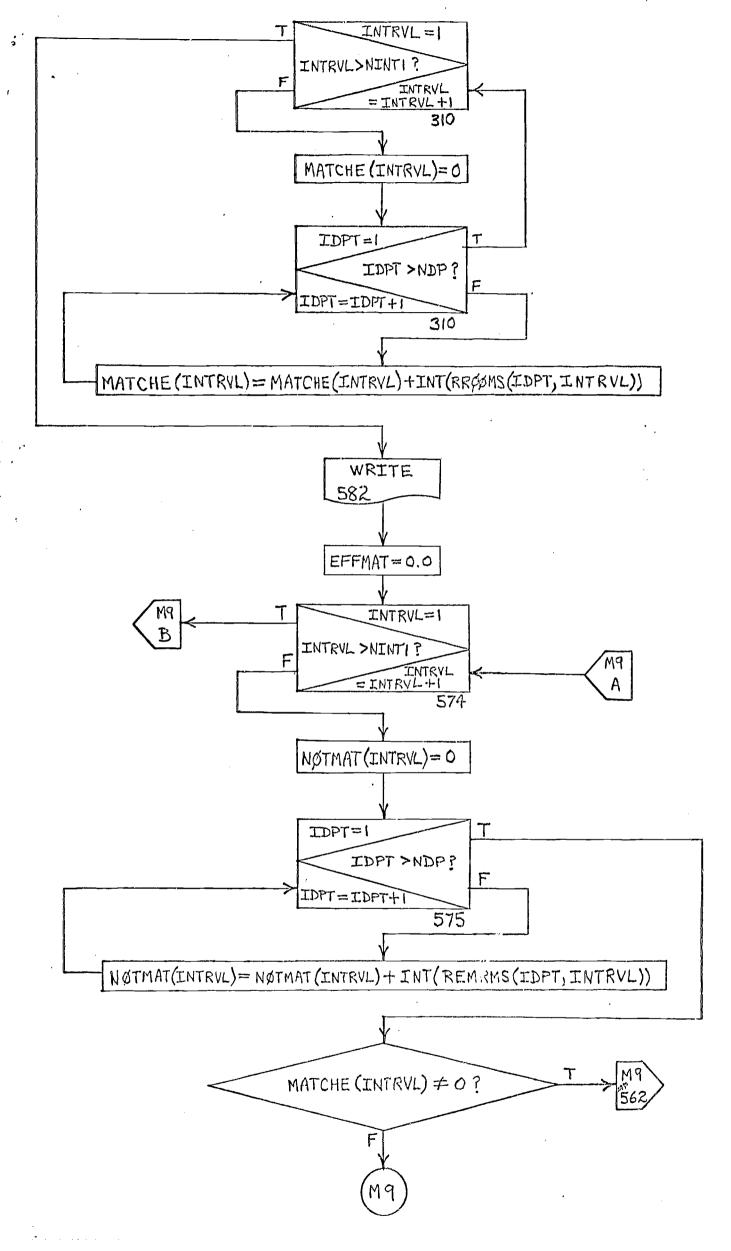


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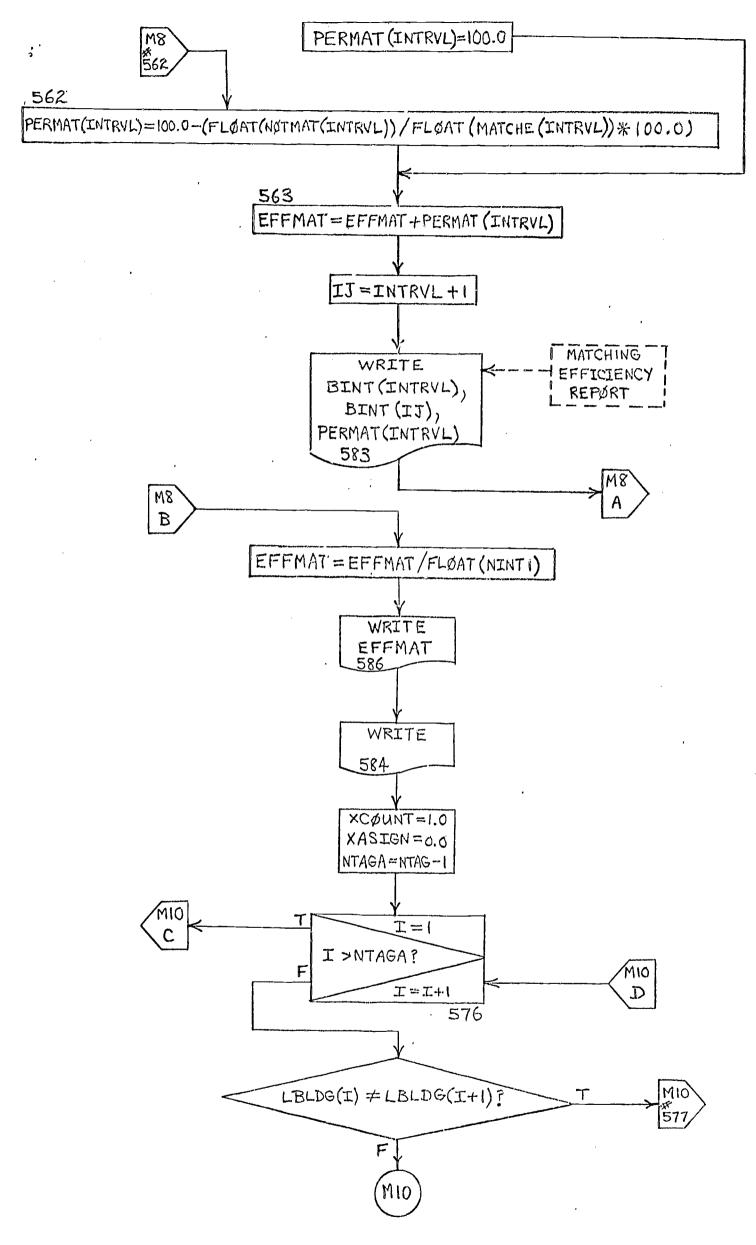


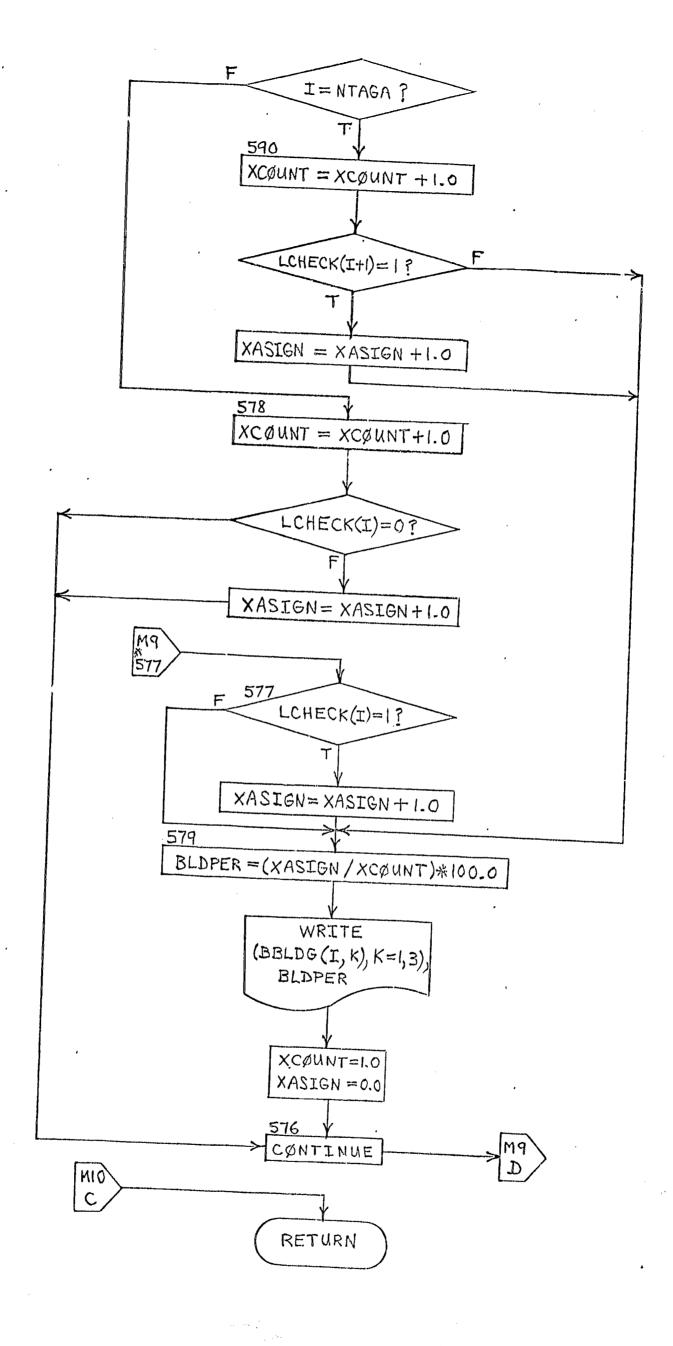
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ASSIGNED IN AN INTERVAL. IF NO ROOM IS FOUND, GO TO THE NEXT DEPARTMENT.

THE SUBROUTINE MATCHES ROOMS ONE INTERVAL AT A TIME, SWITCHING TO THE

C

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NEXT INTERVAL IF ALL DEPARTMENTAL REQUIREMENTS IN THAT INTERVAL ARE
      SATISFIED, OR ALL AVAILABLE ROOMS IN AN INTERVAL ARE ASSIGNED, OR THE
      NUMBER OF SEARCHING ITERATIONS IS GREATER THAN NPRIOR.
502 DO 501 IDPT=1.NDP
      IF (REMRMS (IDPT , INTRVL) . LT . 1 . 0) GO TO 501
      CALL SEARCH(INTRVL, IJ, IDPT, ICOUNT, FOUND, ITERAT)
      IF (FOUND . EQ. 0.0) GO TO 501
      REMRMS(IDPT, INTRVL) = REMRMS(IDPT, INTRVL) -1.0
      RMSASN(INTRVL)=RMSASN(INTRVL)+1.0
      IF (RMSASN(INTRVL) . EQ.RMTOTC(INTRVL)) GO TO 500
      ICOUNT=1
  501 CONTINUE
      DO 503 IDPT=1.NDP
      IF (REMRMS (IDPT , INTRVL) . LT . 1 . 0) GO TO 503
      GO TO 504
  503 CONTINUE
      GO TO 500
  504 ITERAT=ITERAT+1
      IF (ITERAT. GT. NPRIOR) GO TO 500
      ICOUNT=1
      GO TO 502
  500 CONTINUE
PRINT A LISTING OF THE ROOMS REMAINING IN THE CENTRAL ROOM POOL AFTER
      MATCHING AND THE FOLLOWING INFORMATION -
      CPRMS = THE NUMBER OF ROOMS BY SIZE INTERVAL IN THE CENTRAL ROOM POOL CPSEATE THE NUMBER OF SEATS BY SIZE INTERVAL IN THE CENTRAL ROOM POOL
      CPRMHR THE NUMBER OF ROOM-HOURS BY SIZE INTERVAL IN THE CENTRAL ROOM POOL
C
      UNSATI THE TOTAL UNSATISFIED ROOM REQUIREMENTS BY SIZE INTERVAL (INCLUDES
\overline{\phantom{a}}
              FRACTIONAL ROOM REQUIREMENTS AND UNMAICHED ROOMS)
      NOINCP = THE NUMBER OF ROOMS IN THE CENTRAL ROOM POOL
      CPDEV = THE DIFFERENCE BETWEEN CPRMS AND UNSATI
DO 515 INTRVL=1.NINT1
      IJ=INTRVL+1
      CPRMS(INTRVL)=0.0
      CPSEAT (INTRVL) = 0.0
      CPRMHR(INTRVL)=0.0
      DO 515 K=1,NTAG
      IF(SSEATS(K).LT.BINT(IJ).AND.SSEATS(K).GE.BINT(INTRVL).AND.
     *LCHECK(K), EQ.0) GO TO 516
      GO TO 515
  516 CPRMS(INTRVL)=CPRMS(INTRVL)+1.0
      CPSEAT(INTRVL) = CPSEAT(INTRVL) + SSEATS(K)
      CPRMHR(INTRVL) = CPRMHR(INTRVL) + UTEAWK-LRES(K)
  515 CONTINUE
      DO 517 INTRVL=1,NINT1
      UNSATI (INTRVL) = 0.0
  517 CONTINUE
      DO 518 IDPT=1.NDP
      DO 518 INTRVL=1, NINT1
      UNSATI (INTRVL) = UNSATI (INTRVL) + REMRMS (IDPT, INTRVL)
  518 CONTINUE
      WRITE(6,540)
  540 FORMAT (1H1,30X,63HLECTURE ROOMS REMAINING IN THE CENTRAL ROOM POOL
      HAFTER MATCHING/+31X+63H
                      ----//,30X,13HBUILDING NAME,4X,9HBLDG. NO.,3X,
     *8HROOM NO., 3X, 5HSEATS, 3X, 16HRESTRICTED HOURS/, 30X, 13H
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PAGE
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     *,4X,9H-----
                   ,3X,8H----,3X,5H----,3X,16H---
     NOINCP=0
     DO 519 I=1,NTAG
     IF (LCHECK(I) NE . 0) GO TO 519
     WRITE(6,541)(BBLDG(1,K),K=1,3),LBLDG(1),LROOM(1),SSEATS(1),LRES(1)
  541 FORMAT(28X,3A6,4X,A4,5X,A6,5X,F5.0,9X,F4.0)
     NOINCP=NOINCP+1
  519 CONTINUE
     EFFSAT=0.0
     DO 520 INTRVL=1 NINT1
     CPDEV(INTRVL)=CPRMS(INTRVL)-UNSATI(INTRVL)
CALCULATE THE PERCENTAGE OF UNSATISFIED ROOM REQUIREMENTS THAT CAN BE
     SATISFIED BY ROOMS LEFT IN THE CENTRAL ROOM POOL.
     EFFSAT REPRESENTS THE AVERAGE OF THIS PERCENTAGE SATISFACTION OVER ALL
C
     SIZE INTERVALS.
PERSAT( NTRVL) = CPRMS(INTRVL) / UNSATI(INTRVL) * 100.0
     IF(PERSAT(INTRVL).GT.100.0)PERSAT(INTRVL)=100.0
     EFFSAT=EFFSAT+PERSAT(INTRVL)
  520 CONTINUE
     EFFSAT=EFFSAT/FLOAT(NINT1)
     WRITE(6,542)
  542 FORMAT(///,47X,23HBREAKDOWN BY SIZE RANGE/,47X,23H--
    *----//,5X,14HSIZE(STUDENTS),5X,12HNO. OF SEATS,5X,22HNO. OF ROO
    *MS REMAINING, 5X, 27HTOTAL UNSATISFIED ROOM REQ., 5X, 12HDIFFERENTIAL/
     DO 521 INTRVL=1,NINT1
     IJ=INTRVL+1
     WRITE(6,543)BINT(INTRVL),BINT(IJ),CPSFAT(INTRVL),CPRMS(INTRVL),
    *UNSATI(INTRVL), CPDEV(INTRVL)
 543 FORMAT (5X, F5.0, 4H TO , F5.0, 8X, F6.0, 16X, F6.1, 25X, F6.1, 19X, F6.1)
  521 CONTINUE
     WRITE(6,544)NOINCP
  544 FORMAT(49X,6H-----/,43X,5HTOTAL,2X,13)
THIS SECTION CALCULATES AND REPORTS THE AVERAGE SEAT UTILIZATION BY SIZE
     INTERVAL (SUSIZE) FOR MATCHED ROOMS AFTER THE MATCHING PROCESS.
~
     OVERSU= THE AVERAGE SEAT UTILIZATION OVER ALL SIZE INTERVALS
C********************************
     DO 570 INTRVL=1, NINT1
     IJ=INTRVL+1
     SUSIZE(INTRVL)=0.0
     DO 570 K=1 NTAG
     IF(SSEATS(K).LT.BINT(IJ).AND.SSEATS(K).GE.BINT(INTRVL).AND.
    *STOREU(K) • GT • O • O) GO TO 571
     GO TO 570
 571 SUSIZE(INTRVL) = SUSIZE(INTRVL) + STOREU(K)
 570 CONTINUE
     WRITE(6,989) EFFSAT
 989 FORMAT(1H1,7HEFFSAT=F6.1,//)
     OVERSU=0.0
     DO 572 INTRVL=1,NINT1
     IF (RMTOT (INTRVL) - CPRMS (INTRVL) . NE . 0 . 0) GO TO 560
     SUSIZE(INTRVL)=100.0
     GO TO 561
 560 SUSIZE(INTRVL) = SUSIZE(INTRVL) / (RMTOT(INTRVL) - CPRMS(INTRVL))
 561 OVERSU=OVERSU+SUSIZE(INTRVL)
     WRITE(6,990)PFRSAT(INTRVL),INTRVL
```

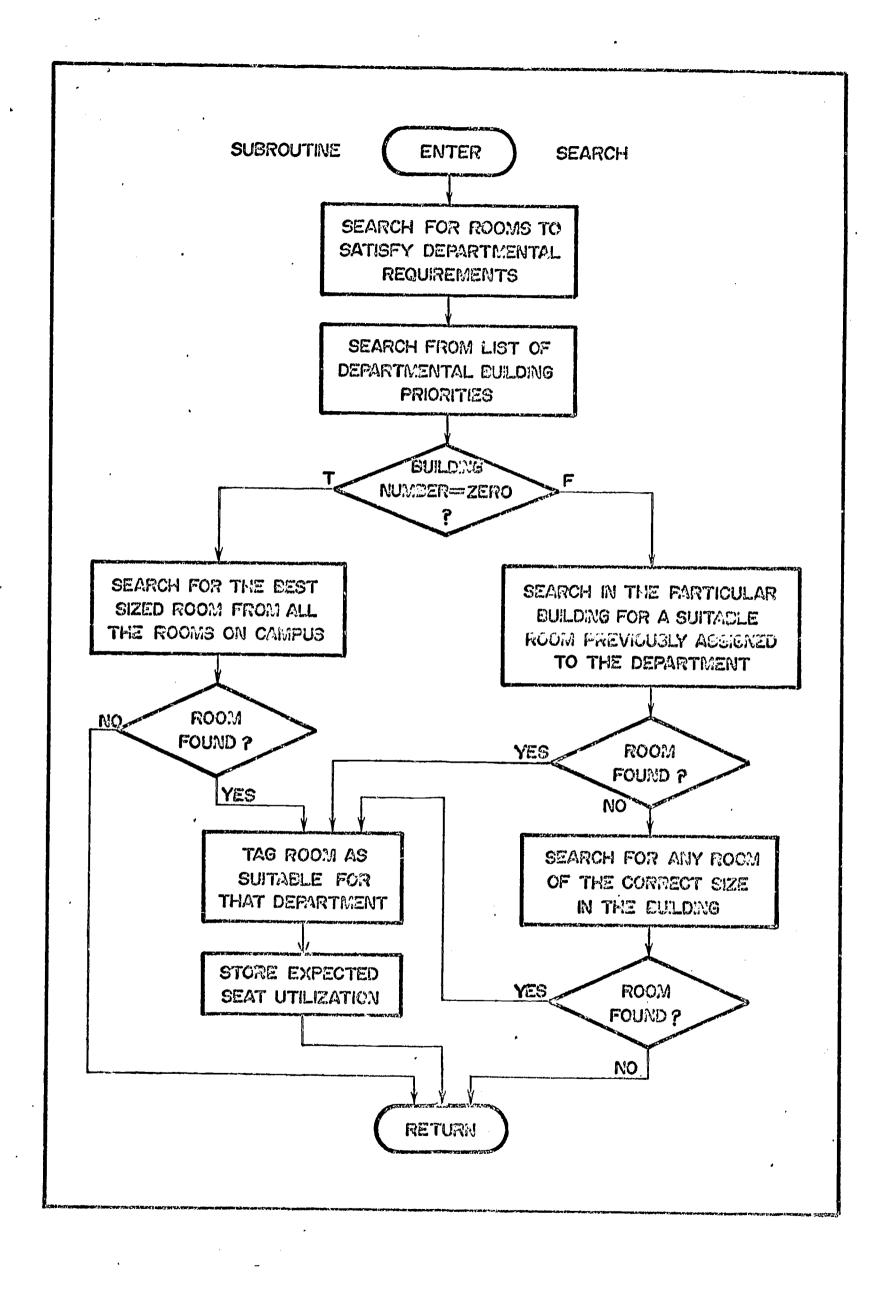


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 .990 FORMAT(1X,7HPERSAT=F6.1,2X,9HINTERVAL=12)
  572 CONTINUE
      OVERSU=OVERSU/FLOAT(NINT1)
      WRITE(6,580)
  580 FORMAT(1H1,20X,69HAVERAGE SEAT UTILIZATION FOR ROOMS ASSIGNED TO I
     *NDIVIDUAL DEPARTMENTS//, 35X, 14HSIZE (STUDENTS), 10X, 16HSEAT UTILIZAT
     *ION//)
     DO 573 INTRVL=1, MINT1
      IJ=INTRVL+1
     WRITE(6,581)BINT(INTRVL),BINT(IJ),SUSIZE(INTRVL)
  581 FORMAT(35X,F5.0,4H TO ,F5.0,14X,F6.1)
  573 CONTINUE
      WRITE(6,595)OVERSU
  595 FORMAT (1HO, 36x, 26HOVERALL SEAT UTILIZATION = F6.1,8H PERCENT///)
MATCHE THE NUMBER OF ROOMS TO BE MATCHED BY SIZE INTERVAL
     NOTMAT = THE NUMBER OF UNMAICHED ROOMS BY SIZE INTERVAL
C
     CALCULATE THE MATCHING EFFICIENCY BY SIZE INTERVAL = THE NUMBER OF ROOMS
     MATCHED/THE NUMBER OF ROOMS TO BE MATCHED TIMES 100 PERCENT.
     EFFMATE THE AVERAGE MATCHING EFFICIENCY OVER ALL SIZE RANGES
DO 310 INTRVL=1:NINT1
     MATCHE(INTRVL)=0
     DO 310 IDPT=1,NDP
     MATCHE(INTRVL) = MATCHE(INTRVL) + INT(RROOMS(IDPT, INTRVL))
  310 CONTINUE
     WRITE(6,582)
  582 FORMAT(///5X, 110HMATCHING EFFICIENCY BY SIZE INTERVAL = NUMBER OF
    *ROOMS MATCHED/NUMBER OF ROOMS TO BE MATCHED TIMES 100 PERCENT//,
    *35X,14HSIZE(STUDENTS),10X,19HMATCHING EFFIGIENCY//)
     EFFMAT=0.0
     DO 574 INTRVL=1 :NINT1
     NOTMAT(IN)RVL)=0
     DO 575 IDPT=1,NDP
     NOTMAT(INTRVL) = NOTMAT(INTRVL) + INT(REMRMS(IDPT , INTRVL))
  575 CONTINUE
     IF (MATCHE (INTRVL) . NE . 0) GO TO 562
     PERMAT(INTRVL)=100.0
     GO TO 563
  562 PERMAT(INTRVL)=100.0-(FLOAT(NOTMAT(INTRVL))/FLOAT(MATCHE(INTRVL))*
    *100.0)
  563 EFFMAT=EFFMAT+PERMAT(INTRVL)
     IJ=INTRVL+1
     WRITE(6,583)BINT(INTRVL),BINT(IJ),PERMAT(INTRVL)
 583 FORMAT(35X, F5.0, 4H TO , F5.0, 13X, F6.1, 8H PERCENT)
  574 CONTINUE
     EFFMAT=EFFMAT/FLOAT(NINT1)
     WRITE(6,586) EFFMAT
 586 FORMAT(1H0,32X,29HOVERALL MATCHING EFFICIENCY = F6.1,8H PERCENT///)
THE FOLLOWING STATEMENTS COUNT THE NUMBER OF LECTURE ROOMS IN A BUILDING
     (XCOUNT) AND THE NUMBER OF ROOMS MATCHED IN A BUILDING (XASIGN). THE
     PERCENTAGE OF ROOMS MATCHED IN EACH BUILDING (BLDPER) IS THEN CALCULATED
     AND PRINTED.
WRITE(6,584)
 584 FORMAT(1H1,31X,44HPERCENTAGE OF ROOMS MATCHED IN EACH BUILDING//,
    *34X, 13HBUILDING NAME, 10X, 18HPERCENTAGE MATCHED//)
     XCOUNT=1.0
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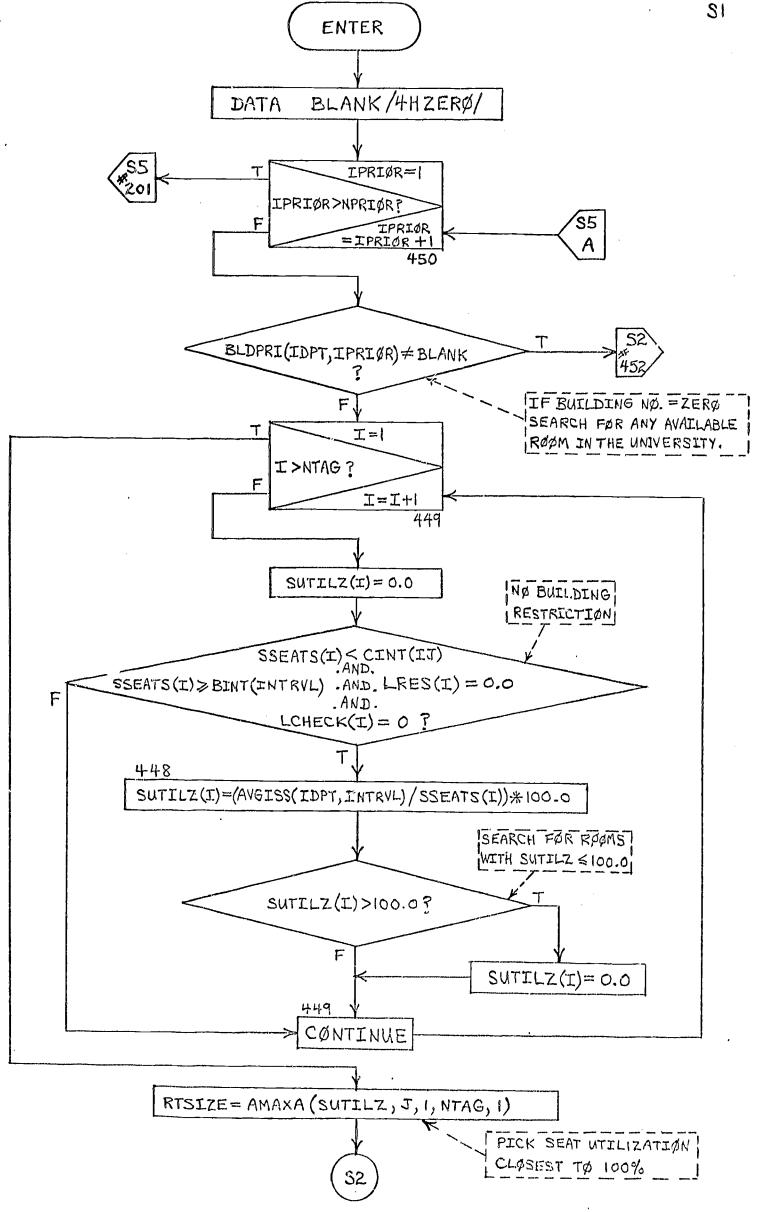


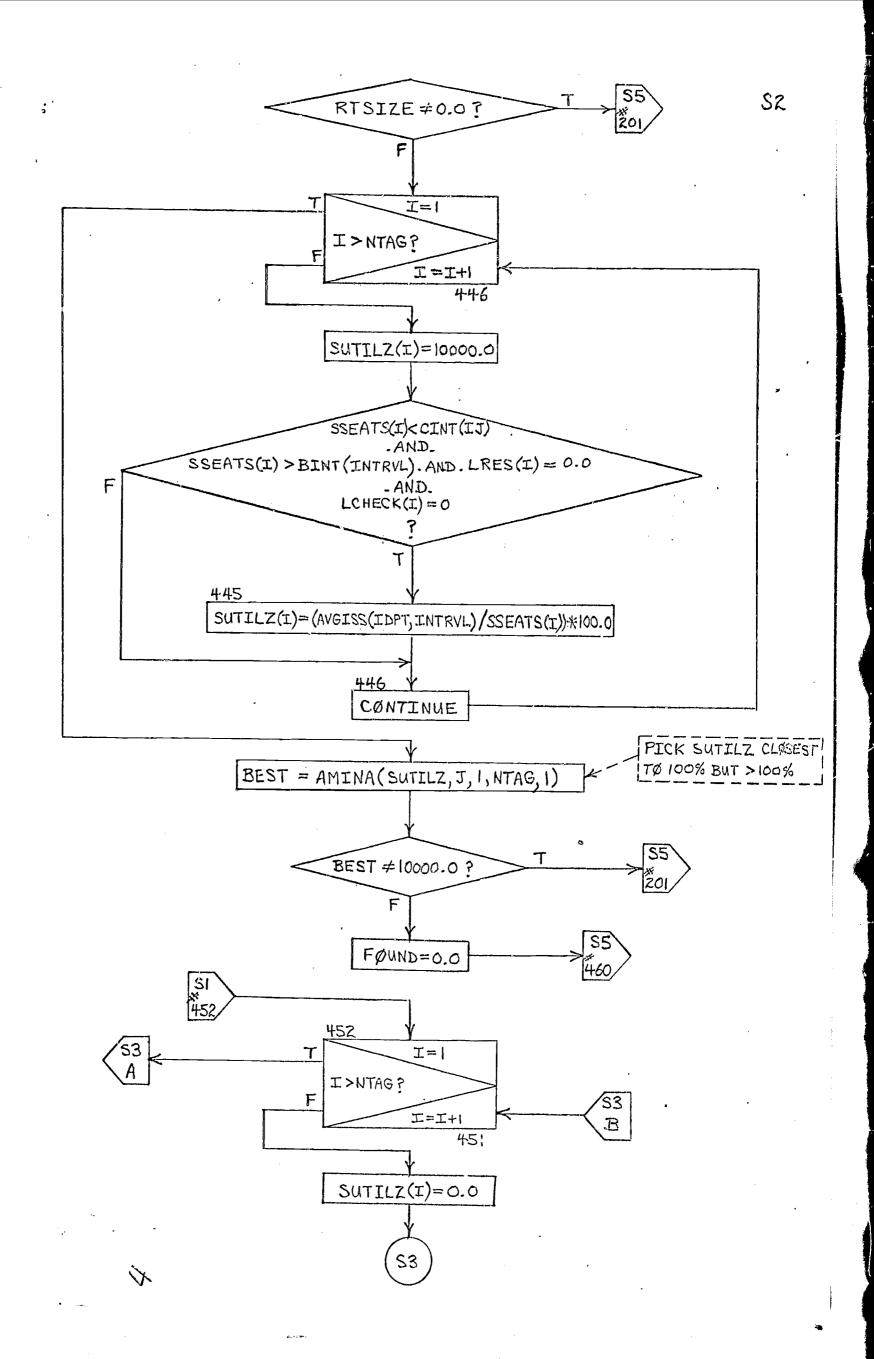
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	IF(I.E	Q.NTAGA)	LBLDG(1+1)) GO TO 590	GO TO ST					
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			EQ.1) XASIGI	N=XASIGN+	-1.0				
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5 /		=XCOUNT+1 ECK(1)•EQ	.0) GO TO 5	76					
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5.7	GO TO		•1) XASIGN=	XASIGN+1.	.0	- 18	·		~ <del></del>
	9 BLDPER	=(XASIGN/	XCOUNT)*100	• 0		rage i prac. passocry v debi Militabile . hagby bibalist v			
5.0			12X,F6.1)	1,3),BLDF	PER				•
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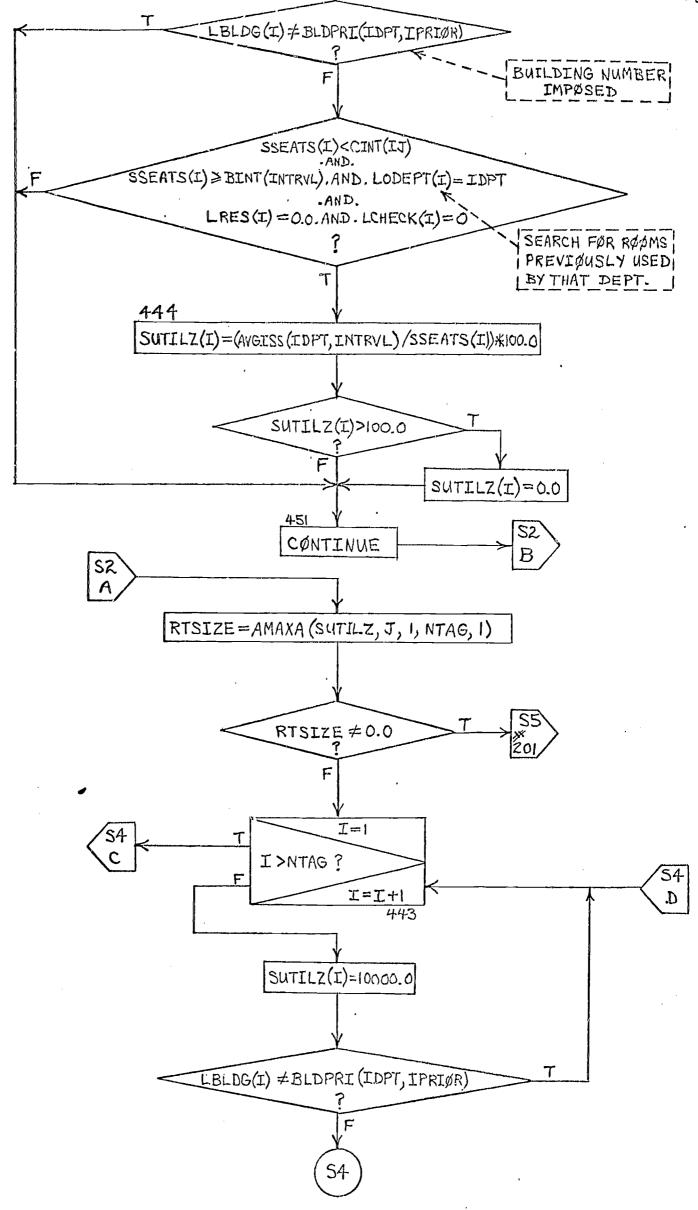


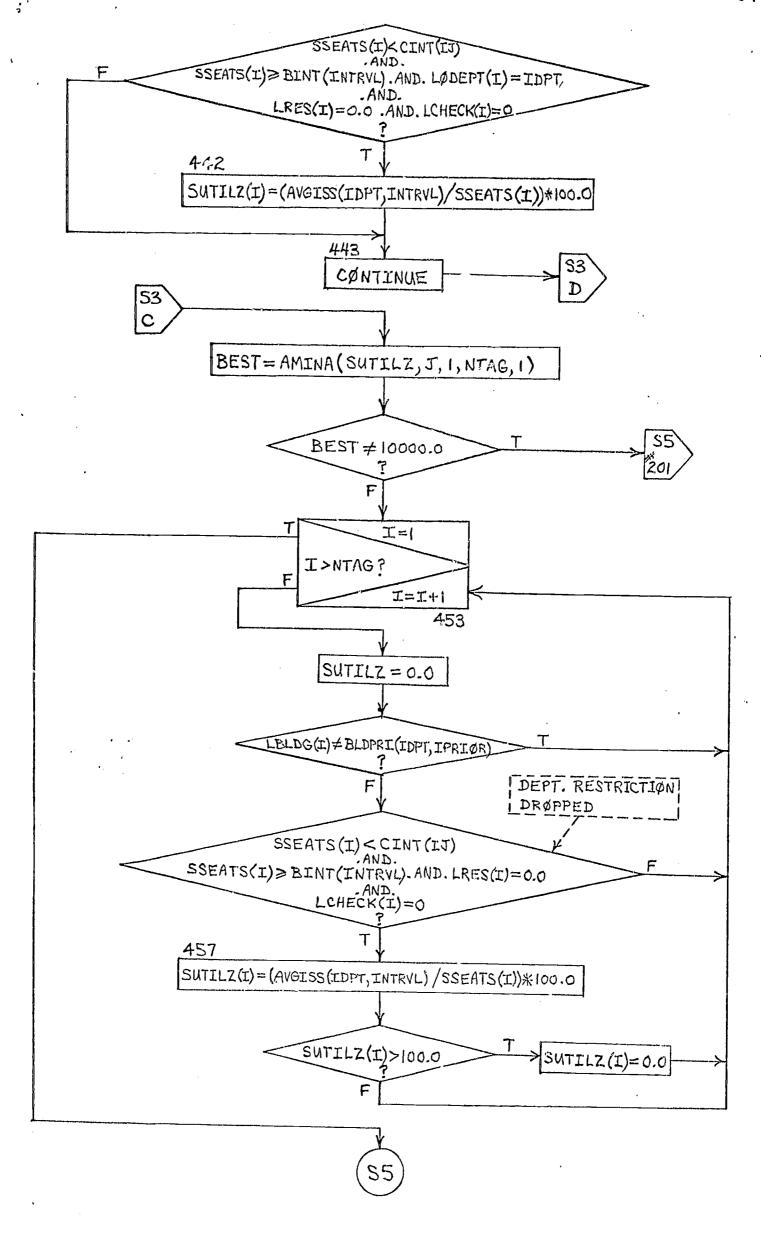




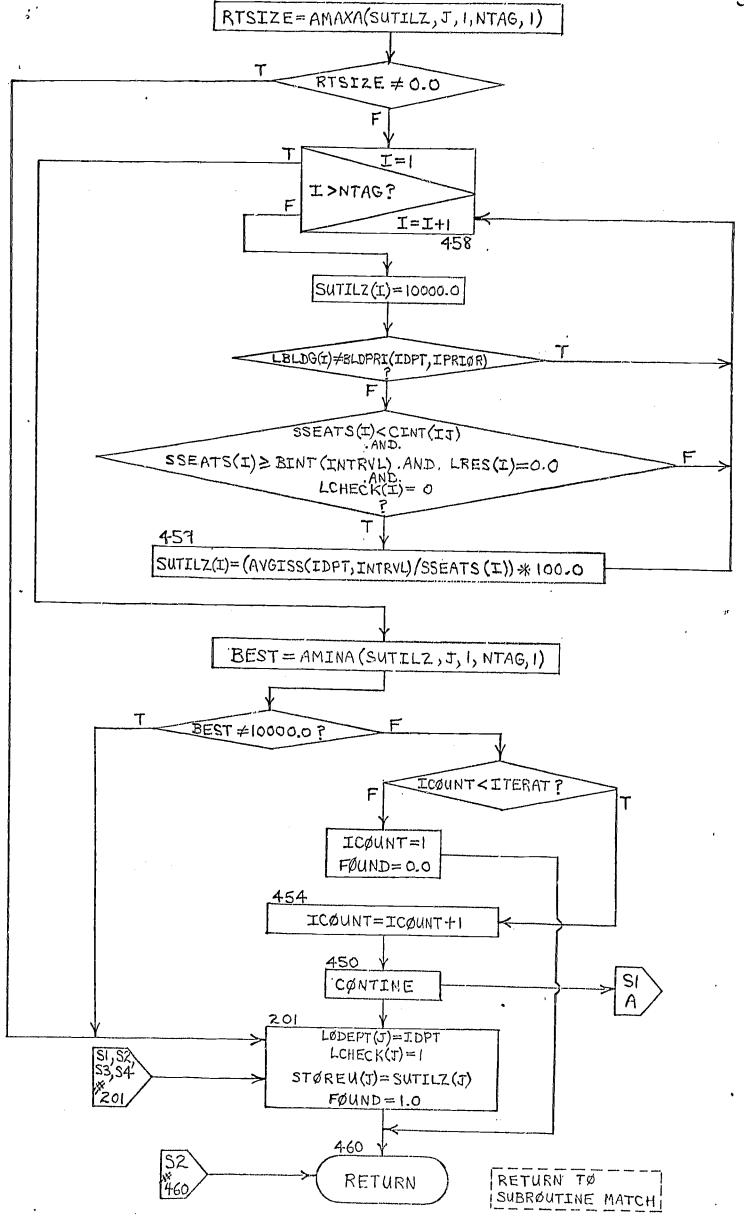








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\*LRES(I).EQ.O.O.AND.LCHECK(I).EQ.O) GO TO 445

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GO TO 446



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	ICOUNT=ICOUNT+1 CONTINUE
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	NUMBER AND SET THE ROOM, S CHECK BIT TO ONE. STORE THE EXPECTED SEAT UTILIZATION AND INDICATE A ROOM HAS BEEN FOUND (FOUND=1.0)
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	STOREU(J)=SUTILZ(J)
	FOUND=1.0
	RETURN
	END
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## APPENDIX C

Contents: Description of input data and input

data listing

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